

Douglas County School District Comprehensive Annual Financial Report

For the Year Ended June 30, 2021



**Douglas County
School District Re 1**
620 Wilcox Street
Castle Rock, CO 80104
www.dcsdk12.org



DOUGLAS COUNTY SCHOOL DISTRICT RE.1
620 Wilcox Street
Castle Rock, Colorado 80104

**ANNUAL COMPREHENSIVE
FINANCIAL REPORT**
For the Year Ended June 30, 2021



Corey J. Wise
SUPERINTENDENT

Prepared by:
Office of Business Services

Kate Kotaska
Chief Financial Officer

Jana L. Schleusner
Director of Finance



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DOUGLAS COUNTY SCHOOL DISTRICT RE.1

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INTRODUCTORY SECTION

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Board of Education

Mission Statement

The Douglas County School District Board of Education serves as the link between the school system and the community, setting the policies that allow students to acquire the knowledge, skills, and dispositions to be responsible citizens who contribute to our society.



From left to right: Anthony Graziano, Kevin Leung, Susan Meek, David Ray,
Krista Holtzmann, Elizabeth Hanson, and Christina Ciano-Schor

Name	Position/District	Term Expires
David Ray	President – District F	2023
Krista Holtzmann	Vice President – District G	2021
Susan Meek	Director - District A	2023
Anthony Graziano	Director – District B	2021
Elizabeth Hanson	Secretary – District C	2023
Christina Ciano-Schor	Director – District D	2021
Kevin Leung	Treasurer – District E	2021

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Leadership Team

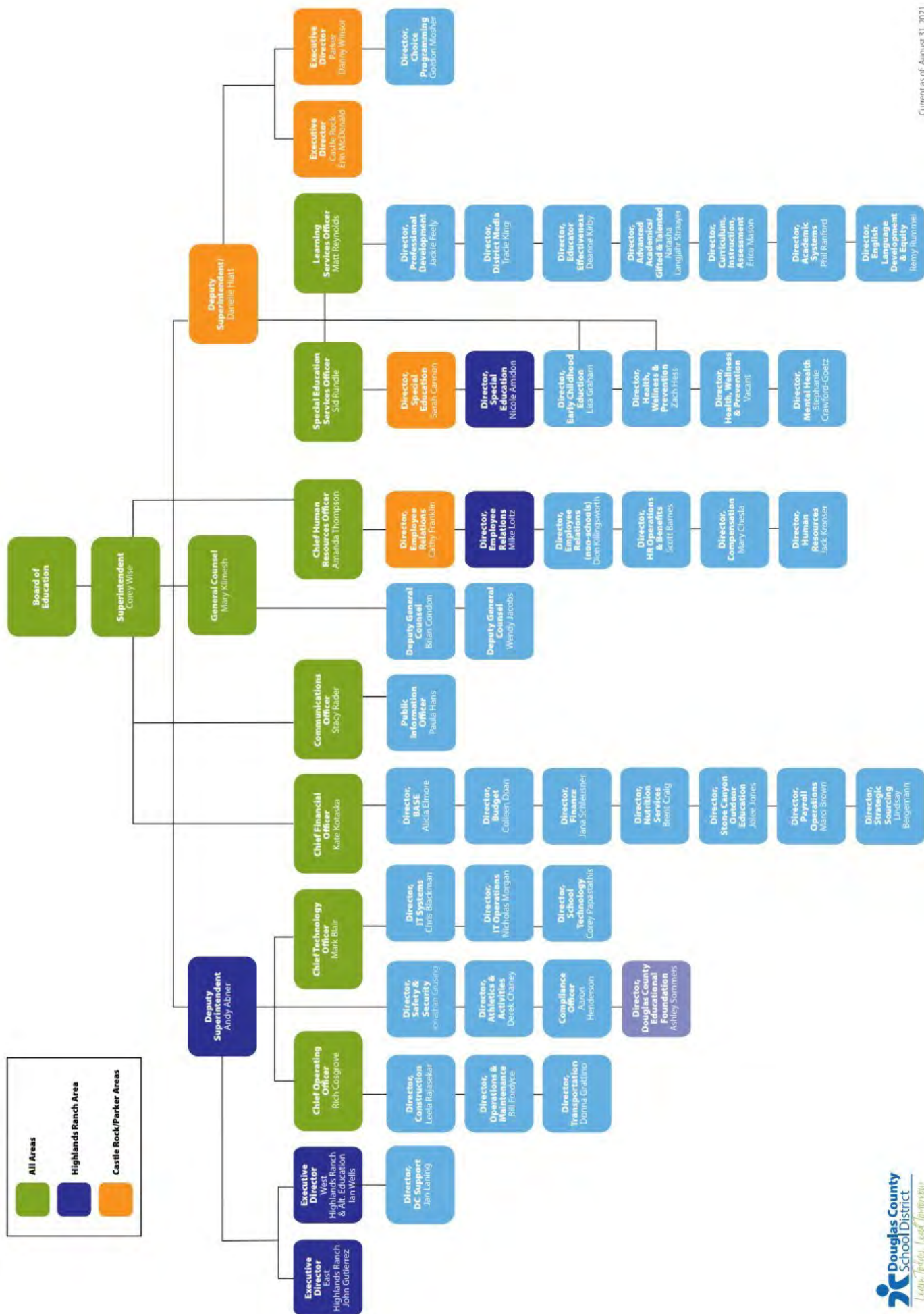
Corey J. Wise
Superintendent



Superintendent Cabinet

Andy Abner
Danelle Hiatt
Mary Kay Klimesh
Mark Blair
Richard Cosgrove
Kate Kotaska
Stacy Rader
Matt Reynolds
Sid Rundle
Amanda Thompson

Deputy Superintendent
Deputy Superintendent
General Counsel
Chief Technology Officer
Chief Operations Officer
Chief Financial Officer
Communications Officer
Learning Services Officer
Special Education Services Officer
Chief Human Resources Officer



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Mission and Vision

MISSION

The mission of the Douglas County School District (DCSD) is to provide an educational foundation that allows each student to reach his or her individual potential.

VISION

The Douglas County School District strives to maximize the potential of every student to pursue his or her chosen endeavor in society including, but not limited to, postsecondary education, career, or military service.

Board of Education End Statements

I. Academic Excellence

- A. All students have equitable access to a Douglas County public school that promotes growth in their cognitive, physical, social and emotional needs and builds on their strengths.
- B. Academic expectations are clearly articulated and supported with an appropriate curriculum that includes content, scope and sequence.
- C. Every student has equitable opportunity to acquire the knowledge and skills that will ensure performance at his/her highest individual potential.
- D. A diverse set of educational options are provided, which enables students to pursue different post-secondary options (e.g. college, career and technology education, independent living, military or direct entrance into the workforce).
- E. Students graduate with acquired content and cultural knowledge, workforce readiness, interpersonal skills, civic responsibility, global awareness, independent living and an understanding of the essentials for health and wellness.

(Approved at the March 20, 2018 Board of Education Meeting)

II. Outstanding Educators and Staff

- A. Quality educators and staff have been recruited, developed, supported, retained and celebrated.
- B. A positive, growth-oriented performance assessment system has been identified, adopted, and implemented.
- C. Research-based professional development opportunities are consistently provided, reflect best practices, allow for innovation, and promote lifelong learning.
- D. Communication between and among students, parents, community, educators and staff is frequent, collaborative, and helpful.
- E. Educators and staff are valued and given multiple opportunities for their voices to be heard.

(Approved at the May 8, 2018 Board of Education Meeting)

III. Safe, Positive Culture and Climate

- A. A purposeful focus on creating a caring, safe, fun, supportive, and positive learning and working environment for all students, district employees, parents, and community is manifest throughout the district.
- B. There is clear evidence and a common understanding of the shared belief that all students can succeed when given a safe and caring learning environment. To that end:
 - 1. District employees, parents, and community work collaboratively, proactively and responsibly to ensure the psychological wellbeing of all students.
 - 2. A focused level of teamwork and professional development is on-going among district employees, community, and law enforcement agencies to ensure the physical safety of students, district employees and visitors.
- C. Behavior Expectations are clearly articulated, supported, and taught.
- D. Multiple communication systems are available and used by students, district employees, parents, and community to ensure all voices are heard.

(Approved at the August 7, 2018 Board of Education Meeting)

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Mission and Vision

Board of Education End Statements (Continued)

IV. Collaborative Parent, Family, and Community Relations

- A. Parents, guardians, families, and community members partner with each other and the District to empower students to maximize their individual educational experience.
- B. Collaboration with community, business, government, educational, and organizational leaders is sought to provide opportunities for students to create positive change and provide service in our community.
- C. Schools are the center of community learning, entertainment and gathering.
- D. Multiple effective pathways for communication are available to all parents, guardians, families, community members, and district employees and are conducted with respect and kindness.

(Approved at the September 18, 2018 Board of Education Meeting)

V. Financial Well-Being

- A. The Board of Education and all district employees are good stewards of the financial resources belonging to the district on behalf of students and taxpayers.
- B. All district funds and expenditures are handled equitably, efficiently, transparently, responsibly, and purposefully to maximize the benefit for all students.
- C. All district fiscal transactions are legal, ethical, and appropriate in keeping with district regulations and goals.
- D. Long-term financial stability and accountability has been established, maintained, and actively monitored in order to accomplish Board of Education End Goals.

(Approved at the October 2, 2018 Board of Education Meeting)

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Mr. Corey J. Wise
Superintendent

December 7, 2021

District Citizens and Members of the Board of Education
Douglas County School District (DCSD) RE.1
Castle Rock, Colorado 80104

It is our pleasure to submit to you the Douglas County School District RE. 1 (the District or DCSD) Annual Comprehensive Financial Report for the fiscal year ended June 30, 2021. State law requires that all local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles in the United States of America (U.S. GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants.

This report consists of DCSD management's representations concerning the finances of the District. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the District has established a comprehensive internal control framework that is designed both to protect District assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with U.S. GAAP. Because the cost of internal controls should not outweigh their benefits, the District comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Under provisions of Article 29-1-603, Colorado Revised Statutes, 1973, an independent public accounting firm must perform an annual audit of the District's accounts. CliftonLarsonAllen LLP Certified Public Accountants have issued an unmodified (clean) opinion on the District's financial statements for the year ended June 30, 2021. The independent auditors' report is located immediately following this letter of transmittal. The independent audit of the District's financial statements also includes the federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis involving the administration of federal awards. The results of the District's single audit for the period ending June 30, 2021, are reported in a separately issued report.

U.S. GAAP requires management to provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement

the MD&A and should be read in conjunction with it. The MD&A of the Douglas County School District can be found immediately following the report of the independent auditor.

Profile of the District

The District's boundaries are largely coterminous with those of Douglas County with just a small portion of the District located in Elbert County. The District is located immediately south of the Denver metropolitan area along the eastern slope of the Rocky Mountains, and includes the towns of Castle Rock, Parker and Larkspur; the cities of Lone Tree and Castle Pines, and the unincorporated area of Highlands Ranch. The District encompasses approximately 867 square miles and has a population of about 379,000 in Douglas County in addition to a small population in Elbert County. The District receives funding from local, state and federal government sources and must comply with the requirements of each of these funding sources.

The District provides a full range of PreKindergarten-12 (PreK-12) educational school programs and services for 62,979 students including basic education in elementary, middle and senior high schools, online educational options, vocational education, home-schooled student support, and other opportunities for personalized learning designed to meet the unique needs of each individual student. About 1,135 of these students are enrolled in one of DCSD's online learning schools, eDCSD or HOPE Online. While eDCSD online school enrolls students from kindergarten through twelfth grade, HOPE online only offers services to middle and high school students. Both online schools offer a valuable alternative to the traditional education environment.

The District is governed by a seven-member Board of Education (the Board or BOE), whose members are elected by the qualified electors within the District's boundaries. General duties which the Board is empowered to perform include employing and compensating all personnel necessary to maintain operations and carry out the educational programs of the District; fixing attendance boundaries; establishing annual budgets; determining the educational programs carried on in the schools of the District; and prescribing the textbooks of any course of instruction or study in such educational programs.

The District includes as discretely presented component units seventeen (17) charter schools; Academy Charter School, American Academy with three sites - one in Castle Pines and two located in the Town of Parker, Aspen View Academy, Ben Franklin Academy, Challenge to Excellence Charter School, DCS Montessori Charter School, Global Village Academy-Douglas County, HOPE Online Learning Academy Co-Op, Leman Classical Academy, North Star Academy, Parker Core Knowledge, Parker Performing Arts School, Platte River Academy, Renaissance Secondary School, SkyView Academy, STEM School and Academy, and World Compass Academy.

Charter schools are public schools approved by the DCSD Board of Education and authorized by the State of Colorado to provide alternatives for parents, pupils and teachers. These schools have separate governing boards and are funded by the School Finance Act of the State of Colorado and Douglas County School District Mill Levy Override funds with revenues passing through the District. Though fiscally and programmatically independent, the District provides many supports and services for these charter schools.

Budget Process and Budgetary Controls

The annual budget serves as the foundation for the District's financial planning and control. A proposed budget is developed based on budget requests of the individual departments and schools of the District. The administration presents the proposed

budget to the Board of Education for review. A public hearing is held on the proposed budget, and a final budget is adopted no later than June 30 prior to the new fiscal year that begins July 1. The Board of Education may revise the budget due to unforeseen circumstances that did not exist at the time of the original budget adoption such as emergencies or unanticipated revenues. The Board of Education may also revise the budget due to enrollment changes at October Count and/or the Mill Levy tax rate setting in December.

The District maintains numerous budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget adopted by the Board of Education while simultaneously providing autonomy and site level control to individual budget owners. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the individual fund level. The District also maintains an encumbrance accounting system. Encumbered amounts that lapse at year-end are generally re-established in the following year as an obligation against the appropriated budget of the next year.

Local Factors Affecting Financial Condition

District Leadership: Mr. Corey J. Wise was named Interim Superintendent in October 2020 and after a nationwide search was formally appointed Superintendent on May 12, 2021. Having spent the last 25 years in education as a part of the Douglas County School District family, Mr. Wise was first a student teacher, then a social studies teacher at Ponderosa High School. He taught at Chaparral High School and later served as Chaparral's assistant principal. In 2007, Mr. Wise was hired as the founding principal of Legend High School where he served for seven years before moving into DCSD central administration as a director of high schools and then the executive director of schools for the east Highlands Ranch region and alternative education.

Throughout fiscal year 2020-2021, many of the strategic initiatives were put on hold as the district dealt with the everchanging effects of the novel coronavirus (COVID-19) pandemic. The main focus throughout the school year was on returning students and staff to in-person learning as quickly and safely as possible.

The pandemic has resulted in reduced funding for districts across the state caused by declining enrollment, reduced funding through the State School Finance Act, as well as costs associated with implementing varying hybrid learning models. A portion of these cuts and extra costs were offset by Federal stimulus packages.

As DCSD looks to begin the 2021-2022 school year, the focus will be on ensuring students have the proper resources to rebound from the learning challenges caused by the COVID-19 pandemic. Leadership will also begin to review the status of the Board's five goals, also referred to as "end statements", as well as the strategic plan with the expectation to bring the related initiatives back into focus. The District will also begin implementing new pay structures. While much of this work was completed and work sessions had begun with the Board, this important work had to be suspended due to the state-wide closure and resulting state budget shortfalls due to the COVID-19 pandemic. The DCSD Board remains dedicated to creating a more competitive system of compensation in the District as evidenced by authorizing the investment of an additional \$60 million into employee compensation since 2016.

Demographic Trends: According to the U.S. Census Bureau, Douglas County has the largest percentage population increase among the seven Metro Denver counties between July 2019 and 2020. The population in Douglas County continues to grow and increased another 2.5% over the year or 8,900 additional residents. The COVID-19 was declared a pandemic on March 11, 2020

resulting in closures, shifts to remove work/learning and a dramatic shift in economic expansion. The Douglas County unemployment rate rose 2.5 percentage points between the first quarters of 2020 and 2021, increasing to 5.4 percent. In the first quarter of 2021, Colorado reported an unemployment rate of 6.7 percent and the state's labor force increased 1.3 percent over the year. Nationally, in the same first quarter report, the U.S. unemployment rate was 6.5 percent, however the labor force declined 2.2 percent during the same period.

Douglas County School District enrollment is continuing to decline, yet still remains the third largest school district in the State of Colorado. Student growth remains an important factor in 2021-2022 and for the District's long-term future; however the impact COVID-19 will have on future student enrollment as well as growth of the County is yet to be seen. The membership for 2021-2022 is estimated at 64,289 (charter schools are also included in pupil counts) students. The Funded Pupil Count (FPC) for 2021-2022 is projected at 62,813, of which 1,288 are online students.

Though the District is at a relatively low student growth point in its history, Douglas County School District is expected to grow substantially over the next 20 years with residential and commercial growth. The new Sterling Ranch development which broke ground in July of 2015, is expected to generate approximately 2,500 elementary students, 750 middle school students and 1,500 high school students.

The Canyons Development recently under construction in the City of Castle Pines broke ground in 2018 and is anticipated to have 2,500 residential units, which currently translates to an additional 2,400 students at build-out. The Looking Glass Development, formerly the Anthology and Hess developments in the Town of Parker anticipates 6,100 new dwelling units and is expected to generate 4,700 students at build-out.

Other notable developments within the District are Ridgeway East in Lone Tree with 1,906 dwelling units and an expected 1,299 students. The Trails at Crowfoot in Parker will have 870 dwelling units and an expected 640 students. The Town of Castle Rock has two developments that are expected to have a significant number of students. The first is The Canyons South with 1,408 dwelling units and an expected 1,506 students. The second is Crystal Valley Ranch with 803 remaining lots and an expected 812 students.

State Education Fund Revenue Forecast: The September 2021 Office of State Planning and Budgeting (OSPB) Revenue Forecast reported the economic outlook in Colorado remains positive and continues to recover from the COVID-19 recession. General Fund revenue collections are projected to increase by 6.1 percent above year-ago levels. Revenue to the State Education Fund for the 2022-2023 fiscal year is expected to increase by \$407 million, while the General Fund requirement will decrease by \$150 million on a year-over-year basis. This is assuming an increase in revenue generated from the local share by \$122 million primarily driven by increased assessed valuations. Currently, the budget stabilization factor is assumed to remain at its current level.

The Colorado Constitution requires that one-third of one percent of taxable income from Colorado taxpayers be credited to the State Education Fund. In addition to this revenue, policies enacted over the past several years have transferred other General Fund money to the State Education Fund.

Significant Financial Policy Changes

GASB Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*, allowed the District to post-

-pone the implementation of GASB Statement No. 87, *Leases*, the District took advantage of this extension and will begin this implementation in the 2021-2022 school year.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Douglas County School District RE.1 for its annual comprehensive financial report for the year ended June 30, 2020. This Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of a state and local government financial report.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized annual comprehensive financial report whose contents conform to program standards. Such a report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The District has received a GFOA Certificate of Achievement for the last thirty-three consecutive years (fiscal years ended 1987-2020). We believe our current report continues to conform to Certificate of Achievement requirements, and we are submitting it to GFOA to determine its eligibility for a certificate for the year ended June 30, 2021.

The preparation of this report would not have been possible without the efficient and dedicated service of the entire staff of the Business Services Office. We would like to thank all those who played a part in the preparation of this report. Additionally, we express our appreciation to the members of the Board of Education and the Fiscal Oversight audit subcommittee for their interest and support in conducting the financial affairs of the District during the year.

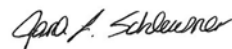
Respectfully submitted,



Corey J. Wise
Superintendent of Schools



Kate Kotaska
Chief Financial Officer



Jana L. Schleusner
Director of Finance



Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Douglas County School District Re. 1
Colorado**

For its Comprehensive Annual
Financial Report
For the Fiscal Year Ended

June 30, 2020

Christopher P. Morill

Executive Director/CEO

FINANCIAL SECTION



INDEPENDENT AUDITORS' REPORT

Board of Education
Douglas County School District, No. Re.1
Douglas County, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Douglas County School District, No. Re.1 (the District), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the entity's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the District's Charter Schools, discretely presented component units, which represent 100 percent and 100 percent, respectively, of the assets and deferred outflows of resources and revenues of the aggregate discretely presented component units. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the District's Charter Schools, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. The financial statements of the District's Charter Schools, aggregate discretely presented component units, were not audited in accordance with *Government Auditing Standards*, with the exception HOPE Online Learning Academy Co-op, which was audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the District as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 23-34, the combined general fund budgetary comparison schedule on page 86, the designated purpose grants fund budgetary comparison schedule on page 87, the schedule of pension contributions and related ratios on page 88, the schedule of the District's proportionate share of the net pension liability on page 90, the schedule of OPEB contributions and related ratios on page 92, and the schedule of the District's proportionate share of the net OPEB liability on page 94 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

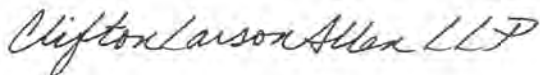
Our audit for the year ended June 30, 2021 was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements, and the Colorado Department of Education Auditor's Electronic Data Integrity Check Figures for the year ended June 30, 2021 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The combining and individual nonmajor fund financial statements and schedules, the combining component unit financial statements, and the Colorado Department of Education Auditor's Electronic Data Integrity Check Figures have been subjected to the auditing procedures applied in the audit of the basic financial statements for the year ended June 30, 2021, and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole for the year ended June 30, 2021.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the District as of and for the year ended June 30, 2020 (not presented herein), and have issued our report thereon dated November 13, 2020, which contained unmodified opinions on the respective financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information. The actual amounts in the budgetary comparison schedules and comparative fund financial statements for the year ended June 30, 2020 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2020 financial statements. The actual amounts in the budgetary comparison schedules and comparative fund financial statements have been subjected to the auditing procedures applied in the audit of the 2020 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the actual amounts in the budgetary comparison schedules and comparative fund financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole for the year ended June 30, 2020.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 7, 2021, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.



CliftonLarsonAllen LLP

Greenwood Village, Colorado
December 7, 2021

Douglas County School District RE. 1
Management's Discussion and Analysis
As of and for the fiscal year ended June 30, 2021

As management of Douglas County School District RE. 1 ("the District" or "DCSD"), we offer readers this Management's Discussion and Analysis (MD&A) as an overview of the financial activities of the District for the fiscal year ended June 30, 2021. We encourage readers to consider this narrative in conjunction with additional information furnished in the Letter of Transmittal located on pages 13-17 and the balance of information within this Annual Comprehensive Financial Report (the Report).

Financial Highlights

- The District reports an increase in "Net Position" of \$308,612,802 over fiscal year 2020 due mostly to the decrease in the net pension liability (NPL) associated with Colorado PERA (Public Employees Retirement Association). The decrease in NPL is due to strong returns realized by PERA on the global market as well as increased contribution rates for both employees and employers. The nonemployer state contribution, defined in Senate Bill 18-200, which in addition to other changes, required the state to directly fund PERA in the amount of \$225 million annually, was suspended. With the GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, requirement to post this liability to the government-wide financial statements, the District reported an increase in net position of \$308 million, since the liability actually decreased in the current year. If not for this reporting, the District would instead have reported an increase in Net Position of over \$58.5 million.
- ◊ Throughout the 2020-2021 school year, the District continued to deal with the restrictions of the COVID-19 pandemic. Schools remained in a hybrid model for most of the year and activities such as athletics and clubs were significantly restricted or suspended. Before and After School programs continued to adjust programming and, in some cases, had to halt programs due to either reduced attendance, quarantines, or lack of staffing. Nutrition Services remained in an emergency feeding model causing food sales to remain insignificant; however, funding from the National School Lunch Program helped to feed students throughout the year, including high schools who previously were not participating in the program. Due to COVID-19 remote hybrid learning, and initiated social distancing requirements, transportation was only transporting one-third of prior students during most of the school year along with 15 less routes due to a reduction in available drivers.
- ◊ In February 2019, the District sold the \$250 million bond approved by the voters the previous November. The District was able to utilize over \$102 million during the fiscal year to continue improvements on its aging buildings, buy new buses and refresh technology.
- ◊ The District continues to look for efficiencies in providing health-related benefits while still offering a valued benefit to our employees. For the six years previous to 2021, the District was able to absorb all increases in projected costs for the four medical plans offered to employees with a minimum of 0.5 Full Time Equivalent. However, due to budget cuts, slight increases were passed to employees during the current school year. Medical claims increased by approximately \$4 million over the previous year while revenues remained relatively flat. Overall, the medical fund net position was reduced by \$5.2 million. Current reserves are at the lower end of actuarial suggested reserves. The District continues to evaluate the appropriate net position balance for both the Medical and Short-Term Disability Insurance plans to ensure the District can continue to cover all claims while maintaining reasonable premium charges for both the District and its employees.
- ◊ The Combined General Fund revenue decreased by over \$51.7 million. Most of this decrease, about \$41 million, was due to a decrease in per pupil revenue (PPR) of \$357 per funded pupil count (FPC) and a slight decrease in funded pupil count. Additionally, charges for services decreased by \$6.3 million due to the hybrid learning model, reduced student enrollment and overall reduced student activity resulting in lower tuition, fees and other school-based revenues.
- ◊ District policy of allowing schools to carryover discretionary budget dollars into the next fiscal year continues. Schools have savings of over \$19.4 million in the General Fund. This policy has empowered schools to scrutinize their expenditures without fear of losing unspent dollars. This practice promotes good stewardship of taxpayer dollars.
- The government-wide governmental activities, liabilities, and deferred inflows of the District exceeded its assets and deferred outflows at the close of fiscal year 2021 by \$508,168,145 (net deficit) due to the posting of the "Net Pension Liability" (NPL) of \$936,328,834 required pursuant to GASB Statement No. 68. The District portion of the PERA NPL increased over fiscal year 2020 by \$71,392,047. The significant increase is due to the suspension of the nonemployer contribution by the State required by SB 18-200 which increased the District share of NPL by excluding the State from the calculation. DCSD's portion of the NPL increased by about 0.40 percent, from 5.79 percent to 6.19 percent.
- ◊ It is important to note that the District does not have a responsibility to pay the amount shown as the NPL. The direct liability for DCSD is limited to the annually required contributions established by the Colorado State Legislature. In addition, the District does not have any control over the investment policies associated with PERA investments. These responsibilities lie solely with the PERA Board and the PERA administration. Decisions regarding the plan benefit design and the funding policies lie solely with the Colorado State Legislature.

Financial Highlights (Continued)

- ◇ The government-wide liabilities *exclusive* of the Net Pension Liability (NPL) and Other Post Employee Benefit (OPEB) Liability total \$577,269,496 for the period ended June 30, 2021, a decrease from the prior year of \$59,177,531. This decrease is due primarily to the scheduled payments on the General Obligation (G.O.) Bond as well as the amortization of Bond Premium. Certificates of Participation (COP) lease payments are accounted for in the COP Lease Payment Fund but this fund is sourced from a General Fund transfer. Contrary to this fact, G.O. bonded debt is serviced through revenues approved by the local taxpayers.
- ◇ At the close of the fiscal year, the governmental funds of the District reported a combined ending fund balance of \$356,152,449. This ending fund balance represents an overall decrease of \$46,282,059 from the prior year primarily due to the scheduled spend of the 2018 bond proceeds in the Building Fund. The District continues to monitor the fund balance in the Combined General Fund.

Overview of the Financial Statements

The basic financial statements of the District are comprised of three components: 1) government-wide financial statements, 2) fund financial statements inclusive of governmental, proprietary, and custodial funds, and 3) notes to the financial statements. The Report also contains other supplementary information in addition to the basic financial statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide stakeholders (e.g. taxpayers, state and federal government agencies, and the Board of Education) with a relevant and reliable overview of the District finances, to assist the reader in their assessment of how District resources are acquired and used, to determine whether current resources were sufficient to meet current costs, and to determine whether the ability to provide educational services improved or deteriorated from the previous year. With the inclusion of the Net Pension Liability (NPL), stakeholders are provided additional information regarding the unfunded liability status of Colorado PERA. Though this NPL is not the responsibility of the District, it does provide information to the Colorado State Legislature and the governmental leadership of and around the District assisting them in future decisions regarding the funding of the School Division Trust Fund associated with PERA.

The statement of net position presents information on all of the assets, liabilities, deferred inflows and deferred outflows of resources of the District. The difference between District assets and deferred outflows from District liabilities and deferred inflows represents the net position of the District. Over time, assessing the trajectory and order of magnitude of increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating. Though the net position of the District is negative, this occurrence is only due to the posting of the District proportionate share of the PERA unfunded liability. Again, the District does not have any control over the funding level of the PERA School Division Trust Fund (SCHDTF) nor any control over the investment policies and activities associated with this Trust.

The statement of activities presents information showing how the District net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation or sick leave). The governmental financial statements distinguish functions of the District that are principally supported by taxes from other functions intended to recover all or a significant portion of their costs through user fees and charges. The governmental activities of the District include instruction and education support services of the District as well as payments to component units.

The government-wide financial statements are comprised of the activities of the District's "neighborhood" schools (collectively known herein as the primary government) and also seventeen (17) schools authorized under charter school contracts approved by the Douglas County School District Board of Education. Financial information for the charter schools is detailed as component units; accordingly, each is reported separately from the financial information of the primary government. Summaries of these component unit financial statements are presented from pages 137-147. All charter school audits are performed independent of each other and the District. There are two charter schools operating in Douglas County that do not have charter contracts with Douglas County Board of Education. Instead, the charter schools, Colorado Early Colleges Parker and Ascent Classical Academy, have charter contracts with the Colorado Charter School Institute. The financial audit information for these charter schools are not included within the Douglas County District as their School Finance Act revenues are received directly from the State of Colorado and not via a pass-through from DCSD.

The government-wide financial statements are located on pages 37-39 of this report.

Overview of the Financial Statements (Continued)

Fund Financial Statements

A fund is a grouping of related accounts used to maintain control over resources segregated for specific activities or objectives. The District, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds, and custodial funds.

Governmental Funds

Governmental fund financial statements are a subset of the government-wide financial statements. Unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental fund financial statements is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains ten individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the Combined General Fund, the Governmental Designated Purpose Grant Fund, the Bond Redemption Fund, and the Building Fund, as all are considered major funds. Data from the other six governmental funds; the Nutrition Services National School Lunch Program (NSLP) Fund, the Nutrition Services Non-NSLP Fund, the Athletics and Activities Fund, the Pupil Activity Fund, the Child Care Fund and the COP Lease Payment Fund are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is also provided in the form of combining statements in the Supplemental Financial Statement section of this report.

The District adopts an annual appropriated budget for its Combined General Fund as well as all the other funds. On page 86, a budgetary comparison schedule is provided for the Combined General Fund to demonstrate compliance with the annually appropriated budget.

Proprietary Funds

The District maintains only one type of proprietary fund, an Internal Service Fund. Internal Service Funds are used to accumulate and allocate costs internally among the District's various functions. The District uses two Internal Service Funds, the Medical Fund and the Short Term Disability Insurance Fund (STDI). The Medical Fund accounts for its self-insured and fully-insured medical programs as well as dental and vision insurance, and the STDI Fund accounts for short term disability claims and insurance activity.

The Medical Fund and the STDI Fund are governmental fund activities and are included in the government-wide financial statements within governmental activities. They are not included in the governmental funds on pages 40 and 42 but are included in the proprietary fund financial statements as internal service funds. Individual fund data for the Medical Fund and the STDI Fund are provided in separate detail on pages 130-134.

Custodial Funds

Custodial Funds are used to account for resources held for the benefit of parties outside the government. The District is responsible for ensuring the assets reported in the Private Purpose Trust Scholarship, Fund 75, is only used for approved scholarships at verified educational institutions. Custodial funds are not reflected in the government-wide financial statements because the resources of custodial funds are not available to support the District's own programs. The accounting used for custodial funds is much like that used for proprietary funds.

Notes to the Financial Statements

The notes provide additional information essential to a full understanding of the data provided in the government-wide and fund financial statements. This additional *Note* detail can be found on pages 49-83.

Government-wide Financial Analysis

Net Position

The following table provides a summary of the Governmental net position as of June 30, 2021. Comparative data for June 30, 2020 is also presented. This financial statement reports that liabilities plus deferred inflows of resources exceeded assets plus deferred outflow of resources by \$508,168,145. This negative net position is solely due to the adoption of GASB Statement No. 68. Note that in comparison to the fiscal year 2020 data, the District net position increased by \$308,612,802. This increase, however, was mostly due to the pension income of \$247,222,646. Even though the State suspended its \$225 million nonemployer contribution to PERA in the 2020-2021 fiscal year, PERA still had a positive year effectively reducing the overall net pension liability. First, PERA had a positive year of investment returns led by a strong global equity market among other positive yearly returns resulting in a time-weighted return of 17.4 percent net-of-fees. Secondly, the contribution rates for both employees and employers increased during the fiscal year. The employer rate increased from 10.40% to 10.90% and the employee rate increased from 8.75% to 10.00% (see page 67 for a full rate breakout).

	Governmental Activities	
	2020-2021	2019-2020
Current and other assets	\$ 434,673,501	\$ 502,528,925
Capital assets	751,514,783	684,146,623
Total assets	<u>1,186,188,284</u>	<u>1,186,675,548</u>
Deferred outflows of resources	<u>270,398,184</u>	<u>151,690,915</u>
Current liabilities	117,727,785	132,060,944
Long-term liabilities outstanding	1,429,918,896	1,413,393,975
Total liabilities	<u>1,547,646,681</u>	<u>1,545,454,919</u>
Deferred inflows of resources	<u>417,107,932</u>	<u>609,692,491</u>
Net position:		
Net investment in capital assets	372,855,713	363,201,591
Restricted for:		
TABOR Emergency	15,865,400	17,311,000
Debt Service	68,955,900	65,605,873
Nutrition Services	4,324,657	1,092,534
Other Grants & Programs	15,072,878	2,906,904
Unrestricted	(985,242,693)	(1,266,898,849)
Total net position	<u>\$ (508,168,145)</u>	<u>\$ (816,780,947)</u>

Note from the table above that the largest portion of the District assets, about 63 percent, reflects investment in capital assets less accumulated depreciation. The largest portion of current assets, predominately cash on hand and restricted cash and investments, is reported in the Building Fund resulting from the sale of the 2018 bond. These funds will be spent over the next few years for capital needs. The Combined General Fund and Bond Redemption Fund also report significant amounts of cash on hand. The Combined General Fund cash balances are held for TABOR and Board of Education required reserves as well as the carryover balances for schools. Smaller cash balances are reported in the non-major governmental funds, mostly in the COP Lease Payment Fund due to proceeds from the Aspen View Academy COP refunding which wasn't transferred into the irrevocable trust until after year end. Note that the cash balance in the Bond Redemption Fund is available to make the December 1, 2020 debt service payment. Property tax revenues for each fiscal year are largely received in the second semester of the school year between March and June though tax receipts continue through December 31 of the following fiscal year.

Statement of Activities

Note in the Condensed Statement of Activities that governmental activity total revenues decreased by \$23,476,243 over fiscal year 2020. Charges for services were down by over \$25.3 million due to COVID-19 restrictions that either significantly reduced programming or suspended the activities resulting in significant decreases in tuition, fees and other school-based revenues. Operating and capital grants offset this decrease by \$22.2 million due to Covid Relief Fund dollars recognized and spent during the fiscal year. These relief funds were used to purchase personal protective equipment, improve filtration within the schools and purchase instructional materials to help with hybrid learning. Finally, PPR decreased by \$357 associated with the School Finance Act along with a decrease in funded pupil count.

Government-wide Financial Analysis (Continued)

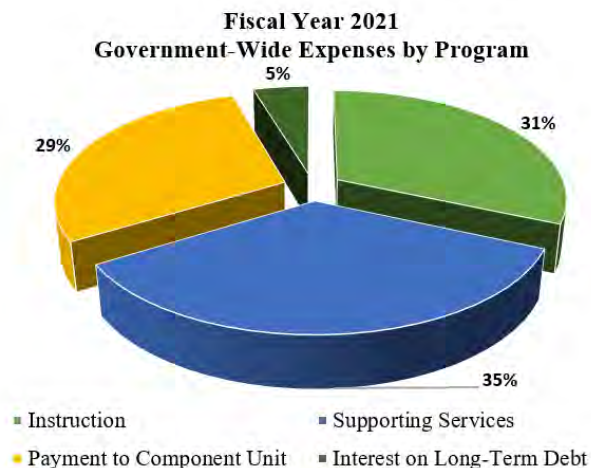
Statement of Activities (Continued)

Interest earnings decreased by over \$9.9 million. During the 2019-2020 school year the District invested the 2018 bond proceeds and was able to continue taking advantage of the strong interest rate environment in place when investments were initially purchased. However, as these investments matured the proceeds were used as planned and in accordance with a construction schedule. With fewer funds to reinvest along with the drastic drop in interest rates, earned interest dropped significantly.

The total expenses decreased by \$142,188,628 from the fiscal year 2020 due to planned reduction in administrative staffing in response to state budget cuts, staffing shortages and a reduction in programing in response to COVID-19 restrictions. Finally, the District recorded a reduction in expenses of \$247 million related to pension income.

Condensed Statement of Activities for Fiscal Years Ended June 30, 2021 and 2020

	Governmental Activities	
	2020-2021	2019-2020
Revenues:		
Program revenues:		
Charges for services	\$ 27,990,710	\$ 53,385,531
Operating/capital grants	93,326,049	49,786,156
General revenues:		
Property taxes	322,974,647	318,364,477
Specific ownership taxes	31,547,273	25,595,802
State equalization	294,169,769	335,347,882
Interest earnings	702,384	10,638,873
Grant contributions not specific to programs	3,935,292	11,633,777
Other	11,766,671	5,136,540
Total revenues	786,412,795	809,889,038
Expenses:		
Instruction	152,779,508	249,946,956
Supporting services	165,281,130	192,834,057
Payments to component units	137,809,602	153,937,969
Interest on long-term debt	21,929,753	23,269,639
Total expenses	477,799,993	619,988,621
Change in net position	308,612,802	189,900,417
NET POSITION, Beginning	(816,780,947)	(1,006,681,364)
NET POSITION, Ending	\$ (508,168,145)	\$ (816,780,947)



Government-wide Financial Analysis (Continued)

Statement of Activities (Continued)

As noted earlier, the District uses fund accounting to demonstrate and ensure compliance with finance-related legal requirements. In addition, fund accounting is used to report on the financial position of the District to maintain transparency and provide accountability.

Governmental Fund Financial Analysis

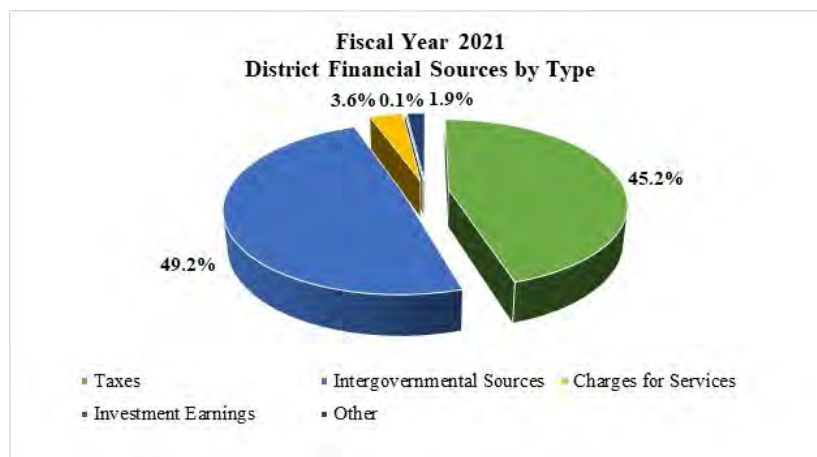
Revenues and Other Financing Sources

The District receives its revenues from local property taxes, intergovernmental sources through the state and federal government, charges for services rendered, returns on investment, issuance of bonds, COPs or capital leases, and several other minor sources. The table below is a comparative summary of the distribution of these revenues and sources for fiscal year 2021 and fiscal year 2020. The accompanying chart graphically shows the proportion of revenues from all the sources for fiscal year 2021. The largest revenue source for the District is received from state and federal intergovernmental sources at \$387,495,818, a decrease of 3.9 percent from the prior year. The decrease is due to a decrease in per pupil revenue (PPR) due to statewide budget cuts and a decrease in funded pupil count (FPC) of 1,871.

Property taxes represent the next significant source of revenue. The property tax revenue increase is due to an increase in assessed value. Note also that there was a small increase in Specific Ownership Taxes indicative of the continued recovery from the COVID-19 shutdown of the national and local economy.

The District charges its charter schools and its District students various fees. Recognize here that these charges include childcare tuition as well as lunch charges in Nutrition Services. Charges for services decreased 47.6 percent, due to program and funding changes resulting from the continuing effects of the COVID-19 pandemic. These changes include reduced student enrollment and overall reduced student activity in all tuition, fees and school based revenue programs as well as Nutrition Services being able to utilize the National School Lunch Program to provide free meals throughout the year to all students.

	2020-2021		2019-2020	
Taxes	\$ 355,728,486	45.2%	\$ 343,453,707	41.5%
Intergovernmental Sources	387,495,818	49.2%	403,203,088	48.6%
Charges for Services	27,990,710	3.6%	53,385,531	6.4%
Investment Earnings	687,066	0.1%	10,471,326	1.3%
Other	15,106,146	1.9%	17,863,071	2.2%
Total	\$ 787,008,226	100%	\$ 828,376,723	100%



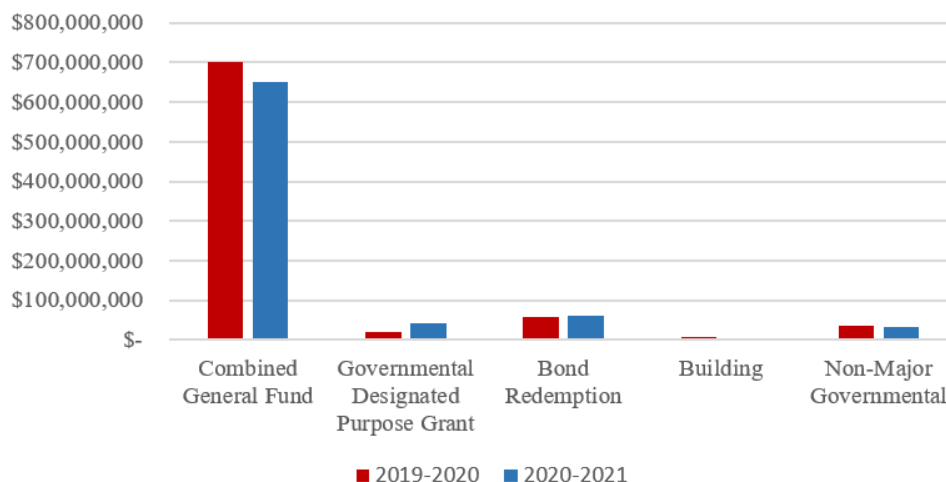
The table on the next page and the accompanying chart show the same total revenue and other financing sources, but reports these revenues by fund. Note that the majority of these revenues are accounted for in the Combined General Fund. Governmental Designated Purpose Grants Fund increased by 94 percent due to the recognition of one-time revenues from COVID-19 related grants. The Non-major Governmental Fund is the fourth largest reported revenues. These revenues, which were already down 43 percent over the 2018-2019 fiscal year, continue to decrease another 7.4 percent as programs adjust due to COVID-19 restrictions.

Governmental Fund Financial Analysis (Continued)

Revenues and Other Financing Sources (Continued)

	2020-2021		2019-2020		Inc/(Dec)
Combined General	\$ 650,703,967	82.7%	\$ 702,471,358	84.8%	\$ (51,767,391)
Governmental Designated Purpose Grant Fund	41,698,653	5.3%	21,498,326	2.6%	20,200,327
Bond Redemption	60,136,372	7.6%	59,276,574	7.2%	859,798
Building	446,925	0.1%	8,371,550	1.0%	(7,924,625)
Non-major Governmental	34,022,309	4.3%	36,758,915	4.4%	(2,736,606)
Total	<u>\$ 787,008,226</u>	<u>100%</u>	<u>\$ 828,376,723</u>	<u>100%</u>	<u>\$ (41,368,497)</u>

Comparison of District Financial Sources by Fund



Expenditures by Fund

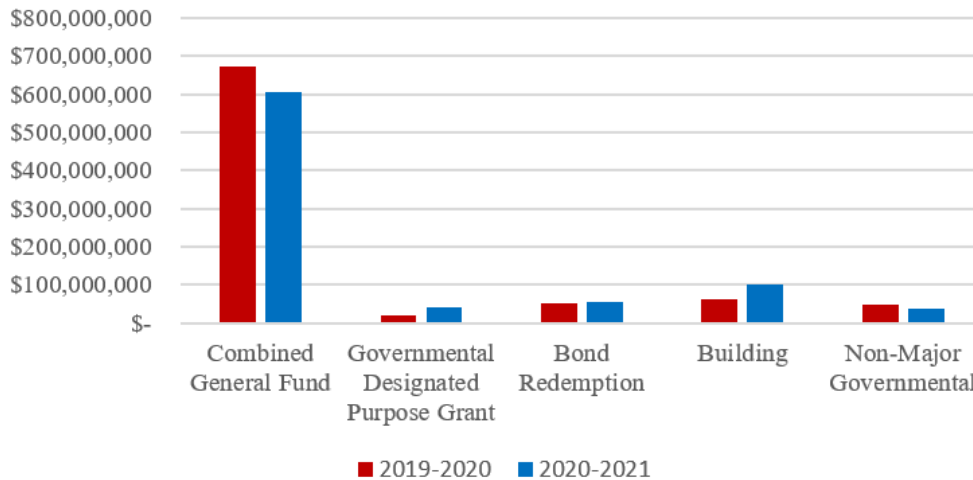
Recall that the District uses fund accounting to demonstrate and ensure compliance with finance-related legal requirements. Fund accounting may also enhance transparency and accountability. In this analysis, Governmental Fund expenditures decreased by \$16,502,912. The decrease is primarily due to budget cuts implemented in response to anticipated State funding reductions. The District reductions included layoffs of administrative staff. Further spending reductions are reflected in the Non-major Governmental funds due to significant reduction in programming in response to COVID-19 restrictions. Some of these reductions are offset by planned capital outlay in accordance with the issuance of the 2018 bond within the Building Fund and increased COVID-19 related grant funding.

	2020-2021		2019-2020		Inc/(Dec)
Combined General	\$ 606,232,689	71.7%	\$ 672,647,294	78.0%	\$ (66,414,605)
Governmental Designated Purpose Grants	41,698,653	4.9%	21,498,326	2.5%	20,200,327
Bond Redemption	55,936,081	6.6%	53,496,425	6.2%	2,439,656
Building	102,342,927	12.1%	64,310,428	7.5%	38,032,499
Non-major Governmental	39,344,966	4.7%	50,105,755	5.8%	(10,760,789)
Total	<u>\$ 845,555,316</u>	<u>100%</u>	<u>\$ 862,058,228</u>	<u>100%</u>	<u>\$ (16,502,912)</u>

Governmental Fund Financial Analysis (Continued)

Expenditures by Fund (Continued)

**Comparison of District Governmental Fund Expenditures
by Fund**

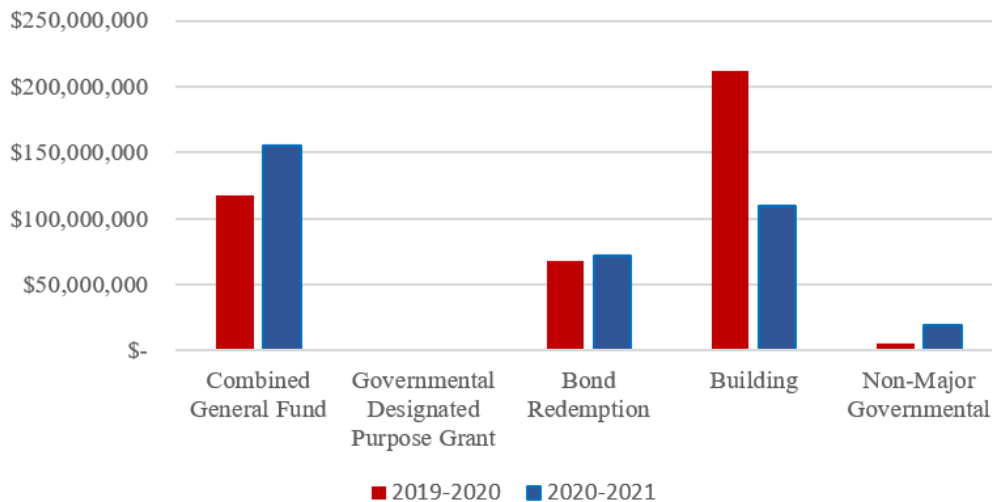


Ending Fund Balances

As of the end of the current fiscal year, the District governmental funds reported combined ending fund balances of \$356,152,449, a decrease of \$46,282,059 from the prior year. This decrease is primarily due to the capital projects from the 2018 bond proceeds. The Non-major Governmental fund balance grew due to the refunding of Aspen View Academy's certificates of participation of which proceeds of over \$12 million are shown in other financing sources and were not placed into an irrevocable trust until the following year due to timing of the transaction. The Combined General Fund increase of over \$37 million is due to the District implementing significant budget cuts in anticipation of State funding reductions of almost \$30 million. In addition, the District struggled to fill positions and return programs back to normal levels.

	2020-2021		2019-2020		Inc/(Dec)
Combined General	\$ 154,878,689	43.5%	\$ 117,800,104	29.3%	\$ 37,078,585
Governmental Designated Purpose Grant Fund	-	0.0%	-	0.0%	-
Bond Redemption	71,813,488	20.2%	67,613,197	16.8%	4,200,291
Building	109,950,863	30.9%	211,846,865	52.6%	(101,896,002)
Non-major Governmental	19,509,409	5.5%	5,174,342	1.3%	14,335,067
Total	\$ 356,152,449	100%	\$ 402,434,508	100%	\$ (46,282,059)

Comparison of District Governmental Fund Balance by Fund



Combined General Fund Budgetary Highlights

The District approves a budget in June based on enrollment projections for the following school year and State legislative action in the spring. Please reference the Budgetary Comparison Schedule on page 86. Note that the amended expenditure budget shows an increase over the Adopted Budget of approximately \$11 million. In Colorado, districts are funded on current year student counts. The student count day is on or around October 1 of each fiscal year. Once these student counts are known, the Colorado Department of Education recalculates the funding for each district. In addition, the fiscal year for school districts is July 1 through June 30, but the mill levy or tax rates are not set for the current year until December. The District budget is amended to account for both the changes in student counts from projection as well as changes in assessed value and the resulting tax rate set in December. Finally, the amount of carryover available for each school is not finalized until September once the sixty-day encumbrance period associated with the payment of invoices has expired. The budget is amended to account for the carryover amounts awarded to each school. Increases over projections in funded pupil counts combined with the increase in Per Pupil Revenue as well as increases in other intergovernmental revenue sources generated additional sources of revenue since original adoption.

After the District's financial plan is adopted in June of the prior year, budgets may be amended by the Board of Education or management. Once the budget is approved, individual sites may amend between individual expense items at any time as long as the total expenditures do not change. Total expenditures were amended by management and approved by the Board to align expenditures for changes in revenues as described above, as well as allocating funds for projects specifically identified in the Facility Acquisition and Construction category.

Note that the District expenditures were under budget in the Combined General Fund by \$85,030,187. Salaries and benefits were under budget by over \$20 million due to many vacant positions as well as a portion of certified salaries being covered by stimulus fund dollars in the Government Designated Purpose Grant Fund. The most significant vacancies were in Special Education support staff and dozens of bus driver positions. Supplies were under budget by over \$36 million partially due to budgeted pandemic related expenditures that were purchased with grant dollars in lieu of general fund dollars, as well as school carryover. The District schools continue to carefully monitor and review expenditures. This results in schools carrying over discretionary dollars in an amount of about \$20.4 million, decreasing school carryover by \$3.7 million. Finally, in Colorado, State law requires that funds be fully appropriated before any spend is authorized. Because of the site-based decision model regarding the budgeting and spending of school discretionary dollars, as well as the sixty-day encumbrance period, final school spend is not known until the end of August. The District fully appropriates and budgets all available funds ensuring that its schools have the authority to spend their discretionary dollars.

Actual revenues were over budgeted by \$102,181. While the overall variance is very small, there are a few variances to note within specific revenue categories. Specific Ownership Taxes was over budget by \$5.1 million due to a faster rebound than anticipated. Additionally, Charges for Services were under budget by \$5.3 million, the variance is due to the hybrid learning model, reduced student enrollment and overall reduced student activity.

Capital Asset and Debt Administration

Capital Assets

The District investment in capital assets for governmental activities as of June 30, 2021, equaled \$751,514,783, an increase of \$67,368,160 (net of accumulated depreciation) due to planned 2018 Bond projects in current year offset by \$33,538,251 in depreciation expense. This investment in capital assets is in line with the improvement promises made to voters during the 2018 election such as security upgrades, facility repairs, classroom furnishings, buses and technology. Additional information on the District's capital assets is provided in Note 4 on page 59.

	Governmental Activities	
	2021	2020
Capital Assets:		
Land	\$ 13,310,241	\$ 13,310,241
Buildings and Improvements	995,246,483	964,019,649
Land Improvements	8,435,621	3,669,596
Machinery and Equipment	114,072,228	107,578,427
Construction in Progress	107,732,299	57,415,591
Accumulated Depreciation	(487,282,089)	(461,846,881)
Total Net Capital Assets	\$ 751,514,783	\$ 684,146,623

Capital Asset and Debt Administration (Continued)

Long-Term Debt

As of June 30, 2021, the District had outstanding debt exclusive of NPL and OPEB of \$504,069,018, a decrease of \$45,381,473 from the prior year. The District continues to pay off G.O. bonds and COPs. Of the outstanding long-term debt, \$419,585,000 is G.O. bonded debt that is backed by the full faith and credit of the District taxpayers. Please also note the \$22,385,000 in outstanding COPs. The District's COP policy requires that yearly lease payment liabilities be no more than one percent of yearly general fund revenues. In reviewing the Notes on page 63, we report that our maximum yearly COP lease payments will be \$2,640,000, an amount well below one percent of approximately \$641.2 million (\$6,411,830) in General Fund revenues received in fiscal year 2021.

In addition, the District is required to report its portion of the PERA SCHTF Net Pension Liability (NPL) and PERA OPEB through the Health Care Trust Fund. This proportionate NPL is reported as \$936,328,834, about 8 percent higher than the prior year. OPEB liability is reported as \$34,048,351, about 19 percent lower than the prior year.

<u>Governmental Activities</u>					
	<u>June 30, 2021</u>			<u>June 30, 2020</u>	
General Obligation Bonds	\$	419,585,000	28.5%	\$	455,050,000 31.2%
Certificates of Participation		22,385,000	1.5%		24,965,000 1.7%
Accreted Interest		2,379,722	0.2%		1,655,232 0.1%
Bond Premiums		50,892,604	3.5%		57,410,391 3.9%
Extended Service Separation		95,803	0.0%		204,300 0.0%
Capital Leases		3,623,865	0.2%		4,557,113 0.3%
Compensated Absences		5,107,024	0.3%		5,608,455 0.4%
Total before NPL		504,069,018			549,450,491
OPEB Liability		34,048,351	2.3%		42,529,387 2.9%
Net Pension Liability		936,328,834	63.5%		864,936,787 59.4%
Total	\$	1,474,446,203	100%	\$	1,456,916,665 100%

The \$22,385,000 of outstanding COPs are collateralized by specific buildings owned by the District. These COP lease payment obligations are subject to annual appropriation and are distinctly different from G.O. bonds. The issuance of G.O. bonds can only be completed upon voter approval associated with a dollar amount authorization. The aggregate yearly appropriation to Fund 39, the COP Lease Payment Fund, is just over \$2.5 million from the District and an additional amount of \$882,641 in revenues received from Aspen View Academy. See the Notes on page 61. Aspen View Academy was the first charter school to partner with the District as specified in the Board COP policy.

In April 2021, Aspen View Academy refinanced the COP debt held by the District. Those funds were received during the 2021 fiscal year, but were not deposited in an irrevocable trust until the next fiscal year due to timing of the transaction. As a result, these COPs are defeased and the liability for those certificates will be removed from the government-wide statement of net position in the next fiscal year. Additionally, the District will no longer receive lease payments, see Note 14 for more information on this subsequent event.

The District maintains credit ratings with two credit agencies as follows: Moody's Investors Service Inc. at Aa2, and Fitch, Inc. at AA+. During the fiscal year Moody's published their new US K-12 School District rating methodology. As part of their new rating methodology, Moody's now assigns an issuer credit rating to school districts as well as an unlimited general obligation bond rating which will typically be one notch higher than the issuer's underlying credit rating. As a result of this change, the District's G.O. Bonds are still rated at Aa1, but the overall district is one notch lower as anticipated. Additional information on the District's long-term debt is provided in Note 6 starting on page 60.

At this time, identified capital projects are carefully prioritized to determine those with the greatest need or safety concern so that remaining capital project dollars are used in the most effective way possible. The District and the Long Range Planning Committee (LRPC) continue to assess the status of facilities to determine additional facility and technological needs based on student growth, and to update the Master Capital Plan with this information. As of June 30, 2021, the District has \$109,950,863 in proceeds remaining from the 2018 bond issuance.

Other Obligations of the District

The District maintains one capital lease that, similar to COPs, requires an annual appropriation and is collateralized by the equipment received and installed. These annual lease payments are budgeted and accounted for in the Capital Projects Fund that is funded by a transfer from the District General Fund and is reported as part of the Combined General Fund.

Fund Balance Policy

Both the extent and the quality of educational services affect and are affected by the financial condition of the District. The District provides its best estimate of the end-of-year fund balances to be carried forward to the ensuing year as a beginning fund balance. At a minimum, the budget adopted by the District shall ensure that restricted General Fund or cash emergency reserves are held in the amount required under the provisions of the Colorado State Constitution. The Board of Education, by policy, mandates an additional reserve of three percent to further enhance the sustainability of the District financial position. This additional Board reserve is committed in the fund balance pursuant to GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The District maintains an ongoing three-year projection for significant operating funds.

The District continues to maintain a healthy fund balance. Our schools and departments regularly scrutinize their spend and have contributed greatly to the maintenance of this fund balance associated with the Board policy allowing school budget holders to carry unspent discretionary dollars into the new year. Compliance with and level of reserves and contingencies associated with Board policy shall be examined every year as part of the budget development process to determine if modifications are prudent in view of uncertainties in current and future revenues and expenses.

TABOR and Board of Education Reserves

The financial statements report that the State of Colorado requires each school district to reserve 3 percent of cash or more of fiscal year spending to use only for declared emergencies. As mentioned above, in addition to the required TABOR Reserve, the Board of Education, by policy, requires an additional 3 percent of yearly spend held in reserve providing financial stability and available resources to fund any unexpected emergency. On page 40, of the financial statements report the District meets the TABOR and additional Board of Education reserve policy by reporting restricted and committed fund balances of \$15,865,400 and \$15,865,400, respectively. The District did not include the State nonemployer contribution to PERA in the TABOR calculation since it is not the District's spend. A contingency budget line of \$5,280,000, equivalent to one percent, is budgeted and appropriated each year, also specified in Board policy.

Economic Factors and Subsequent Events

State of Colorado Economy - From the September 2021 Revenue Forecast from the Office of State Planning and Budgeting, the ongoing economic and jobs recovery from the COVID-19 recession will increase the General Fund revenue collections by a projected 6.1 percent above prior year levels. While tax collections have far exceeded expectations in forecasts published over the course of the past year and a half, the trajectory of the COVID-19 virus poses an ongoing downside risk to collections should cases rise further, or public health restrictions be reestablished.

Businesses continue to report difficulty finding workers as the jobs recovery continues to impact geographic regions, industries, and demographic groups unevenly. At the current rate, employment levels are not expected to reach pre-pandemic levels until late 2022.

- After decreasing at a rate of 5.7 percent in 2020, U.S. nonfarm employment is expected to increase by 2.7 percent in 2021 and 3.3 percent in 2022. The U.S. unemployment rate is expected to decline from 8.1 percent in 2020 to 5.6 percent in 2021 and 4.5 percent in 2022.
- In Colorado, nonfarm employment declined by 5.2 percent in 2020 and is expected to grow by 2.6 and 3.5 percent in 2021 and 2022, respectively. The Colorado unemployment rate is expected to decline slowly, from 7.3 percent in 2020 to 6.1 percent in 2021 and 4.5 percent in 2022.

Colorado's unemployment rate in August was 5.9 percent, down from the July rate of 6.1 percent, reflecting both job gains along with fluctuating labor force participation. At 68.3 percent, Colorado's labor force participation rate ranks 4th among the 50 states, and is just 0.4 percent below the pre-pandemic rate.

Revenue to the State Education Fund is expected to increase by \$276 million, although the estimated funded pupil count is expected to decrease by 4,214 pupils on a year-over-year basis. The State School Finance Act, which has not been fully funded since fiscal year 2008-2009, has a Budget Stabilization Factor - formerly the "Negative Factor" - of approximately \$1.053 billion translating to approximately \$74.6 million for DCSD. Pursuant to the Colorado School Finance Act for fiscal year 2021, the District PPR (per pupil revenue) without the Budget Stabilization factor, would have been \$8,999/student, about \$1,149 more than the actual PPR of \$7,850. With the constraints of TABOR and the Gallagher Amendment, Colorado does not have a sustainable plan to fund increases in PreK-12 education.

Douglas County Economy - The County population continues to grow increasing to 379,000 residents in 2020. This increase of 9,000 residents represents a growth rate of approximately 2.4 percent. The unemployment rate in Douglas County remains lower than state and national unemployment rates. As of March 2021, Douglas County's unemployment rates rose 2.5 percentage points to 5.4 percent when compared to March 2020. Comparatively, Colorado's unemployment rose 3.1 percentage points to 6.7 percent and the U.S. unemployment rate rose 2.4 percentage points over the year to 6.5 percent. The labor force in Douglas

Economic Factors and Subsequent Events (Continued)

County rose 0.2 percent over the year, an increase of 433 people working or looking for a job.

District Enrollment - In recent years, Douglas County has experienced declining enrollment. COVID-19 has further impacted the decline as parents are making different educational choices for their families. As of October 2021 (fiscal year 2022), the District reported to CDE an increase of 897 students over prior year enrollment, showing a slight recovery of the over four thousand students lost during the previous year at the start of the pandemic.

Fiscal Year 2022 School Finance Act Approved Decreases and New District-wide Allocations - In July 2021, the District adopted a budget that includes an increase in per pupil revenue of \$757/student from \$7,850 to \$8,607. This is very favorable for DCSD and restores the state funding cut in 2020-2021. This results in an increase year-over-year of \$47 million of which DCSD will retain \$36 million after charter school pass-throughs.

The District is fortunate to be a recipient of federal stimulus dollars from the Elementary and Secondary School Emergency Relief (ESSER) Fund for COVID-19 relief. ESSER was allocated to DCSD based on Title I funding methodologies in three different phases of ESSER I, II and III. Portions of these funds will be passed through to charter schools. ESSER I was expended during the 2020-2021 school year. The budgeted totals for the district-managed portions of ESSER II and III totals \$13.9 million and will be used for eLearning, summer school, unfinished learning programs as well as support staff, goods and services.

With the positive additions to 2021-2022 funding, the District aims to strategically reinvest within schools and departments. Some of the priorities include restoration of full calendars (no furlough days), four percent pay increases, increases to school based budgets using student weighted formulas, investments in literacy materials and increases to staffing support for Special Education and Mental Health.

Colorado Governor's Budget Request for Fiscal Year 2023 - Based on the November 2021 Budget Request, Governor Jared Polis submitted his fiscal year 2023 budget request to the Joint Budget Committee. The request increases funding for K-12 education by \$381.2 million in fiscal year 2022-2023. This includes a significant reduction in the Budget Stabilization Factor by \$150 million to 4.7 percent, an all-time low since its peak of 16.0 percent in fiscal year 2012-2013. This budget request calls for an average per pupil revenue increase of about \$526/student.

The Governor's budget request must be considered and approved by the legislature.

Component Units

Only summary information regarding component units appears in the District's financial statements. The District has seventeen component units, all of which are charter schools. Each charter school is represented in the Component Unit section of this Annual Comprehensive Financial Report and is presented in aggregate in a separate column in the Government-wide Statement of Net Position and in the Statement of Activities.

After a yearly review of the Foundation for Douglas County Schools financial activities, the District business administration has determined that its financial activities, due to the level of materiality and the independence of their activity in relation to the District, shall not be considered a component unit of the District. The financial activity of the Foundation is not included in this report.

Requests for Information

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the financial status of the District. Questions concerning any of the information provided in this report or requests for additional financial information may be addressed to the Chief Financial Officer, Ms. Kate Kotaska, 701 Prairie Hawk Drive, Castle Rock, Colorado 80109.

BASIC FINANCIAL STATEMENTS



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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Statement of Net Position
June 30, 2021

	Primary Government Governmental Activities	Component Units Charter Schools
ASSETS		
Cash and Investments	\$ 184,227,455	\$ 63,862,242
Receivables:		
Property Taxes, Net of Allowance for Uncollectible Taxes	12,284,384	1,385,390
Other	9,436,276	9,189
Inventories	2,939,057	880,557
Prepaid Costs and Other Assets	3,876,341	39,445,975
Restricted Cash and Investments	221,909,988	-
Capital Assets:		
Non-Depreciable	121,042,540	29,124,493
Depreciable, Net	630,472,243	209,772,118
Total Assets	1,186,188,284	344,479,964
DEFERRED OUTFLOWS OF RESOURCES		
Pension Related Amounts	258,293,026	69,675,513
OPEB Related Amounts	3,416,370	1,575,349
Deferred Amount on Refunding	8,688,788	4,868,720
Total Deferred Outflows of Resources	270,398,184	76,119,582
LIABILITIES		
Accounts Payable	36,258,163	5,042,255
Accrued Compensation	26,781,926	5,549,171
Unearned Revenues	1,900,079	450,634
Accrued Insurance Claims	5,468,443	-
Accrued Interest Payable	1,177,970	5,672,115
Non-Current Liabilities:		
Due within One Year	46,141,204	3,928,229
Due in More than One Year:		
Accrued Insurance Claims	1,613,897	-
Other Non-Current Liabilities	457,927,814	306,316,913
OPEB Liability	34,048,351	7,243,158
Net Pension Liability	936,328,834	197,743,435
Total Liabilities	1,547,646,681	531,945,910
DEFERRED INFLOWS OF RESOURCES		
OPEB Related Amounts	13,761,494	3,670,517
Pension Related Amounts	403,346,438	85,416,065
Total Deferred Inflows of Resources	417,107,932	89,086,582
NET POSITION		
Net Investment in Capital Assets	372,855,713	(30,746,646)
Restricted:		
TABOR Emergency Reserve	15,865,400	4,823,749
Debt Service/Lease Obligation	68,955,900	19,688,637
Other Grants and Programs	15,072,878	-
Nutrition Services	4,324,657	-
Unrestricted (deficit)	(985,242,693)	(194,198,686)
Total Net Position	\$ (508,168,145)	\$ (200,432,946)

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Statement of Activities
For the Fiscal Year Ended June 30, 2021

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary Government:				
Instruction	\$ 152,779,508	\$ 27,990,710	\$ 17,839,338	\$ -
Supporting Services	165,281,130	-	75,486,711	-
Funding to Component Units -				
Unallocated	137,809,602	-	-	-
Interest on Long-Term Debt	21,929,753	-	-	-
Total Governmental Activities	477,799,993	27,990,710	93,326,049	-
Component Units				
Charter Schools	\$ 137,750,506	\$ 16,826,968	\$ 10,449,227	\$ 2,164,223

GENERAL REVENUES

Property Taxes

Specific Ownership Taxes

State Equalization

Investment Earnings

Grants and Contributions not specific to Programs

Cash in Lieu of Land

Other

Total General Revenues

Change in Net Position

NET POSITION, Beginning, as restated

NET POSITION, Ending

See accompanying notes to the financial statements

Net (Expense) Revenue and Changes in Net Position	
Governmental Activities	Component Units
\$ (106,949,460)	\$ -
(89,794,419)	-
(137,809,602)	-
(21,929,753)	-
(356,483,234)	-
-	(108,310,088)
322,974,647	-
31,547,273	-
294,169,769	132,590,547
702,384	162,625
3,935,292	5,792,120
2,877,936	-
8,888,735	10,165,168
665,096,036	148,710,460
308,612,802	40,400,372
(816,780,947)	(240,833,318)
\$ (508,168,145)	\$ (200,432,946)

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Governmental Funds
Balance Sheet
June 30, 2021

	Combined General	Governmental Designated Purpose Grants	Bond Redemption	Building	Non-Major Governmental	Total Governmental
ASSETS						
Cash and Investments	\$ 172,021,577	\$ -	\$ -	\$ -	\$ 6,160,631	\$ 178,182,208
Receivables:						
Property Taxes, Net of Allowance for Uncollectible Taxes	10,720,762	-	1,563,622	-	-	12,284,384
Other	1,249,254	4,707,309	12,246	812,251	2,651,561	9,432,621
Due from Other Funds	1,541,718	-	-	-	-	1,541,718
Prepaid Costs	767,909	-	-	-	-	767,909
Inventories, at Cost	2,029,134	-	-	-	909,923	2,939,057
Restricted Cash and Investments	-	-	70,937,724	138,874,181	12,098,083	221,909,988
Total Assets	\$ 188,330,354	\$ 4,707,309	\$ 72,513,592	\$ 139,686,432	\$ 21,820,198	\$ 427,057,885
LIABILITIES						
Due to Other Funds	\$ -	\$ 1,541,718	\$ -	\$ -	\$ -	\$ 1,541,718
Accounts Payable	4,502,933	1,512,740	-	29,735,569	506,241	36,257,483
Accrued Compensation	24,643,822	1,353,131	-	-	784,973	26,781,926
Unearned Revenues	580,784	299,720	-	-	1,019,575	1,900,079
Total Liabilities	29,727,539	4,707,309	-	29,735,569	2,310,789	66,481,206
DEFERRED INFLOWS OF RESOURCES						
Unavailable Revenue - Property Taxes	3,724,126	-	700,104	-	-	4,424,230
FUND BALANCES						
Nonspendable:						
Inventories & Prepaid Costs	2,797,043	-	-	-	-	2,797,043
Restricted:						
TABOR Emergency Reserve	15,865,400	-	-	-	-	15,865,400
Restricted Fund Balance	2,974,795	-	71,813,488	109,950,863	16,422,740	201,161,886
Committed:						
3% Board Reserves	15,865,400	-	-	-	-	15,865,400
Assigned:						
Extended Service Severance	95,803	-	-	-	-	95,803
Facility Use Revenue Share	1,085,761	-	-	-	-	1,085,761
Cash in Lieu	6,567,901	-	-	-	-	6,567,901
2018 Mill Levy Override Carryover	9,262,081	-	-	-	-	9,262,081
Security and Mental Health Initiatives	823,182	-	-	-	-	823,182
Enterprise Reserves for COVID	1,775,000	-	-	-	-	1,775,000
Master Capital Plan Projects	4,608,340	-	-	-	-	4,608,340
School Carryover	20,464,063	-	-	-	-	20,464,063
Sub-fund Carryover	11,090,971	-	-	-	3,086,669	14,177,640
Unassigned	61,602,949	-	-	-	-	61,602,949
Total Fund Balances	154,878,689	-	71,813,488	109,950,863	19,509,409	356,152,449
Total Liabilities, Deferred Inflows of Resources and Fund Balances	\$ 188,330,354	\$ 4,707,309	\$ 72,513,592	\$ 139,686,432	\$ 21,820,198	\$ 427,057,885

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Reconciliation of the Governmental Funds Balance Sheet
to the Government-wide Statement of Net Position
June 30, 2021

Fund Balances of Governmental Funds \$ 356,152,449

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. 751,514,783

Other long-term assets are not available to pay for current period expenditures and therefore are reported as deferred inflows of resources in the funds. 4,424,230

Internal Service Funds are used by management to charge the costs of insurance to individual funds. The assets and liabilities of the Internal Service Funds are included in governmental activities in the statement of net position. 4,569,054

Deferred inflows and outflows of resources that represent an acquisition or consumption of net position that applies to future periods and therefore is not reported in the funds:

Deferred Amount on Refunding	8,688,788	
Deferred outflows of resources, pension-related amounts	258,293,026	
Deferred outflows of resources, other post employment benefit-related amounts	3,416,370	
Deferred inflows of resources, pension-related amounts	(403,346,438)	
Deferred inflows of resources, other post employment benefit-related amounts	<u>(13,761,494)</u>	(146,709,748)

Long-term liabilities, including long-term debt are not due and payable in the current period and therefore are not reported in the funds:

General Obligation Bonds	(419,585,000)	
Certificates of Participation	(22,385,000)	
Accreted Interest	(2,379,722)	
Bond Premiums	(50,892,604)	
Accrued Interest Payable	(1,177,970)	
Net Pension Liability	(936,328,834)	
Other Post Employment Benefit Liability	(34,048,351)	
Accrued Insurance Claims Payable	(2,494,740)	
Capital Leases	(3,623,865)	
Extended Service Severance	(95,803)	
Compensated Absences	<u>(5,107,024)</u>	<u>(1,478,118,913)</u>

Net Position (deficit) of Governmental Activities \$ (508,168,145)

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Governmental Funds
Statement of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2021

	Combined General	Governmental Designated Purpose Grants	Bond Redemption	Building	Non-Major Governmental	Total Governmental
REVENUES						
Property Taxes	\$ 264,170,216	\$ -	\$ 60,010,997	\$ -	\$ -	\$ 324,181,213
Specific Ownership Tax	31,547,273	-	-	-	-	31,547,273
Intergovernmental	328,256,297	41,400,183	-	-	17,839,338	387,495,818
Charges for Services	14,421,125	-	-	-	13,569,585	27,990,710
Fundraisers and Donations	2,501,587	-	-	-	1,433,705	3,935,292
Investment Earnings	114,766	-	125,375	446,925	-	687,066
Other	9,692,703	298,470	-	-	1,179,681	11,170,854
Total Revenues	650,703,967	41,698,653	60,136,372	446,925	34,022,309	787,008,226
EXPENDITURES						
Current:						
Instruction	288,288,113	29,565,067	-	-	16,694,596	334,547,776
Supporting Services	180,134,974	12,133,586	-	-	19,245,964	211,514,524
Funding to Component Units	137,809,602	-	-	-	-	137,809,602
Capital Outlay	-	-	-	102,342,927	-	102,342,927
Debt Service/Lease Payments:						
Principal	-	-	35,465,000	-	2,580,000	38,045,000
Interest and Fiscal Charges	-	-	20,471,081	-	824,406	21,295,487
Total Expenditures	606,232,689	41,698,653	55,936,081	102,342,927	39,344,966	845,555,316
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	44,471,278	-	4,200,291	(101,896,002)	(5,322,657)	(58,547,090)
OTHER FINANCING SOURCES (USES)						
Proceeds from COP Refunding	-	-	-	-	12,098,083	12,098,083
Proceeds from Sale of Capital Assets	148,608	-	-	-	18,340	166,948
Transfers In	-	-	-	-	7,541,301	7,541,301
Transfers Out	(7,541,301)	-	-	-	-	(7,541,301)
Total Other Financing Sources (Uses)	(7,392,693)	-	-	-	19,657,724	12,265,031
NET CHANGES IN FUND BALANCES	37,078,585	-	4,200,291	(101,896,002)	14,335,067	(46,282,059)
FUND BALANCES, Beginning	117,800,104	-	67,613,197	211,846,865	5,174,342	402,434,508
FUND BALANCES, Ending	\$ 154,878,689	\$ -	\$ 71,813,488	\$ 109,950,863	\$ 19,509,409	\$ 356,152,449

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Reconciliation of the Statement of Revenues, Expenditures
and Changes in Fund Balances of Governmental Funds to the Statement of Activities
For the Fiscal Year Ended June 30, 2021

Net change in fund balances of governmental funds \$ (46,282,059)

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which net capital outlays exceeded loss on disposal of capital assets and depreciation.

Capital Outlay	107,441,060	
Depreciation	(33,538,251)	
Net Book Value of Disposed Assets	(6,534,649)	67,368,160

Some property taxes will not be collected for several months after the District's fiscal year ends, they are not considered as "available" revenues in the governmental funds. This amount represents the change in unavailable property tax revenue. (1,206,566)

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items:

Principal Payments - General Obligation Bonds	35,465,000	
Principal Lease Payments - Certificates of Participation	2,580,000	
Change in Accreted Interest	(724,490)	
Change in Accrued Interest	90,224	
Principal Payments Capital Leases	933,248	
Amortization of Bond Premium and Deferred Charges	4,872,461	43,216,443

In the statement of activities, certain operating expenses - compensated absences (sick leave), pension benefits, special termination benefits (extended service severance) and liability claims - are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used or due (essentially, the amounts actually paid). This amount represents the net effect of compensated absences, pension expense and claims payable on the statement of activities:

Pension Income	247,222,646	
Other Post Employment Benefit Income	2,803,498	
Change in Compensated Absence	501,431	
Change in Extended Service Severance	108,496	
Liability Claims	199,812	250,835,883

Internal Service Funds are used by management to charge the cost of medical insurance and short term disability to individual funds. The net revenue (expense) of the Internal Service Funds are reported with governmental activities. (5,319,059)

Change in net position of governmental activities \$ 308,612,802

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Proprietary Funds
Statement of Net Position
June 30, 2021

	Governmental Activities Internal Service Funds
ASSETS	
Current Assets:	
Cash and Investments	\$ 6,045,247
Accounts Receivable	3,655
Prepaid Costs	<u>3,108,432</u>
 Total Assets	 <u><u>\$ 9,157,334</u></u>
LIABILITIES	
Current Liabilities:	
Accounts Payable	\$ 680
Accrued Insurance Claims	<u>4,587,600</u>
 Total Liabilities	 <u>4,588,280</u>
NET POSITION	
Unrestricted	<u>4,569,054</u>
 Total Net Position	 <u>4,569,054</u>
 Total Liabilities and Net Position	 <u><u>\$ 9,157,334</u></u>

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Proprietary Funds
Statement of Revenues, Expenses and Changes in Net Position
For the Fiscal Year Ended June 30, 2021

	Governmental Activities
	Internal Service Funds
OPERATING REVENUES	
Premium Revenue	\$ 54,427,829
Other	34,123
Total Operating Revenues	<u>54,461,952</u>
OPERATING EXPENSES	
Insurance and Claims	58,598,196
Salaries and Benefits	38,051
Purchased Services	1,108,525
Other	51,557
Total Operating Expenses	<u>59,796,329</u>
OPERATING LOSS	<u>(5,334,377)</u>
NON-OPERATING REVENUES	
Investment Earnings	15,318
Total Non-Operating Revenues	<u>15,318</u>
CHANGE IN NET POSITION	(5,319,059)
NET POSITION, Beginning	<u>9,888,113</u>
NET POSITION, Ending	<u><u>\$ 4,569,054</u></u>

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Proprietary Funds
Statement of Cash Flows
For the Fiscal Year Ended June 30, 2021

	Governmental Activities Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES:	
Receipts from Customers	\$ 54,715,436
Payments to Suppliers	(58,877,206)
Payments to Employees	(38,051)
Net Cash Used by Operating Activities	(4,199,821)
CASH FLOWS FROM INVESTING ACTIVITIES:	
Earnings on Investments	15,318
NET DECREASE IN CASH AND CASH EQUIVALENTS	(4,184,503)
CASH AND CASH EQUIVALENTS, Beginning	10,229,750
CASH AND CASH EQUIVALENTS, Ending	\$ 6,045,247
RECONCILIATION OF OPERATING LOSS TO NET CASH PROVIDED TO (USED BY) OPERATING ACTIVITIES:	
Operating Loss	\$ (5,334,377)
Changes in Assets and Liabilities:	
Change in Prepaid Costs	257,139
Change in Accounts Receivable	(3,655)
Change in Accounts Payable	(7,128)
Change in Accrued Insurance Claims	888,200
Total Adjustments	1,134,556
NET CASH (USED BY) OPERATING ACTIVITIES	\$ (4,199,821)

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fiduciary Funds
Statement of Fiduciary Net Position
June 30, 2021

	Private Purpose Trust Scholarship Fund 75
ASSETS	
Cash and Investments	\$ 44,079
Total Assets	<u>\$ 44,079</u>
LIABILITIES	
Accounts Payable	<u>2,450</u>
Total Liabilities	<u>2,450</u>
NET POSITION	
Held in Trust for Scholarships	<u>41,629</u>
Total Net Position	<u>\$ 41,629</u>

See accompanying notes to the financial statements

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fiduciary Funds
Statement of Changes in Fiduciary Net Position
For the Fiscal Year Ended June 30, 2021

	Private Purpose Trust Scholarship Fund 75
ADDITIONS	
Contributions	<u>\$ 56,617</u>
Total Additions	<u>56,617</u>
DEDUCTIONS	
Grants and Scholarships	<u>52,000</u>
Total Deductions	<u>52,000</u>
CHANGE IN NET POSITION	4,617
NET POSITION, Beginning	<u>37,012</u>
NET POSITION, Ending	<u><u>\$ 41,629</u></u>

See accompanying notes to the financial statements

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**Reporting Entity**

The Douglas County School District RE.1 (the District) is a political subdivision of the State of Colorado governed by an elected seven-member board of education. The accompanying financial statements represent the District and the component units for which the District is considered to be financially accountable. The discretely presented component units are reported in a separate column in the government-wide financial statements to emphasize they are legally separate from the District.

Discretely Presented Component Units - The District's charter schools consist of seventeen separately authorized charters: Academy Charter School, American Academy, Aspen View Academy, Ben Franklin Academy, Challenge to Excellence Charter School, DCS Montessori Charter School, Global Village Academy-Douglas County, HOPE Online Learning Academy Co-Op, Leman Classical Academy, North Star Academy, Parker Core Knowledge, Parker Performing Arts School, Platte River Academy, Renaissance Secondary School, SkyView Academy, STEM School and Academy, and World Compass Academy. Ascent Classical Academy of Douglas County changed authorizers during the 2020-2021 school year and will no longer be reported as a component unit of the District.

Charter schools are public schools authorized by the District to provide educational alternatives for parents, pupils and teachers. The schools have separate governing boards, but are fiscally dependent on the District for the majority of funding, and their exclusion would render the District's financial statements incomplete. Charter schools are considered discretely presented component units for external financial reporting purposes. The District considers each of the component units to be non-major component units because none of the schools individually have a financial relationship with the District that is significant enough to require separate reporting within the basic financial statements. Combining schedules are included within the supplementary section of this annual comprehensive financial report. The charter schools report within their reporting entities various foundations formed for fundraising or debt administration. Separate financial statements for all charter schools are available at each school location and online.

Joint Venture (Parker Joint Service Facility) - In September 1991, the District and the South Metro Fire Rescue (South Metro) entered into a joint venture agreement for the construction and operation of a transportation facility (the Facility). Currently, the District acts in the capacity of administrator under the joint control of the District Board and the governing body of South Metro. The District share of operating costs for the Facility is 45 percent.

The Facility is solely responsible for transportation operations, maintenance and services of the District and South Metro. The Facility is funded through the budgetary process of both parties to the joint venture in proportion to their respective shares and anticipated usage. The District records operating payments for transportation operations and usage as transportation expenditures in the Combined General Fund. The District does not have an equity interest in the Facility; therefore, it is not reflected within the basic financial statements as an investment. Separate financial statements for this joint venture can be obtained at its office; 17801 East Plaza Drive, Parker, Colorado.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., Statement of Net Position and Statement of Activities) report information on all the non-custodial activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Exceptions to this general rule are charges for interfund services which are reasonably equivalent to the services provided to external organizations. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable. The District does not report any business-type activities.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**Government-wide and Fund Financial Statements (Continued)**

The Statement of Activities demonstrates the degree to which the direct expenses of the given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include charges to students or other customers who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not included among program revenues are reported instead as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues. The District does not allocate indirect expenses.

Separate financial statements are provided for governmental funds, proprietary funds, and the custodial fund even though the latter is excluded from the District government-wide financial statements. Major individual governmental funds are reported in separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The financial statements of the District have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary and custodial fund financial statements. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the *modified accrual basis* of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, except grant revenues which are considered to be available if they are collected within 90 days. Property taxes, specific ownership taxes, grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. Alternatively, debt service and lease payment expenditures, as well as expenditures related to compensated absences and risk management claims, are recorded only when payment is due.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's internal service funds are charges to customers for services. Operating expenses for internal service funds include the cost of sales and services and administrative expenses. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The District reports the following major and non-major governmental funds:

The *Combined General Fund* is the District's primary operating fund. It accounts for all financial resources of the District except those required to be accounted for in another fund. The Capital Projects Fund has been included in the Combined General Fund as most resources come from a general fund transfer.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation (Continued)

Major governmental funds:

The *Governmental Designated Purpose Grants Fund* accounts for financial activities associated with most of its State and Federal grants.

The *Bond Redemption Fund* accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The *Building Fund* accounts for only the acquisition and construction of major capital facilities and equipment funded by the sale of general obligation bonds.

Non-major governmental funds:

The *Nutrition Services National School Lunch Program Fund (NSLP)* accounts for the financial resources that are restricted for activities associated with the District's elementary, middle, and some charter school lunch programs.

The *Student Activities Fund* accounts for the financial resources restricted for the non-Colorado High School Activities Association (CHSSA) student activities programs.

The *Athletics and Activities Fund* accounts for the financial resources restricted for activities associated with athletics and other CHSSA governed programs.

The *Nutrition Services Non-National School Lunch Program Fund (Non-NSLP)*, accounts for the activities restricted for the District's school lunch programs not funded by the National School Lunch Program (high schools and two charter schools).

The *Child Care Fund*, known as B.A.S.E. (Before and After School Enterprise), accounts for the financial resources that are restricted for activities associated with the District's tuition based child care programs. There are presently 43 elementary B.A.S.E. programs, 3 Pre-K B.A.S.E. programs, and 1 middle school B.A.S.E. program.

The *Certificates of Participation (COP) Lease Payment Fund* accounts for the yearly appropriated resources required to meet the principal and interest payments scheduled for outstanding certificates of participation.

The District reports the following other fund types:

The *Medical Fund, an internal service fund*, accounts for health activities associated with a self-funded health insurance plan, a fully insured Kaiser option, as well as other employee health benefits including dental and vision.

The *Short Term Disability Fund, an internal service fund*, accounts for short term disability activities associated with a self-funded disability insurance plan.

The *Private-Purpose Trust Scholarship Fund, a private-purpose trust fund*, accounts for the activities of various scholarship accounts. Trust funds are used to account for assets held by the District under a trust agreement for individuals, private organizations, and other governments and are therefore not available to support the District's own programs.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**Assets, Liabilities, Deferred Inflows/Outflows of Resources, and Net Position or Fund Balance**Cash and Investments

The pooled cash concept is used whereby cash balances of each of the District funds are pooled and invested in certain investments. All pooled cash investment income is allocated to the General Fund. The following are considered to be cash and cash equivalents: cash on hand, cash in the bank, and highly liquid investments which have a maturity of three months or less when purchased or which are subject to withdrawal.

As of June 30, 2021, the District invested in Colorado Statewide Investment Pool (CSIP) and Colorado Surplus Asset Fund (CSafe), both external investment pools. The District also invests proceeds from the 2019 bonds in various U.S. Treasury Notes, Federal Agency Bond Notes, Corporate Notes, Agency Bond and Certificates of Deposit. CSIP Term funds are reported at Net Asset Value (NAV). CSafe and CSIP Local Government Investment Pool (LGIP) funds are reported at amortized cost. All other securities are recorded at fair value.

Fair Value Measurement and Application

The District adopted GASB 72, *Fair Value Measurement and Application*, which addresses accounting and financial reporting issues related to fair value measurements. The fair value is the price that would be received by the District to sell an asset or paid by the District to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement for financial reporting at the fiscal year ended June 30, 2021 and the application used is determined by a hierarchy of one of three levels. Level one is the most reliable and is quoted prices in active markets for identical assets or liabilities, level two is reliable and consists of quoted prices for similar assets or liabilities, other observable inputs, interest rates, credit spreads, condition of the asset, activity level of markets for observable input, and level three is least reliable which is based on unobservable inputs. All donated assets are measured at the estimated acquisition value.

Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either *due to* or *due from other funds* (i.e., the current portion of interfund loans).

Property taxes are levied on December 15. Property taxes are payable in full by April 30, or in two equal installments due February 28 and June 15. The County bills and collects property taxes for all taxing districts within the County. Property tax receipts are remitted to the District in the subsequent month. Delinquent property taxes are subject to sale of tax certificates in the following November. Property taxes levied in the current year but not received at year-end are identified as *property taxes, net of allowance for uncollectible taxes*. Any taxes not collected within 60 days after year-end are recorded as a *deferred inflow of resources* in the governmental fund financial statements.

Specific ownership taxes are collected by the County for motor vehicles registered in the District's assessment area. Tax receipts collected by the County are remitted to the District in the subsequent month. Specific ownership taxes are recorded as receivables and revenues when collected by the County.

Inventories and Prepaid Costs

All inventories are valued at cost using the average cost method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid costs in both government-wide and fund financial statements. The District records prepaid costs using the purchase method.

Restricted Assets

The District and its component units restrict cash and investments representing debt service reserves and unspent bond proceeds.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**Assets, Liabilities, Deferred Inflows/Outflows of Resources, and Net Position or Fund Balance
(Continued)**Capital Assets

Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the District as assets with an individual or aggregate cost of \$5,000 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost, or estimated historical cost, if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset life are not capitalized.

First year depreciation is calculated at one-half year regardless of the purchase date. Property and equipment of the District, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	50
Building improvements	20 - 40
Land Improvements	5 - 20
Portable classrooms	25
Vehicles	8
Office equipment	7 - 10
Computer equipment	5

Unearned Revenue

Unearned revenue in the government-wide and the fund financial statements consists primarily of unearned tuition, fees, or prepaid student lunch accounts.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District has three items that qualify for reporting in this category. The first is the deferred charge on refunding which results from the difference in the carrying value of the refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The second is shown as pension-related amounts and includes items related to the District's portion of the Colorado Public Employees Retirement Association (PERA) benefit plan. This includes the difference between expected and actual experience, any changes of assumptions or other inputs, and the net difference between projected and actual investment earnings on pension plan investments. Additional information on pension-related amounts is included in Note 9. The third amount is shown as other post-employment benefit (OPEB) related amounts and includes items related to the District's portion of the Health Care Trust Fund administered by PERA. This includes the difference between expected and actual experience, any changes of assumptions or other inputs, and the net difference between projected and actual investment earnings on OPEB plan investments. Additional information on OPEB-related amounts is included in Note 10.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**Assets, Liabilities, Deferred Inflows/Outflows of Resources, and Net Position or Fund Balance (Continued)**Compensated Absences

It is District policy to permit employees to accumulate earned but unused sick pay benefits. Unused sick leave is paid to employees, up to a maximum of 130 days, upon termination after completing ten years of service. Vacation time must be used the same fiscal year it is earned. The current and long-term liabilities for sick time are accrued when earned in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured.

Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net position. Bond premiums and discounts are deferred and amortized using the effective interest method. Bond issuance costs are expensed in the year they are incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as expenditures in the year they are incurred.

Fund Balance/Net Position

In the fund financial statements, governmental funds report the following classification of fund balance:

Nonspendable - includes amounts that cannot be spent because they are either not spendable in form - such as inventories - or are legally or contractually required to be maintained intact.

Restricted - includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision such as Colorado TABOR or enabling legislation. Other balances include Medicaid and National School Lunch program grant restricted funds as well as bond redemption and building fund balances. Additionally, the Certificates of Participation Lease payment fund includes \$12,098,083 in refunding proceeds not transferred into escrow until the following year.

Committed - includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Fund balance of the District may be committed for a specific source by formal action of the Board of Education. Amendments or modifications of the committed fund balance must also be approved by formal action of the Board of Education.

Assigned - includes amounts the District intends to use for a specific purpose, but do not meet the definition of restricted fund balance. Under the District's adopted policy, the Board delegates authority to the Superintendent or the Chief Financial Officer to determine these assignments.

Unassigned - includes all other spendable amounts and negative fund balances in other governmental funds.

In circumstances where an expenditure is to be made for a purpose for which amounts are available in multiple fund balance classifications, the order in which resources will be expended is as follows: restricted fund balance, committed fund balance, assigned fund balance, and lastly, unassigned fund balance.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**Assets, Liabilities, Deferred Inflows/Outflows of Resources, and Net Position or Fund Balance (Continued)**Fund Balance/Net Position (Continued)

Net position represents the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources. Net investment in capital assets of \$372,855,713 consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition or construction of improvements on those assets, excluding unspent bond and COP proceeds. Net position is reported as restricted when there are limitations imposed on their use, either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors, laws or regulations of other governments. As of June 30, 2021, the District has \$15,865,400 and the charter schools have \$4,823,749, restricted for TABOR emergency reserves.

Pensions

The District participates in the School Division Trust Fund (SCHDTF), a cost-sharing multiple-employer defined benefit pension fund administered by the Public Employees' Retirement Association of Colorado (PERA). The net pension liability (NPL), deferred outflows of resources, and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position (FNP), and additions to/deductions from the FNP of the SCHDTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and/or payable in accordance with the benefit terms. Investments are reported at fair value.

The Colorado General Assembly passed significant pension reform through Senate Bill (SB) 18-200: *Concerning Modifications To the Public Employees' Retirement Association Hybrid Defined Benefit Plan Necessary to Eliminate with a High Probability the Unfunded Liability of the Plan Within the Next Thirty Years*. The bill was signed into law by Governor Hickenlooper on June 4, 2018. SB 18-200 makes changes to certain benefit provisions. Most of these changes were in effect as of June 30, 2021.

Deferred Benefit Other Post Employment Benefit (OPEB) Plan

The District participates in the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer defined benefit OPEB fund administered by the Public Employees' Retirement Association of Colorado (PERA). The net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, OPEB expense, information about the FNP, and additions to/deductions from the FNP of the HCTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefits paid on behalf of health care participants are recognized when due and/or payable in accordance with the benefit terms. Investments are reported at fair value.

NOTE 2: DEPOSITS AND INVESTMENTS

At June 30, 2021, deposits and investments were reported in the financial statements as follows:

Governmental Activities *	\$	406,137,443
Private Purpose Trust Scholarship		44,079
Total	\$	<u>406,181,522</u>

* Governmental Activities include Governmental Funds and the Internal Service Funds.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 2: DEPOSITS AND INVESTMENTS (Continued)

Cash and investments at June 30, 2021, consisted of the following:

Deposits	\$	117,315
Cash on Hand		38,730
Investments		406,025,477
Total	\$	406,181,522

Deposits

Federal Deposit Insurance Corporation (FDIC) coverage for government accounts is \$250,000 per official custodian. The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by State statutes. The State regulatory commissioners regulate the eligible public depositories. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA.

PDPA allows the financial institution to create a single collateral pool for all public funds held. The pool is to be maintained by another institution, or held in trust for all the uninsured public deposits as a group. The fair value of the collateral must be equal to at least 102 percent of the uninsured deposits. At June 30, 2021, the District bank deposits were covered by FDIC Insurance or fell under the provisions of PDPA.

Investments

The District is required to comply with State statutes which specify investment instruments meeting defined rating, maturity, and concentration risk criteria in which local governments may invest, which include:

- United States treasury obligations and certain U.S. agency securities
- Corporate bonds
- Mutual bonds
- Short term certificates of deposit
- Bankers' acceptances of certain banks
- Commercial paper
- Repurchase agreements
- Certain money market funds
- Guaranteed investment contracts
- Local government investment pools

The District's investment policy does not further restrict its investment options.

At June 30, 2021, the District had the following investments:

Investment Type	S&P/Fitch Ratings	Amortized Cost	Net Asset Value	Fair Value	Total	Investment Maturities (In Years)			
						12 Months	or less	13-24 Months	25-60 Months
CSafe Funds	AAAm	\$ 26,859,175	\$ -	\$ -	\$ 26,859,175	\$ 26,859,175		\$ -	\$ -
CSIP LGIP	AAAm	158,582,142	-	-	158,582,142	158,582,142		-	-
CSIP Term	AAAF	-	97,300,000	-	97,300,000	97,300,000		-	-
US Treasury Note	AA+	-	-	61,080,568	61,080,568	-	-	-	61,080,568
Federal Agency Bond/Note	AA+	-	-	54,199,418	54,199,418	-	-	-	54,199,418
Agency Bond/Note	AAA	-	-	542,339	542,339	-	-	-	542,339
Corporate Note	A+/AA+	-	-	2,934,643	2,934,643	-	-	-	2,934,643
Certificates of Deposit	A-1/A-1+	-	-	4,527,192	4,527,192	4,527,192		-	-
Total		<u>\$ 185,441,317</u>	<u>\$ 97,300,000</u>	<u>\$ 123,284,160</u>	<u>\$ 406,025,477</u>	<u>\$ 287,268,509</u>		<u>\$ -</u>	<u>\$ 118,756,968</u>

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 2: DEPOSITS AND INVESTMENTS (Continued)Investments (Continued)

Local Government Investment Pools (LGIP) - At June 30, 2021, the District had dollars invested in local government investment pools with \$255,882,142 invested in Colorado Statewide Investment Program (CSIP). Term investments are measured at Net Asset Value (NAV) and LGIP investments are measured at amortized cost. CSIP is a statutory trust organized and existing under the laws of the State of Colorado intended solely for the use of Colorado local governments. Investments of the trust are limited to those allowed by State statutes. The District also had \$26,859,175 invested in the Colorado Surplus Asset Fund (CSafe) at June 30, 2021. CSafe is similar to a money market fund, with each share valued at \$1.00 and is measured at amortized cost. The State Securities Commissioner administers and enforces all state statutes governing CSafe.

CSIP is a statutory trust organized and existing under the laws of the State of Colorado intended solely for the use of Colorado local governments. Investments of the trust are limited to those allowed by State statutes. CSIP's sole purpose is to serve government entities in Colorado to meet their daily cash management needs with an emphasis on 1) safety, 2) liquidity, 3) transparency and 4) competitive yields. CSIP is a local government investment pool trust fund organized under C.R.S. § 24-75-701, *et seq.*, registered as such with the Colorado Securities Commissioner pursuant to the Local Government Investment Pool Trust Fund Administration and Enforcement Act, C.R.S. § 11-51-901, *et seq.* As such a trust, CSIP pools and invests the funds of Colorado local government participants within the investment policies and limitations set forth in CSIP's Indenture of Trust and C.R.S. § 24-75-601, *et seq.* Participants include municipalities, counties, school districts and special districts.

CSIP offers two investment options, 1) CSIP Liquid Portfolio and 2) CSIP Term Portfolio. The CSIP Liquid Portfolio is a fully liquid, variable rate investment option, rated AAAM by Standard and Poor's. There are no unfunded commitments, the redemption frequency is daily and there is a one-day redemption notice. The CSIP Term Portfolio offers the ability for participants to invest in shares of fixed-rate, fixed-term investments, rated AAAs by Fitch Ratings. There are no unfunded commitments, the redemption period is planned at maturity, and the redemption period is a sixty-day minimum and one-year maximum.

Custodial Credit Risk - There is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. None of the District's investments are subject to custodial risk.

Interest Rate Risk - State statutes limit investments in U.S. Agency securities to an original maturity of five years, unless the governing board authorizes the investment for a period in excess of five years.

Credit Risk - State statutes limit investments in U.S. Agency securities to the highest rating issued by nationally recognized statistical rating organizations (NRSROs).

The District's investment policy and State statutes limit investments in money market funds to those with the highest rating issued by NRSROs and with a constant share price, or to money market funds that invest only in specified securities.

Concentration of Credit Risk - State statutes and the District's investment policy do not limit the amount the District may invest in one issuer. As of June 30, 2021, the investments of US Treasury \$61,080,568, Fannie Mae Notes \$32,176,397, and Federal Home Loan Bank \$20,084,280 individually garner greater than five percent of total investments.

Fair Value

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted process; Level 3 inputs are significant unobservable inputs.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 2: DEPOSITS AND INVESTMENTS (Continued)Fair Value (Continued)

The District has the following fair value measurements as of June 30, 2021:

<u>Investment by fair value level:</u>	<u>June 30, 2021</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
US Treasury Notes	\$ 61,080,568	\$ -	\$ 61,080,568	\$ -
Federal Agency Bond/Note	54,199,418	-	54,199,418	-
Agency Bond/Note	542,339	-	542,339	-
Corporate Note	2,934,643	-	2,934,643	-
Certificates of Deposit	4,527,192	-	4,527,192	-
Total Investments by fair value level	<u>\$ 123,284,160</u>	<u>\$ -</u>	<u>\$ 123,284,160</u>	<u>\$ -</u>

NOTE 3: INTERFUND BALANCES AND TRANSFERS

Interfund balances are created when there is a liability of one fund due to another fund. Interfund balances for the year ended June 30, 2021, were composed of the following:

<u>Due From</u>	<u>Due To</u>	<u>Amount</u>
Grant Fund	General Fund	\$ 1,541,718

Interfund balances result from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the allocating system, and (3) payments between funds are made. The interfund receivables and payables are expected to be collected/paid in the subsequent year.

Transfers are used to move revenues from the fund that collects them to specific programs accounted for in other funds in accordance with budget authorization. Transferred funds are without recourse. Transfers during the fiscal year ended June 30, 2021 were as follows:

<u>Transfers From</u>	<u>Transfers To</u>	<u>Amount</u>
General Fund	Nutrition Services NSLP Fund	\$ 351,634
General Fund	Nutrition Services Non-NSLP Fund	93,718
General Fund	Child Care Fund	487,045
General Fund	COP Lease Payment Fund	2,517,381
General Fund	Student Athletics & Activities Fund	4,091,523
	Total	<u>\$ 7,541,301</u>

All transfers were made from the General Fund to support the operations of various other funds that statute or budget requires to expend them.

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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 4: CAPITAL ASSETS

Capital Asset activity for the year ended June 30, 2021 was as follows:

	Balance				Balance
	June 30, 2020	Additions	Deletions	Transfers	June 30, 2021
Governmental Activities					
Land	\$ 13,310,241	\$ -	\$ -	\$ -	\$ 13,310,241
Construction in Progress (CIP)	57,415,591	103,604,552	-	(53,287,844)	107,732,299
Total Capital Assets	70,725,832	103,604,552	-	(53,287,844)	121,042,540
(Not Depreciated)					
Buildings and Improvements	964,019,649	127,439	(11,061,769)	42,161,164	995,246,483
Land Improvements	3,669,596	633,608	(46,719)	4,179,136	8,435,621
Machinery and Equipment	107,578,427	3,075,461	(3,529,204)	6,947,544	114,072,228
Total Depreciable Capital Assets	1,075,267,672	3,836,508	(14,637,692)	53,287,844	1,117,754,332
<u>Accumulated Depreciation:</u>					
Building and Improvements	(391,821,805)	(22,307,706)	4,865,907	-	(409,263,604)
Land Improvements	(1,265,902)	(971,770)	2,187	-	(2,235,485)
Machinery and Equipment	(68,759,174)	(10,258,775)	3,234,949	-	(75,783,000)
Total Accumulated Depreciation	(461,846,881)	(33,538,251)	8,103,043	-	(487,282,089)
Net Depreciated Capital Assets	613,420,791	(29,701,743)	(6,534,649)	53,287,844	630,472,243
Net Capital Assets with					
Land and CIP	\$ 684,146,623	\$ 73,902,809	\$ (6,534,649)	\$ -	\$ 751,514,783

For the year ended June 30, 2021, depreciation expense was charged to functions of the District as follows:

Governmental Activities:

Instruction	\$ 5,076,666
Supporting Services	28,461,585
Total	<u>\$ 33,538,251</u>

**Discretely Presented Component Units-
Charter Schools**

	June 30, 2020	Additions	Deletions	June 30, 2021
Land	\$ 19,810,257	\$ 17,215	\$ -	\$ 19,827,472
Construction in Progress (CIP)	3,566,941	14,361,918	(8,631,838)	9,297,021
Total Capital Assets (Not Depreciated)	23,377,198	14,379,133	(8,631,838)	29,124,493
Buildings and Improvements	228,434,117	29,843,710	(405,086)	257,872,741
Machinery and Equipment	7,111,328	361,972	(239,355)	7,233,945
Total Depreciable Capital Assets	235,545,445	30,205,682	(644,441)	265,106,686
<u>Accumulated Depreciation:</u>				
Buildings and Improvements	(42,992,056)	(6,937,999)	405,086	(49,524,969)
Machinery and Equipment	(5,433,637)	(615,317)	239,355	(5,809,599)
Total Accumulated Depreciation	(48,425,693)	(7,553,316)	644,441	(55,334,568)
Net Depreciated Capital Assets	187,119,752	22,652,366	-	209,772,118
Net Capital Assets with Land and CIP	\$ 210,496,950	\$ 37,031,499	\$ (8,631,838)	\$ 238,896,611

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 5: ACCRUED COMPENSATION

Salaries and benefits of certain contractually employed personnel are paid over a 12-month period from August to July, but are earned during a school year of approximately 9 to 10 months. Accordingly, the accrued compensation is reflected as a liability of the respective funds in the accompanying financial statements. The salaries and benefits earned but unpaid at June 30, 2021 are recorded in the funds as follows:

Governmental Activities:

Combined General Fund	\$ 24,643,822
Governmental Designated Purpose Grant Fund	1,353,131
Non-major Governmental Funds	784,973
Total	<u>\$ 26,781,926</u>

Accrued compensation for the charter schools as of June 30, 2021, is \$5,549,171.

NOTE 6: LONG-TERM LIABILITIES

Long-term liabilities activity for the year ended June 30, 2021, is as follows:

	<u>Balance</u> <u>June 30, 2020</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance</u> <u>June 30, 2021</u>	<u>Due Within</u> <u>One Year</u>
Governmental Activities:					
General Obligation Bonds	\$ 455,050,000	\$ -	\$ 35,465,000	\$ 419,585,000	\$ 36,635,000
Certificates of Participation	24,965,000	-	2,580,000	22,385,000	2,640,000
Accreted Interest	1,655,232	724,490	-	2,379,722	(1,023,732)
Bond Premiums	57,410,391	-	6,517,787	50,892,604	6,383,378
Extended Service Severance	204,300	-	108,497	95,803	60,000
Capital Leases	4,557,113	-	933,248	3,623,865	975,434
Compensated Absences	5,608,455	71,932	573,363	5,107,024	471,124
OPEB Liability	42,529,387	-	8,481,036	34,048,351	-
Net Pension Liability	864,936,787	71,392,047	-	936,328,834	-
Total	<u>\$ 1,456,916,665</u>	<u>\$ 72,188,469</u>	<u>\$ 54,658,931</u>	<u>\$ 1,474,446,203</u>	<u>\$ 46,141,204</u>

General Obligation Bonds

The District issues general obligation (G.O.) bonds and certificates of participation (COP) to provide funds for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the District. The legal debt limit and debt margin as of June 30, 2021 are \$1,494,015,398 and \$995,149,207, respectively. Management of the District believes it is in compliance with the legal debt limits.

G.O. Bonds outstanding at June 30, 2021, consist of the following:

\$87,310,000 G.O. Refunding Bonds, Series 2009; interest ranging from 2% to 5.25% payable semiannually; principal payable annually beginning December 2009. The final payment is due December 2025.	\$ 41,350,000
\$85,845,000 G.O. Refunding Bonds, Series 2010; interest ranging from 2% to 5% payable semiannually; principal payable annually beginning December 2010. The final payment is due December 2025.	33,635,000

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 6: LONG-TERM LIABILITIES (Continued)**General Obligation Bonds (Continued)**

\$70,995,000 G.O. Refunding Bonds, Series 2012; yielding 0.28% to 2.86%; interest compounds semiannually; principal payable annually beginning December 2015. The final payment is due December 2030.	66,715,000
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\$100,000 G.O. Capital Appreciation Bonds, Series 2012; yielding 3.2% to 3.35%; interest compounds semiannually; principal payable annually beginning December of 2022. The final payment is due December 2023.	100,000
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\$31,020,000 G.O. Refunding Bonds, Series 2013, yielding 0.25% to 2.72%; interest compounds semiannually; principal payable annually beginning December 2013. The final payment is due December 2028.	29,765,000
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\$249,975,000 G.O. Bond, Series 2019, yielding 1.660% to 3.080%; interest compounds semiannually; principal payable annually beginning December 2019. The final payment is due December 2038.	248,020,000
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Total General Obligation Bonds	\$ 419,585,000
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Certificates of Participation

Certificates of Participation (COP) obligations are satisfied using general operating funds. District buildings are held as collateral on the debt.

COPs outstanding at June 30, 2021, consist of the following:

\$15,500,000 Certificates of Participation, Series 2012; interest ranging from 2% to 3.5% payable semiannually; principal payable annually beginning January 2016. The final payment is due January 2037.	\$ 12,440,000
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\$6,470,000 Refunding Certificates of Participation, Series 2015; interest ranging from 2% to 3% payable semiannually; principal payable annually beginning December 2015. The final payment is due December 2021.	1,300,000
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\$12,100,000 Refunding Certificates of Participation, Series 2016; interest ranging from 2% to 4% payable semiannually; principal payable annually beginning January 2017. The final payment is due January 2031.	8,645,000
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Total Certificates of Participation	\$ 22,385,000
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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 6: LONG-TERM LIABILITIES (Continued)**Capital Leases**

Energy Performance Capital Lease Refinance beginning September 2016 in the amount of \$7,333,188. Semi-annual payments ranging from \$425,355 to \$543,230 are due beginning March 2017, including interest at 1.91%. Final payment is due September 2027.

\$ 3,623,865

Total Capital Leases **\$ 3,623,865**

The net book value of the leased assets are as follows:

Equipment (Energy Performance Contracts and Copiers) \$ 13,303,235

Less: Accumulated Depreciation 4,350,315

Total **\$ 8,952,920**

Accreted Interest

Accreted compound interest on capital appreciation bonds, due and payable upon final payment of each respective bond.

\$ 2,379,722

Future Debt Service/Lease Obligations

The following schedule represents the District's debt service and lease payment obligations to maturity for outstanding bonded debt, registered coupons and certificates of participation and capital leases at June 30, 2021:

June 30,	Principal	Interest	Total
2022	\$ 36,635,000	\$ 18,691,206	\$ 55,326,206
2023	35,860,000	19,511,438	55,371,438
2024	38,130,000	17,257,581	55,387,581
2025	41,895,000	13,365,331	55,260,331
2026	29,360,000	11,743,331	41,103,331
2027-2031	123,625,000	38,823,150	162,448,150
2032-2036	66,665,000	18,596,575	85,261,575
2037-2041	47,415,000	3,549,925	50,964,925
Total	\$ 419,585,000	\$ 141,538,537	\$ 561,123,537

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NOTES TO THE FINANCIAL STATEMENTS
June 30, 2021

NOTE 6: LONG-TERM LIABILITIES (Continued)**Future Debt Service/Lease Obligations (Continued)****Certificates of Participation**

June 30,	Principal	Interest	Total
2022	\$ 2,640,000	\$ 757,781	\$ 3,397,781
2023	1,375,000	709,081	2,084,081
2024	1,415,000	670,906	2,085,906
2025	1,455,000	628,456	2,083,456
2026	1,505,000	576,756	2,081,756
2027-2031	8,490,000	1,909,481	10,399,481
2032-2036	4,510,000	650,656	5,160,656
2037-2041	995,000	34,825	1,029,825
Total	<u>\$ 22,385,000</u>	<u>\$ 5,937,942</u>	<u>\$ 28,322,942</u>

Capital Leases

June 30,	Principal	Interest	Total
2022	\$ 975,434	\$ 64,580	\$ 1,040,014
2023	1,040,822	45,638	1,086,460
2024	331,273	29,131	360,404
2025	356,044	22,686	378,730
2026	362,877	15,853	378,730
2027-2031	557,415	10,680	568,095
Total	<u>\$ 3,623,865</u>	<u>\$ 188,568</u>	<u>\$ 3,812,433</u>

Compensated Absences

Compensated absences are expected to be liquidated with revenues of the General Fund.

Extended Service Severance

During the 2012 fiscal year, the District initiated a phase out of an extended service severance benefit offered within the Douglas County Federation of Teachers, division of American Federation of Teachers, certified and classified contracts. Employees who were eligible to retire by June 30, 2012, June 30, 2013 and June 30, 2014 were eligible to take advantage of this benefit phase out. The total liability was calculated at about \$6.2 million of which about \$6.1 million was paid out in October of the past seven years (2012-2020) leaving a liability of \$95,803. This liability is reported in the government-wide financial statements only as none of it is expected to be liquidated with expendable available financial resources.

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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 6: LONG-TERM LIABILITIES (Continued)**Charter School Long-term Liabilities**

Charter school long-term liability activity for the year ended June 30, 2021 was as follows:

<u>Charter Schools:</u>	Balance June 30, 2020	Additions	Reductions	Balance June 30, 2021	Due Within One Year
Loans	\$ 257,783,713	\$ 45,820,000	\$ (7,677,108)	\$ 295,926,605	\$ 3,578,476
Capital Lease	530,172	170,064	(196,015)	504,221	201,626
Discount	(633,579)	(1,238,100)	3,817	(1,867,862)	-
Premium	13,289,472	2,610,987	(560,116)	15,340,343	24,408
Compensated Absences	173,300	248,179	(79,644)	341,835	123,719
Total	<u>\$ 271,143,078</u>	<u>\$ 47,611,130</u>	<u>\$ (8,509,066)</u>	<u>\$ 310,245,142</u>	<u>\$ 3,928,229</u>

Charter School Capital Leases and Loans

Colorado Educational and Cultural Facilities Authority (The Authority) has issued Charter School Revenue Bonds on behalf of the Charter Schools. The Charter Schools make monthly payments to the Authority under various lease agreements. Additionally, American Academy leases technology under a capital lease. Minimum lease payments to maturity for capital leases and loans are as follows:

June 30,	Principal	Interest	Total
2022	\$ 3,578,476	\$ 14,071,961	\$ 17,650,437
2023	18,109,053	13,993,373	32,102,426
2024	4,980,684	13,171,065	18,151,749
2025	5,391,889	12,964,081	18,355,970
2026	5,812,428	12,731,500	18,543,928
2027-2031	42,560,075	57,758,386	100,318,461
2032-2036	38,870,000	49,366,663	88,236,663
2037-2041	39,209,000	40,142,339	79,351,339
2042-2046	42,660,000	29,801,844	72,461,844
2047-2051	46,405,000	18,325,884	64,730,884
2052-2057	48,350,000	7,677,513	56,027,513
Total	<u>\$ 295,926,605</u>	<u>\$ 270,004,609</u>	<u>\$ 565,931,214</u>

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NOTES TO THE FINANCIAL STATEMENTS
June 30, 2021

NOTE 6: LONG-TERM LIABILITIES (Continued)**Charter School Operating Leases**

Charter School operating lease expenses for the fiscal year ending June 30, 2021 are \$1,200,481.

Charter School Long-Term Lease Commitments

June 30,	Total
2022	\$ 1,642,936
2023	335,626
2024	273,263
2025	239,336
2026	241,729
2027-2031	1,245,391
2032-2036	1,308,919
2037	44,577
Total	<u>\$ 5,331,777</u>

NOTE 7: SHORT-TERM DEBT

Due to the cyclical nature of property tax cash flow that school districts significantly rely on for operation, the State Treasurer is authorized to issue short-term debt in order to make interest-free loans to participating Colorado school districts.

During the fiscal year ended June 30, 2021, the District borrowed \$29,925,500 from the State-sponsored interest-free loan program to provide cash flow throughout the fiscal year. None of the amount borrowed was outstanding at June 30, 2021.

NOTE 8: RISK MANAGEMENT

The deductible for all perils, including flood, windstorm and earthquake, is subject to a per occurrence deductible of \$100,000. Auto per occurrence deductible is \$150,000. The District has no excess coverage for physical damage and collision, upset or overturning of vehicles off premises. Further, the Colorado Governmental Immunity Act provides local governments with immunity from liability in excess of \$387,000 per person per occurrence and \$1,093,000 aggregate per occurrence. The District is self-insured for its medical and property/workers' compensation claims.

The District purchases commercial insurance for claims in excess of the District's self-insured retention. Settled claims for the past three fiscal years have not exceeded the commercial coverage.

Liabilities of the fund are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNR).

The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors such as inflation, changes in legal doctrines, and damage awards. Accordingly, claims are re-evaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs), and other economic and social factors. The estimate of the claims liability also includes amounts for incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. The claims liability was determined actuarially. The property claims liability is based on the current reserves. The claims liability is considered to be reasonably estimated (measurable) and probable of assertion.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 8: RISK MANAGEMENT (Continued)

The following represents the change in the claims liability for the District during the fiscal year ended June 30, 2021.

	Property/Workers'		
	Medical	Compensation	Total
Claims Liability June 30, 2019	\$ 4,038,400	\$ 3,498,301	\$ 7,536,701
Claims Incurred and Adjusted	29,616,677	653,085	30,269,762
Claims Payments	(29,955,677)	(1,456,834)	(31,412,511)
Claims Liability June 30, 2020	3,699,400	2,694,552	6,393,952
Claims Incurred and Adjusted	33,749,975	1,151,603	34,901,578
Claims Payments	(32,861,775)	(1,351,415)	(34,213,190)
Claims Liability June 30, 2021	\$ 4,587,600	\$ 2,494,740	\$ 7,082,340

The District's property and workers' compensation activity is reported within the General Fund. The claims liability for property and workers' compensation is only reported in the government-wide Statement of Net Position as the liability is not a matured liability under the modified accrual basis of accounting.

The District utilizes the Medical Fund, an internal service fund, for the accounting and reporting of its health insurance claims. Accordingly, the claims are expensed as they are incurred and the full medical claim liability of \$4,587,600 is reported within the Medical Fund as a current liability because the District expects to pay the full balance within a year.

NOTE 9: PENSION PLAN**Defined Benefit Pension Plan**

Plan Description – Eligible employees of the District are provided with pensions through the School Division Trust Fund (SCHDTF), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado (PERA). Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado state law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available annual comprehensive financial report (Annual Report) that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits provided as of December 31, 2020 - PERA provides retirement, disability, and survivor benefits. Retirement benefits are determined by the amount of service credit earned and/or purchased, highest average salary, the benefit structure(s) under which the member retires, the benefit option selected at retirement, and age at retirement. Retirement eligibility is specified in tables set forth at C.R.S. § 24-51-602, 604, 1713, and 1714.

The lifetime retirement benefit for all eligible retiring employees under the PERA benefit structure is the greater of the:

- Highest average salary multiplied by 2.5 percent and then multiplied by years of service credit.
- The value of the retiring employee's member contribution account plus a 100 percent match on eligible amounts as of the retirement date. This amount is then annuitized into a monthly benefit based on life expectancy and other actuarial factors.

In all cases the service retirement benefit is limited to 100 percent of highest average salary and also cannot exceed the maximum benefit allowed by federal Internal Revenue Code.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Defined Benefit Pension Plan (Continued)**

Members may elect to withdraw their member contribution accounts upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether five years of service credit has been obtained and the benefit structure under which contributions were made.

As of December 31, 2020, benefit recipients who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments, referred to as annual increases in the C.R.S., once certain criteria are met. Pursuant to SB 18-200, eligible benefit recipients under the PERA benefit structure who began before January 1, 2007, and all benefit recipients of the Denver Public Schools (DPS) benefit structure will receive an annual increase of 1.25 percent, unless adjusted by the automatic adjustment provision (AAP) pursuant to C.R.S. § 24-51-413. Eligible benefit recipients under the PERA benefit structure who began membership on or after January 1, 2007, will receive the lesser of an annual increase of 1.25 percent or the average of the Consumer Price Index for Urban Wage Earners and Clerical Workers for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve (AIR) for the SCHDTF. The AAP may raise or lower the aforementioned annual increase by up to 0.25 percent based on the parameters specified C.R.S. § 24-51-413.

Disability benefits are available for eligible employees once they reach five years of earned service credit and are determined to meet the definition of disability. The disability benefit amount is based on the lifetime retirement benefit formula(s) shown above considering a minimum 20 years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure(s) under which service credit was obtained, and the qualified survivor(s) who will receive the benefits.

Contributions provisions as of June 30, 2021: Eligible employees, the District, and the State are required to contribute to the SCHDTF at a rate set by Colorado statute. The contribution requirements for the SCHDTF are established under C.R.S. § 24-51-401, *et seq.* and § 24-51-413. Eligible employees are required to contribute 10.00 percent of their PERA-includable salary during the period of July 1, 2020 through June 30, 2021. Employer contribution requirements are summarized in the table below:

	July 1, 2020 through June 30, 2021
Employer Contribution Rate	10.90%
Amount of Employer Contribution Apportioned to the Health Care Trust Fund as specified in C.R.S. § 24-51-208(1)(f)	(1.02)%
Amount Apportioned to the SCHDTF	9.88%
Amortization Equalization Disbursement (AED) as specified in C.R.S. § 24-51-411	4.50%
Supplemental Amortization Equalization Disbursement (SAED) as specified in C.R.S. § 24-51-411	5.50%
Total Employer Contribution Rate to the SCHDTF	19.88%

**Contribution rates for the SCHDTF are expressed as a percentage of salary as defined in C.R.S. § 24-51-101(42).

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Defined Benefit Pension Plan (Continued)**

As specified in C.R.S. § 24-51-414, the State is required to contribute \$225 million (actual dollars) each year to PERA starting on July 1, 2018. A portion of the direct distribution payment is allocated to the SCHDTF based on the proportionate amount of annual payroll of the SCHDTF to the total annual payroll of the SCHDTF, State Division Trust Fund, Judicial Division Trust Fund, and Denver Public Schools Division Trust Fund. House Bill (HB) 20-1379 suspended the \$225 million (actual dollars) direct distribution payable on July 1, 2020 for the State's 2020-2021 fiscal year.

Employer contributions are recognized by the SCHDTF in the period in which the compensation becomes payable to the member and the District is statutorily committed to pay the contributions to the SCHDTF. Employer contributions recognized by the SCHDTF from the District were \$65.1 million for the year ended June 30, 2021.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The net pension liability for the SCHDTF was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. Standard update procedures were used to roll-forward the total pension liability to December 31, 2020. The District's proportion of the net pension liability was based on the District contributions to the SCHDTF for the calendar year 2020 relative to the total contributions of participating employers and the State as a nonemployer contributing entity.

Due to the aforementioned suspension of the July 1, 2020, direct distribution payment, the nonemployer contributing entity's proportion is zero percent. Pursuant to C.R.S. § 24-51-414, the direct distribution payment from the State of Colorado is to recommence annually starting on July 1, 2021. For purposes of GASB 68 paragraph 15, a circumstance exists in which a nonemployer contributing entity is legally responsible for making contributions to the SCHDTF and is considered to meet the definition of a special funding situation.

At June 30, 2021, the District reported a liability of \$936,328,834 for its proportionate share of the net pension liability. The amount recognized by the District as its proportionate share of the net pension liability, the related support from the State as a nonemployer contributing entity, and the total portion of the net pension liability that was associated with the District were as follows:

The District's proportionate share of the net pension liability	\$936,328,834
The State's proportionate share of the net pension liability as a nonemployer contributing entity associated with the District.	\$0
Total	\$936,328,834

At December 31, 2020, the District's proportion was approximately 6.193 percent, which was an increase of approximately 0.404 percent from its proportion measured as of December 31, 2019.

For the year ended June 30, 2021, the District recognized pension income of \$280,628,180 and revenue of \$0 for support from the State as a nonemployer contributing entity, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)**

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$51,446,614	-
Changes of assumptions or other inputs	\$90,071,925	\$157,388,953
Net difference between projected and actual earnings on pension plan investments	-	\$206,107,278
Changes in proportion and differences between contributions recognized and proportionate share of contributions	\$83,368,953	\$39,850,207
Contributions subsequent to the measurement date	\$33,405,534	N/A
Total	\$258,293,026	\$403,346,438

\$33,405,534 reported as deferred outflows of resources related to pensions, resulting from contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:	Effect of Deferred Inflows/ Outflows on Pension Expense
2022	\$(162,458,260)
2023	\$46,096,311
2024	\$(29,582,419)
2025	\$(32,514,578)
Total	\$(178,458,946)

Actuarial Assumptions - The total pension liability in the December 31, 2019 actuarial valuation was determined using the following actuarial cost method, actuarial assumptions and other inputs:

Actuarial cost method	Entry age
Price inflation	2.40%
Real wage growth	1.10%
Wage inflation	3.50%
Salary increases, including wage inflation	3.50% - 9.70%
Long-term investment rate of return, net of pension plan investment expenses including price inflation	7.25%
Discount rate	7.25%
Post retirement benefit increases:	
PERA benefit structure hired prior to January 1, 2007; and DPS benefit structure (compounded annually)	1.25%
PERA benefit structure hired after December 31, 2006 ⁽¹⁾	Financed by the AIR

⁽¹⁾ Post-retirement benefit increases are provided by the AIR, accounted separately within each Division Trust Fund, and subject to moneys being available; therefore, related to increases for members of these benefit tiers can never exceed available assets.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)**

Healthy mortality assumptions for active members were based on the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Post-retirement, nondisabled mortality assumptions were based on the RP-2014 White Collar Healthy Annuity Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 93 percent factor applied to rates for ages less than 80, a 113 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 68 percent factor applied to rates for ages less than 80, a 106 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

The mortality assumptions for disabled retirees was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The actuarial assumptions used in the December 31, 2019 valuation were based on the results of the 2016 experience analysis for the periods January 1, 2012 through December 31, 2015, as well as, the October 28, 2016 actuarial assumptions workshop and were adopted by PERA's Board during the November 18, 2016 Board meeting.

Based on the 2020 experience analysis, dated October 28, 2020, for the period January 1, 2016, through December 31, 2019, revised economic and demographic assumptions were adopted by PERA's Board on November 20, 2020, and were effective as of December 31, 2020. The assumptions shown below were reflected in the roll forward calculation of the total pension liability from December 31, 2019 to December 31, 2020.

Actuarial cost method	Entry age
Price inflation	2.30%
Real wage growth	0.70%
Wage inflation	3.00%
Salary increases, including wage inflation	3.40% - 11.00%
Long-term investment rate of return, net of pension plan investment expenses including price inflation	7.25%
Discount rate	7.25%
Post retirement benefit increases:	
PERA benefit structure hired prior to January 1, 2007; and DPS benefit structure (compounded annually)	1.25%
PERA benefit structure hired after December 31, 2006 ⁽¹⁾	Financed by the AIR

⁽¹⁾Post-retirement benefit increases are provided by the AIR, accounted separately within each Division Trust Fund, and subject to moneys being available; therefore, liabilities related to increases for members of these benefit tiers can never exceed available assets.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)**

Salary scale assumptions were revised to align with revised economic assumptions and to more closely reflect actual experience.

Rates of termination/withdrawal, retirement, and disability were revised to more closely reflect actual experience.

The pre-retirement mortality assumptions were based upon the PubT-2010 Employee Table with generational projection using scale MP-2019.

Post-retirement non-disabled mortality assumptions were based upon the PubT-2010 Healthy Retiree Table, adjusted as follows:

- **Males:** 112 percent of the rates prior to age 80 and 94 percent of the rates for ages 80 and older, with generational projection using scale MP-2019.
- **Females:** 83 percent of the rates prior to age 80 and 106 percent of the rates for ages 80 and older, with generational projection using scale MP-2019.

Post-retirement non-disabled beneficiary mortality assumptions were based upon the Pub-2010 Contingent Survivor Table, adjusted as follows:

- **Males:** 97 percent of the rates for all ages, with generational projection using scale MP-2019.
- **Females:** 105 percent of the rates for all ages, with generational projection using scale MP-2019.

Disabled mortality assumptions were based upon the PubNS-2010 Disabled Retiree Table using 99 percent of the rates for all ages with generational projection using scale MP-2019.

The mortality tables described above are generational mortality tables on a benefit-weighted basis.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in the Experience Study report dated October 28, 2020. As a result of the November 20, 2020, PERA Board meeting, the following economic assumptions were changed, effective December 31, 2020:

- Price inflation assumption decreased from 2.40 percent per year to 2.30 percent per year.
- Real rate of investment return assumption increased from 4.85 percent per year, net of the investment expenses to 4.95 percent per year, net of investment expenses.
- Wage inflation assumption decreased from 3.50 percent per year to 3.00 percent per year.

Several factors are considered in evaluating the long-term rate of return assumption, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentages and then adding expected inflation.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)**

The PERA Board first adopted the 7.25 percent long-term expected rate of return as of November 18, 2016. Following an asset/liability study, the Board reaffirmed the assumed rate of return at the Board's November 15, 2019, meeting, to be effective January 1, 2020. As of the most recent reaffirmation of the long-term rate of return, the target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the table as follows:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
Global Equity	54.00%	5.60%
Fixed Income	23.00%	1.30%
Private Equity	8.50%	7.10%
Real Estate	8.50%	4.40%
Alternatives ⁽¹⁾	6.00%	4.70%
Total	100.00%	

⁽¹⁾ The Opportunity Fund's name changed to Alternatives, effective January 1, 2020.

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected nominal rate of return assumption of 7.25 percent.

Discount Rate: The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.00 percent.
- Employee contributions were assumed to be made at the member contribution rates in effect for each year, including the scheduled increases in SB 18-200. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law for each year, including the scheduled increase in SB 18-200. Employer contributions also include the current and estimated future AED and SAED, until the actuarial value funding ratio reaches 103 percent, at which point, the AED and SAED will each drop 0.50 percent every year until they are zero. Additionally, estimated employer contributions reflect reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- As specified in law, the State, as a nonemployer contributing entity, will provide an annual direct distribution of \$225 million (actual dollars), commencing July 1, 2018, that is proportioned between the State, School, Judicial, and DPS Division Trust Funds based upon the covered payroll of each Division. The annual direct distribution ceases when all Division Trust Funds are fully funded. HB 20-1379 suspended the \$225 million (actual dollars) direct distribution payable on July 1, 2020, for the State's 2020-2021 fiscal year.
- Employer contributions and the amount of total service costs for future plan members were based upon a process to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 9: PENSION PLAN (Continued)**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)**

- The AIR balance was excluded from the initial FNP, as, per statute, AIR amounts cannot be used to pay benefits until transferred to either the retirement benefits reserve or the survivor benefits reserve, as appropriate. AIR transfers to the FNP and the subsequent AIR benefit payments were estimated and included in the projections.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, the SCHDTF's FNP was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination does not use the municipal bond rate, and therefore, the discount rate is 7.25 percent. There was no change in the discount rate from the prior measurement date.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate - The following presents the proportionate share of the net pension liability calculated using the discount rate of 7.25 percent, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage-point lower (6.25 percent) or one percentage-point higher (8.25 percent) than the current rate:

	1% Decrease (6.25%)	Current Discount Rate (7.25%)	1% Increase (8.25%)
Proportionate share of the net pension liability	\$1,277,229,216	\$936,328,834	\$652,246,483

Pension Plan Fiduciary Net Position: Detailed information about the SCHDTF's FNP is available in PERA's Annual Report, which can be obtained at www.copera.org/investments/pera-financial-reports.

Defined Contribution Pension Plan**Voluntary Investment Program**

Plan Description - Employees of the District that are also members of the SCHDTF may voluntarily contribute to the Voluntary Investment Program, an Internal Revenue Code Section 401(k) defined contribution plan administered by PERA. Title 24, Article 51, Part 14 of the C.R.S., as amended, assigns the authority to establish the Plan provisions to the PERA Board of Trustees. PERA issues a publicly available Annual Report which includes additional information on the Voluntary Investment Program. That report can be obtained at www.copera.org/investments/pera-financial-reports.

Funding Policy - The Voluntary Investment Program is funded by voluntary member contributions up to the maximum limits set by the Internal Revenue Service, as established under Title 24, Article 51, Section 1402 of the C.R.S., as amended. Employees are immediately vested in their own contributions and investment earnings. For the year ended June 30, 2021, program members contributed \$8,070,831.

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS**Other Post Employment Benefits (OPEB)**

Plan Description - Eligible employees of the District are provided with OPEB through the Health Care Trust Fund (HCTF) - a cost sharing multiple-employer defined benefit OPEB plan administered by PERA. The HCTF is established under Title 24, Article 51, Part 12 of the Colorado Revised Statutes (C.R.S.), as amended. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. Title 24, Article 51, Part 12 of the C.R.S., as amended, sets forth a framework that grants authority to the PERA

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**Other Post Employment Benefits (OPEB) (Continued)**

Board to contract, self-insure, and authorize disbursements necessary in order to carry out the purposes of the PERACare program, including the administration of the premium subsidies. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available annual comprehensive financial report (Annual Report) that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits Provided - The HCTF provides a health care premium subsidy to eligible participating PERA benefit recipients and retirees who choose to enroll in one of the PERA health care plans, however, the subsidy is not available if only enrolled in the dental and/or vision plan(s). The health care premium subsidy is based upon the benefit structure under which the member retires and the member's years of service credit. For members who retire having service credit with employers in the Denver Public Schools (DPS) Division and one or more of the other four divisions (State, School, Local Government and Judicial), the premium subsidy is allocated between the HCTF and the Denver Public Schools Health Care Trust Fund (DPS HCTF). The basis for the amount of the premium subsidy funded by each trust fund is the percentage of the member contribution account balance from each division as it relates to the total member contribution account balance from which the retirement benefit is paid.

C.R.S. § 24-51-1202 et seq. specifies the eligibility for enrollment in the health care plans offered by PERA and the amount of the premium subsidy. The law governing a benefit recipient's eligibility for the subsidy and the amount of the subsidy differs slightly depending under which benefit structure the benefits are calculated. All benefit recipients under the PERA benefit structure and all retirees under the DPS benefit structure are eligible for a premium subsidy, if enrolled in a health care plan under PERACare. Upon the death of a DPS benefit structure retiree, no further subsidy is paid.

Enrollment in the PERACare is voluntary and is available to benefit recipients and their eligible dependents, certain surviving spouses, and divorced spouses and guardians, among others. Eligible benefit recipients may enroll into the program upon retirement, upon the occurrence of certain life events, or on an annual basis during an open enrollment period.

PERA Benefit Structure - The maximum service-based premium subsidy is \$230 per month for benefit recipients who are under 65 years of age and who are not entitled to Medicare; the maximum service-based subsidy is \$115 per month for benefit recipients who are 65 years of age or older or who are under 65 years of age and entitled to Medicare. The maximum service-based subsidy, in each case, is for benefit recipients with retirement benefits based on 20 or more years of service credit. There is a 5 percent reduction in the subsidy for each year less than 20. The benefit recipient pays the remaining portion of the premium to the extent the subsidy does not cover the entire amount.

For benefit recipients who have not participated in Social Security and who are not otherwise eligible for premium-free Medicare Part A for hospital-related services, C.R.S. § 24-51-1206(4) provides an additional subsidy. According to the statute, PERA cannot charge premiums to benefit recipients without Medicare Part A that are greater than premiums charged to benefit recipients with Part A for the same plan option, coverage level, and service credit. Currently, for each individual PERACare enrollee, the total premium for Medicare coverage is determined assuming plan participants have both Medicare Part A and Part B and the difference in premium cost is paid by the HCTF or the DPS HCTF on behalf of benefit recipients not covered by Medicare Part A.

Contributions - Pursuant to Title 24, Article 51, Section 208(1)(f) of the C.R.S., as amended, certain contributions are apportioned to the HCTF. PERA-affiliated employers of the State, School, Local Government, and Judicial Divisions are required to contribute at a rate of 1.02 percent of PERA includable salary into the HCTF.

NOTES TO THE FINANCIAL STATEMENTS
June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**Other Post Employment Benefits (OPEB) (Continued)**

Employer contributions are recognized by the HCTF in the period in which the compensation becomes payable to the member and the District is statutorily committed to pay the contributions. Employer contributions recognized by the HCTF from the District were \$3,339,086 for the year ended June 30, 2021.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources related to OPEB

At June 30, 2021, the District reported a liability of \$34,048,351 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of December 31, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2019. Standard update procedures were used to roll forward the total OPEB liability to December 31, 2020. The District's proportion of the net OPEB liability was based on the District's contributions to the HCTF for the calendar year 2020 relative to the total contributions of participating employers to the HCTF.

At December 31, 2020, the District's proportion was 3.583 percent, which was an decrease of approximately 0.201 percent from its proportion measured as of December 31, 2019.

For the year ended June 30, 2021, the District recognized OPEB income of \$4,511,205. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 90,368	\$ 7,485,462
Changes of assumptions and other inputs	\$ 254,406	\$ 2,087,816
Net difference between projected and actual earnings on pension plan investments	-	\$ 1,391,245
Changes in proportion and differences between contributions recognized and proportionate share of contributions	\$ 1,363,889	\$ 2,796,971
Contributions subsequent to the measurement date	\$ 1,707,707	-
Total	\$ 3,416,370	\$13,761,494

\$1,707,707 reported as deferred outflows of resources related to OPEB resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

June 30,	Effect of Deferred Inflows/ Outflows on OPEB Expense
2022	\$ (2,747,745)
2023	\$ (2,553,107)
2024	\$ (2,854,444)
2025	\$ (2,487,686)
2026	\$ (1,409,849)
Total	\$ (12,052,831)

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)**

Actuarial Assumptions - The total OPEB liability in the December 31, 2019 actuarial valuation was determined using the following actuarial cost method, actuarial assumptions and other inputs:

Actuarial Cost Method	Entry age
Price Inflation	2.40%
Real Wage Growth	1.10%
Wage Inflation	3.50%
Salary Increases Including Wage Inflation	3.50% in aggregate
Long-term Investment Rate of Return, Net of OPEB Plan Investment Expenses, Including Price Inflation	7.25%
Discount Rate	7.25%
Health Care Cost Trend Rates	
Service-based Premium Subsidy	0.00%
PERACare Medicare Plans	8.10% in 2020, gradually decreasing to 4.50% in 2029
Medicare Part A Premiums	3.5% in 2020, gradually increasing to 4.50% in 2029

In determining the additional liability for PERACare enrollees who are age sixty-five or older and who are not eligible for premium-free Medicare Part A in the December 31, 2019 valuation, the following monthly costs/premiums (actual dollars) are assumed for 2020 for the PERA Benefit Structure:

Medicare Plan	Initial Costs for Members without Medicare Part A		
	Monthly Cost	Monthly Premium	Monthly Cost Adjusted to Age 65
Medicare Advantage/Self-Insured Rx	\$588	\$227	\$550
Kaiser Permanente Medicare Advantage HMO	\$621	\$232	\$586

The 2020 Medicare Part A premium is \$458 (actual dollars) per month.

All costs are subject to the health care cost trend rates, as discussed below.

Health care cost trend rates reflect the change in per capita health costs over time due to factors such as medical inflation, utilization, plan design, and technology improvements. For the PERA benefit structure, health care cost trend rates are needed to project the future costs associated with providing benefits to those PERACare enrollees not eligible for premium-free Medicare Part A.

Health care cost trend rates for the PERA benefit structure are based on published annual health care inflation surveys in conjunction with actual plan experience (if credible), building block models and industry methods developed by health plan actuaries and administrators. In addition, projected trends for the Federal Hospital Insurance Trust Fund (Medicare Part A premiums) provided by the Centers for Medicare & Medicaid Services as referenced in the development of these rates. Effective December 31, 2019, the health care cost trend

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

rates for Medicare Part A premiums were revised to reflect the current expectation of future increases in rates of inflation applicable to Medicare Part A premiums.

The PERA benefit structure health care cost trend rates that were used to measure the total OPEB liability are summarized in the table below:

Year	PERACare Medicare Plans	Medicare Part A Premiums
2020	8.10%	3.50%
2021	6.40%	3.75%
2022	6.00%	3.75%
2023	5.70%	3.75%
2024	5.50%	4.00%
2025	5.30%	4.00%
2026	5.10%	4.00%
2027	4.90%	4.25%
2028	4.70%	4.25%
2029+	4.50%	4.50%

Mortality assumptions used in the December 31, 2019 valuation for the determination of the total pension liability for each of the Division Trust Funds as shown below are applied, as applicable, in the determination of the total OPEB liability for the HCTF. Affiliated employers of the State, School, Local Government, and Judicial Divisions participate in the HCTF.

Healthy mortality assumptions for active members were based on the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Post-retirement, non-disabled mortality assumptions for the State and Local Government Divisions were based on the RP-2014 Healthy Annuitant Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 73 percent factor applied to rates for ages less than 80, a 108 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 78 percent factor applied to rates for ages less than 80, a 109 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

Post-retirement non-disabled mortality assumptions for the School and Judicial Divisions were based on the RP-2014 White Collar Healthy Annuitant Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 93 percent factor applied to rates for ages less than 80, a 113 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 68 percent factor applied to rates for ages less than 80, a 106 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

NOTES TO THE FINANCIAL STATEMENTS
June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)**

The mortality assumption for disabled retirees was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The actuarial assumptions used in the December 31, 2019, valuation were based on the results of the 2016 experience analysis for the period January 1, 2012, through December 31, 2015, as well as the October 28, 2016, actuarial assumptions workshop and were adopted by PERA's Board during the November 18, 2016, Board meeting.

Based on the 2020 experience analysis, dated October 28, 2020, and November 4, 2020, for the period of January 1, 2016, through December 31, 2019, revised economic and demographic assumptions were adopted by PERA's Board on November 20, 2020, and were effective as of December 31, 2020. The assumptions shown below were reflected in the roll forward calculation of the total OPEB liability from December 31, 2019, to December 31, 2020.

	Trust Fund			
	State Division	School Division	Local Government Division	Judicial Division
Actuarial cost method	Entry age	Entry age	Entry age	Entry age
Price inflation	2.30%	2.30%	2.30%	2.30%
Real wage growth	0.70%	0.70%	0.70%	0.70%
Wage inflation	3.00%	3.00%	3.00%	3.00%
Salary increases, including wage inflation:				
Members other than State Troopers	3.30%-10.90%	3.40%-11.00%	3.20%-11.30%	2.80%-5.30%
State Troopers	3.20%-12.40%	N/A	3.20%-12.40% ¹	N/A

¹ C.R.S. § 24-51-101 (46), as amended, expanded the definition of "State Troopers" to include certain employees within the Local Government Division, effective January 1, 2020. See Note 4 of the Notes to the Financial Statements in PERA's 2020 Annual Report for more information.

The long-term rate of return, net of OPEB plan investment expenses, including price inflation and discount rate assumptions were 7.25 percent.

Rates of termination/withdrawal, retirement, and disability were revised to more closely reflect actual experience.

Mortality assumptions used in the roll forward calculations for the determination of the total pension liability for each of the Division Trust Funds as shown below were applied, as applicable, in the roll forward calculation for the HCTF, using a headcount-weighted basis.

Pre-retirement mortality assumptions for the State and Local Government Divisions (Members other than State Troopers) were based upon the PubG-2010 Employee Table with generational projection using scale MP-2019.

Pre-retirement mortality assumptions for State Troopers were based upon the PubS-2010 Employee Table with generational projection using scale MP-2019.

The pre-retirement mortality assumptions for the School Division were based upon the PubT-2010 Employee Table with generational projection using scale MP-2019.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Pre-retirement mortality assumptions for the Judicial Division were based upon the PubG-2010(A) Above-Median Employee Table with generational projection using scale MP-2019.

Post-retirement non-disabled mortality assumptions for the State and Local Government Divisions (Members other than State Troopers) were based upon the PubG-2010 Healthy Retiree Table, adjusted as follows:

- **Males:** 94 percent of the rates prior to age 80 and 90 percent of the rates for ages 80 and older, with generational projection using scale MP-2019.
- **Females:** 87 percent of the rates prior to age 80 and 107 percent of the rates for ages 80 and older, with generational projection using scale MP-2019.

Post-retirement non-disabled mortality assumptions for State Troopers were based upon the unadjusted PubS-2010 Healthy Retiree Table, with generational projection using scale MP-2019.

Post-retirement non-disabled mortality assumptions for the School Division were based upon the PubT-2010 Healthy Retiree Table, adjusted as follows:

- **Males:** 112 percent of the rates prior to age 80 and 94 percent of the rates for ages 80 and older, with generational projection using scale MP-2019.
- **Females:** 83 percent of the rates prior to age 80 and 106 percent of the rates for ages 80 and older, with generational projection using scale MP-2019.

Post-retirement non-disabled mortality assumptions for the Judicial Division were based upon the unadjusted PubG-2010(A) Above-Median Healthy Retiree Table with generational projection using scale MP-2019.

Post-retirement non-disabled beneficiary mortality assumptions were based upon the Pub-2010 Contingent Survivor Table, adjusted as follows:

- **Males:** 97 percent of the rates for all ages, with generational projection using scale MP-2019.
- **Females:** 105 percent of the rates for all ages, with generational projection using scale MP-2019.

Disabled mortality assumptions for Members other than State Troopers were based upon the PubNS-2010 Disabled Retiree Table using 99 percent of the rates for all ages with generational projection using scale MP-2019.

Disabled mortality assumptions for State Troopers were based upon the unadjusted PubS-2010 Disabled Retiree Table with generational projection using scale MP-2019.

The mortality tables described above are generational mortality tables on a head-count weighted basis.

The following health care costs assumptions were updated and used in the roll forward calculation for the HCTF:

- Initial per capita health care costs for those PERACare enrollees under the PERA benefit structure who are expected to attain age 65 and older ages and are not eligible for premium-free Medicare Part A benefits were updated to reflect the change in costs for the 2020 plan year.
- The health care cost trend rates for Medicare Part A premiums were revised to reflect the then-current expectation of future increases in rates of inflation applicable to Medicare Part A premiums.

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)**

Actuarial assumptions pertaining to per capita health care costs and their related trend rates are analyzed and updated annually by the Board's actuary, as discussed above.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four of five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined the Experience Study report dated October 28, 2020. As a result of the November 20, 2020, PERA Board meeting, the following economic assumptions were changed, effective December 31, 2020:

- Price inflation assumption decreased from 2.40 percent per year to 2.30 percent per year.
- Real rate of investment return assumption increased from 4.85 percent per year, net of investment expenses to 4.95 percent per year, net of investment expenses.
- Wage inflation assumption decreased from 3.50 percent per year to 3.00 percent per year.

Several factors were considered in evaluating the long-term rate of return assumption for the HCTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

The PERA Board first adopted the 7.25 percent long-term expected rate of return as of November 18, 2016. Following an asset/liability study, the Board reaffirmed the assumed rate of return at the Board's November 15, 2019, meeting, to be effective January 1, 2020. As of the most recent reaffirmation of the long-term rate of return, the target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the table as follows:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
Global Equity	54.00%	5.60%
Fixed Income	23.00%	1.30%
Private Equity	8.50%	7.10%
Real Estate	8.50%	4.40%
Alternatives ⁽¹⁾	6.00%	4.70%
Total	100.00%	

⁽¹⁾ The Opportunity Fund's name changed to Alternatives, effective January 1, 2020.

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected nominal rate of return assumption of 7.25 percent.

Sensitivity of the District's proportionate share of the net OPEB liability to changes in the health care cost trend rates - The following presents the net OPEB liability using the current health care cost trend rates applicable to the PERA benefit structure, as well as if it were calculated using health care cost trend rates that are one-percentage-point lower or one-percentage-point higher than the current rates:

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)**

	1% Decrease in Trend Rates	Current Trend Rates	1% Increase in Trend Rates
Initial PERACare Medicare Trend Rate	7.10%	8.10%	9.10%
Ultimate PERACare Medicare Trend Rate	3.50%	4.50%	5.50%
Initial Medicare Part A Trend Rate	2.50%	3.50%	4.50%
Ultimate Medicare Part A Trend Rate	3.50%	4.50%	5.50%
Net OPEB Liability	\$33,168,320	\$34,048,351	\$35,072,821

Discount Rate - The discount rate used to measure the total OPEB liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Updated health care cost trend rates for Medicare Part A premiums as of the December 31, 2020, measurement date.
- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.00 percent.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law and effective as of the measurement date.
- Employer contributions and the amount of total services costs for future plan members were based upon a process to estimate future actuarially determined contribution assuming an analogous future plan member growth rate.
- Estimated transfers of dollars into the HCTF representing a portion of purchase service agreements intended to cover the costs associated with OPEB benefits.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, the projection test indicated the HCTF's fiduciary net position was projected to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability. The discount rate determination does not use the municipal bond index rate, and therefore, the discount rate is 7.25 percent.

Sensitivity of the District's proportionate share of the net OPEB liability to changes in the discount rate - The following presents the proportionate share of the net OPEB liability calculated using the discount rate of 7.25 percent, as well as what the proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is one-percentage-point lower (6.25 percent) or one-percentage-point higher (8.25 percent) than the current rate:

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS

June 30, 2021

NOTE 10: POST EMPLOYMENT BENEFITS OTHER THAN PENSIONS (Continued)**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)**

	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Proportionate share of the net OPEB liability	\$39,003,005	\$34,048,351	\$29,814,993

OPEB plan fiduciary net position - Detailed information about the HCTF plan's fiduciary net position is available in PERA's Annual Report which can be obtained at www.copera.org/investments/pera-financial-reports.

NOTE 11: COMMITMENTS AND CONTINGENCIES**Claims and Judgments**

The District participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental entities. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the District may be required to reimburse the grantor government. As of June 30, 2021, varying amounts of grant expenditures have not been audited by federal and state agencies, but the District believes that disallowed expenditures, if any, based on subsequent audits, will not have a material effect on the overall financial position of the District.

Committed Construction

At June 30, 2021, the District had contractual commitments for the construction of various major capital projects and facilities of \$40,465,299. Bonds, investment earnings, and general funds will provide funding for these immediate future expenditures.

Litigation

The District is involved in various litigation matters in which the outcome cannot be predicted at this time.

TABOR Amendment

In November 1992, Colorado voters passed Article X, Section 20 (TABOR Amendment), to the State Constitution which limits state and local government tax powers and imposes spending limitations. The District is subject to the TABOR Amendment. Fiscal year 1993 provides the basis for limits in future years to which may be applied allowable increases for inflation and student enrollment. In November 1998, voters within the District authorized the District to collect, retain, and spend all District revenues received in 1998 and each year thereafter, notwithstanding the limitations of the TABOR Amendment. The TABOR Amendment is subject to many interpretations, but the District believes it is in substantial compliance with the Amendment.

The TABOR Amendment requires the District to establish a reserve of 3 percent for emergencies. At June 30, 2021, the District and charter school reserves of \$15,865,400 and \$4,823,749 respectively, were recorded as a restricted fund balance in the Combined General Fund.

In addition to this TABOR Reserve, Board policy requires an additional 3 percent be held as a prudent reserve providing evidence of financial stability and maintaining the high credit rating the District presently enjoys. This policy also mandates a 1 percent contingency budget to be appropriated each year providing readily available resources in the event of unforeseen circumstances.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

NOTES TO THE FINANCIAL STATEMENTS
June 30, 2021

NOTE 12: RESTATEMENT OF FUND BALANCE (GLOBAL VILLAGE ACADEMY)

The District is restating the beginning balance of Global Village Academy by \$1,177,479. This amount represents total rent shortfalls due to the lessor.

	Discretely Presented Component Units
* Beginning net position, as originally reported	\$(239,655,839)
Global Village Academy outstanding rent	(1,177,479)
Beginning net position, as restated	\$(240,833,318)

* Includes small adjustment for removal of Ascent Classical Academy.

NOTE 13: NEW GASB PRONOUNCEMENTS FOR FUTURE IMPLEMENTATION

GASB Statement No. 87, *Leases*, issued June 2017, will be effective for the District beginning with its fiscal year ending June 30, 2022, with earlier adoption encouraged. Statement No. 87, *Leases*, establishes a single approach to accounting for and reporting leases by state and local governments. Under this statement, a government entity that is a lessee must recognize (1) a lease liability and (2) an intangible asset representing the lessee's right to use the leased asset. In addition, the District must report the (1) amortization expense for using the lease asset over the shorter of the term of the lease or the useful life of the underlying asset, (2) interest expense on the lease liability and (3) note disclosures about the lease. The Statement provides exceptions from the single-approach for short-term leases, financial purchases, leases of assets that are investments, and certain regulated leases. This statement also addresses accounting for lease terminations and modifications, sale-leaseback transactions, non-lease components embedded in lease contracts (such as service agreements), and leases with related parties.

NOTE 14: SUBSEQUENT EVENTS

In April 2021, Aspen View Academy Charter School exercised its purchase option related to the 2012 COP resulting in a partial refunding. The refunding debt was issued by the charter school and proceeds in the amount of \$12,098,083 were given to the District for full payment of their portion of outstanding 2012 COP. Due to the timing of the transaction, the funds remained in District cash accounts until after year end. In August 2021, all proceeds were deposited in an irrevocable trust with escrow agent to provide for future debt service payments on this COP. As a result, these COPs are defeased and the liability for these certificates will be removed from the government-wide statement of net position in the next fiscal year.

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***REQUIRED
SUPPLEMENTARY
INFORMATION***

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Combined General Fund
Budgetary Comparison Schedule
For the Fiscal Year Ended June 30, 2021

	2021			
	Adopted Budget	Amended Budget	Actual	Variance with Budget
REVENUES				
Taxes:				
Local Property Taxes	\$ 261,929,062	\$ 263,366,727	\$ 264,170,216	\$ 803,489
Specific Ownership Taxes	27,408,277	26,408,277	31,547,273	5,138,996
Total Taxes	<u>289,337,339</u>	<u>289,775,004</u>	<u>295,717,489</u>	<u>5,942,485</u>
Intergovernmental State Funding:				
State Equalization	288,340,300	294,169,769	293,808,622	(361,147)
Special Education	14,513,980	14,756,865	14,864,032	107,167
Vocational Education	875,382	770,460	770,460	-
Other	16,444,129	18,661,542	18,813,183	151,641
Total Intergovernmental State Funding	<u>320,173,791</u>	<u>328,358,636</u>	<u>328,256,297</u>	<u>(102,339)</u>
Other:				
Investment Income	800,000	504,000	114,766	(389,234)
Charges for Services	24,689,085	19,775,965	14,421,125	(5,354,840)
Fundraisers and Donations	-	-	2,501,587	2,501,587
Other	12,626,033	12,188,181	9,692,703	(2,495,478)
Total Other	<u>38,115,118</u>	<u>32,468,146</u>	<u>26,730,181</u>	<u>(5,737,965)</u>
Total Revenues	<u>647,626,248</u>	<u>650,601,786</u>	<u>650,703,967</u>	<u>102,181</u>
EXPENDITURES				
Current Operating:				
Instructional Services	331,606,330	322,942,724	288,288,113	34,654,611
Funding to Component Units	137,377,919	138,269,503	137,809,602	459,901
Supporting Services:				
Pupil Support Services	97,490,915	102,696,178	89,434,364	13,261,814
Operations and Maintenance	67,666,138	77,488,246	60,735,768	16,752,478
Central Supporting Services	31,849,332	37,359,567	28,297,589	9,061,978
Facility Acquisition and Construction	14,269,376	12,506,658	1,667,253	10,839,405
Total Expenditures	<u>680,260,010</u>	<u>691,262,876</u>	<u>606,232,689</u>	<u>85,030,187</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>(32,633,762)</u>	<u>(40,661,090)</u>	<u>44,471,278</u>	<u>85,132,368</u>
OTHER FINANCING SOURCES (USES)				
Proceeds from Sale of Capital Assets	-	-	148,608	148,608
Transfers Out	(7,343,563)	(7,541,301)	(7,541,301)	-
Total Other Financing (Uses)	<u>(7,343,563)</u>	<u>(7,541,301)</u>	<u>(7,392,693)</u>	<u>148,608</u>
NET CHANGE IN FUND BALANCES	<u>\$ (39,977,325)</u>	<u>\$ (48,202,391)</u>	<u>37,078,585</u>	<u>\$ 85,280,976</u>
FUND BALANCE, Beginning			<u>117,800,104</u>	
FUND BALANCE, Ending			<u>\$ 154,878,689</u>	

See accompanying independent auditor's report and note to required supplementary information

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 22

Governmental Designated Purpose Grants Fund

Budgetary Comparison Schedule

For the Fiscal Year Ended June 30, 2021

	2021			
	Adopted Budget	Amended Budget	Actual	Variance with Budget
REVENUES				
Intergovernmental:				
Federal	\$ 41,625,930	\$ 42,851,040	\$ 39,155,343	\$ (3,695,697)
State and Local	2,838,942	2,444,413	2,244,840	(199,573)
Other	941,197	438,973	298,470	(140,503)
Total Revenues	45,406,069	45,734,426	41,698,653	(4,035,773)
EXPENDITURES				
Instruction:				
Salaries and Benefits	7,201,941	26,904,720	25,550,893	1,353,827
Purchased Services	1,353,567	1,479,038	1,835,124	(356,086)
Supplies and Materials	28,914,328	4,632,570	1,846,351	2,786,219
Capital Outlay	47,517	85,676	80,498	5,178
Other	34,603	1,364,162	252,201	1,111,961
Support Services:				
Salaries and Benefits	3,626,194	2,579,676	3,631,934	(1,052,258)
Purchased Services	1,249,622	4,529,528	2,964,360	1,565,168
Supplies and Materials	306,810	2,212,818	3,635,975	(1,423,157)
Capital Outlay	1,374,872	1,375,382	1,351,441	23,941
Other	1,296,615	570,856	549,876	20,980
Total Expenditures	45,406,069	45,734,426	41,698,653	4,035,773
NET CHANGE IN FUND BALANCE	\$ -	\$ -	-	\$ -
FUND BALANCE, Beginning			-	
FUND BALANCE, Ending			\$ -	

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1
Defined Benefit Pension Plan Schedules
Schedule of the District's Contributions - PERA
For The Last Ten Years

	Fiscal Year				
	2021	2020	2019	2018	2017
Contractually required contributions	\$ 65,079,443	\$ 66,079,687	\$ 62,073,862	\$ 57,670,732	\$ 54,817,551
Contributions in relation to the contractually required contributions	65,079,443	66,079,687	62,073,862	57,670,732	54,817,551
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -
District's covered payroll	\$ 327,361,385	\$ 340,900,760	\$ 324,484,391	\$ 305,474,654	\$ 298,405,538
Contributions as a percentage of covered payroll	19.88%	19.38%	19.13%	18.88%	18.37%

See accompanying independent auditor's report and note to required supplementary information

2016		2015		2014		2013		2012	
\$	54,252,218	\$	50,941,245	\$	47,195,796	\$	42,826,213	\$	39,172,115
54,252,218		50,941,245		47,195,796		42,826,213		39,172,115	
\$	-	\$	-	\$	-	\$	-	\$	-
\$	305,938,048	\$	301,705,262	\$	295,363,179	\$	282,878,082	\$	276,125,761
17.73%		16.88%		15.98%		15.14%		14.19%	

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1
Defined Benefit Pension Plan Schedules
Schedule of the District's Proportionate
Share of Net Pension Liability
Last Ten Years*

	2020	2019	2018	2017
District's proportion of the net pension liability	6.193%	5.789%	5.605%	6.569%
District's proportionate share of the net pension liability	\$ 936,328,834	\$ 864,936,787	\$ 992,546,522	\$ 2,124,245,847
State's proportionate share of the net pension liability associated with the District	\$ -	\$ 109,706,230	\$ 135,716,953	\$ -
Total	936,328,834	974,643,017	1,128,263,475	2,124,245,847
District's covered payroll	\$ 333,110,112	\$ 342,875,788	\$ 323,494,720	\$ 319,201,229
District's proportionate share of the net pension liability as a percentage of its covered payroll	281.09%	252.26%	306.82%	665.49%
Plan fiduciary net position as a percentage of the total pension liability	66.99%	64.52%	57.01%	43.96%

* The amounts presented for each year were determined as of December 31, the measurement date used by the District.
Schedule is intended to include information for ten years. Additional information will be displayed as it becomes available.

See accompanying independent auditor's report and note to required supplementary information

2016	2015	2014
6.525%	6.601%	6.666%
\$ 1,942,879,251	\$ 1,009,505,041	\$ 903,520,866
\$ -	\$ -	\$ -
1,942,879,251	1,009,505,041	903,520,866
\$ 309,240,235	\$ 304,134,938	\$ 296,685,729
628.28%	331.93%	304.54%
43.13%	59.16%	62.84%

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1
Defined Benefit Pension Plan Schedules
Schedule of the District's Contributions - OPEB
For The Last Ten Years

	Fiscal Year				
	2021	2020	2019	2018	2017
Contractually required contributions	\$ 3,339,086	\$ 3,477,188	\$ 3,309,741	\$ 3,115,841	\$ 3,043,736
Contributions in relation to the contractually required contributions	3,339,086	3,477,188	3,309,741	3,115,841	3,043,736
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -
District's covered payroll	\$ 327,361,385	\$ 340,900,760	\$ 324,484,391	\$ 305,474,654	\$ 298,405,538
Contributions as a percentage of its covered payroll	1.02%	1.02%	1.02%	1.02%	1.02%

See accompanying independent auditor's report and note to required supplementary information

2016		2015		2014		2013		2012	
\$	3,120,568	\$	3,077,393	\$	3,033,567	\$	2,885,356	\$	2,816,483
3,120,568		3,077,393		3,033,567		2,885,356		2,816,483	
\$	-	\$	-	\$	-	\$	-	\$	-
\$	305,938,048	\$	301,705,262	\$	295,363,179	\$	282,878,082	\$	276,125,761
1.02%		1.02%		1.02%		1.02%		1.02%	

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1
Defined Benefit Pension Plan Schedules
Schedule of the District's Proportionate
Share of OPEB Liability
Last Ten Years*

	2020	2019	2018	2017
District's proportion of the OPEB liability	3.583%	3.783%	3.643%	3.732%
District's proportionate share of the net OPEB liability	\$ 34,048,351	\$ 42,529,387	\$ 49,571,265	\$ 48,505,220
District's covered payroll	\$ 333,110,112	\$ 342,875,788	\$ 323,494,720	\$ 319,201,229
District's proportionate share of the OPEB liability as a percentage of its covered payroll	10.22%	12.40%	15.32%	15.20%
Plan fiduciary net position as a percentage of the total OPEB liability	32.78%	24.49%	17.03%	17.53%

* The amounts presented for each year were determined as of December 31, the measurement date used by the District. Schedule is intended to include information for ten years. Additional information will be displayed as it becomes available.

See accompanying independent auditor's report and note to required supplementary information

2016

3.708%

\$ 48,084,618

\$ 309,240,235

15.55%

16.72%



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***SUPPLEMENTARY
INFORMATION***



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Combined General Funds

Comparative Balance Sheets
Combining Balance Sheet
Combining Schedule of Revenues, Expenditures and
Changes in Fund Balances
Schedule of Expenditures by Object
Schedule of Expenditures by Program
Comparative Schedule of Revenues, Expenditures and
Changes in Fund Balance

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Combined General Fund
Comparative Balance Sheet
June 30, 2021 and 2020

	2021	2020
ASSETS		
Cash and Investments	\$ 172,021,577	\$ 137,198,798
Receivables:		
Property Taxes, Net of Allowance for Uncollectible Taxes	10,720,762	13,622,688
Other	1,249,254	2,148,052
Due from Other Funds	1,541,718	-
Inventories	2,029,134	1,159,699
Prepaid Costs	767,909	884,147
	<u>188,330,354</u>	<u>155,013,384</u>
Total Assets	<u>\$ 188,330,354</u>	<u>\$ 155,013,384</u>
LIABILITIES		
Accounts Payable	\$ 4,502,933	\$ 6,159,311
Accrued Compensation	24,643,822	25,591,180
Unearned Revenues	580,784	748,095
	<u>29,727,539</u>	<u>32,498,586</u>
Total Liabilities	<u>29,727,539</u>	<u>32,498,586</u>
DEFERRED INFLOWS OF RESOURCES		
Unavailable Revenue - Property Taxes	3,724,126	4,714,694
	<u>3,724,126</u>	<u>4,714,694</u>
FUND BALANCES		
Nonspendable:		
Inventories & Prepaid Costs	2,797,043	2,043,846
Restricted:		
TABOR Emergency Reserve	15,865,400	17,311,000
Medicaid Grant	2,974,795	2,906,904
Committed:		
3% Board Reserves	15,865,400	17,311,000
Assigned:		
School Carryover	20,464,063	24,184,916
Enterprise Reserves for COVID	1,775,000	-
Extended Service Severance	95,803	204,300
Facility Use Revenue Share	1,085,761	988,565
Cash in Lieu	6,567,901	4,503,157
2018 Mill Levy Override Carryover	9,262,081	9,700,720
Security and Mental Health Initiatives	823,182	6,715,383
Master Capital Plan Projects in Process	4,608,340	394,797
Sub-fund Carryover	11,090,971	7,304,860
Unassigned	61,602,949	24,230,656
	<u>154,878,689</u>	<u>117,800,104</u>
Total Fund Balances	<u>154,878,689</u>	<u>117,800,104</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 188,330,354</u>	<u>\$ 155,013,384</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

General Fund
Combining Balance Sheet
June 30, 2021

	General Fund 10	Outdoor Education Fund 13	Capital Projects Fund 14	Transportation Fund 25	Combined General Fund
ASSETS					
Cash and Investments	\$ 147,769,442	\$ 36,160	\$ 18,157,499	\$ 6,058,476	\$ 172,021,577
Receivables:					
Property Taxes, Net of Allowance for Uncollectible Taxes	10,720,762	-	-	-	10,720,762
Other	1,145,732	-	-	103,522	1,249,254
Due from Other Funds	1,541,718	-	-	-	1,541,718
Inventories	1,372,594	-	-	656,540	2,029,134
Prepaid Costs	767,909	-	-	-	767,909
Total Assets	<u>\$ 163,318,157</u>	<u>\$ 36,160</u>	<u>\$ 18,157,499</u>	<u>\$ 6,818,538</u>	<u>\$ 188,330,354</u>
LIABILITIES					
Accounts Payable	\$ 4,017,086	\$ 1,494	\$ 269,773	\$ 214,580	\$ 4,502,933
Accrued Compensation	24,030,852	30,496	-	582,474	24,643,822
Unearned Revenues	576,614	4,170	-	-	580,784
Total Liabilities	<u>28,624,552</u>	<u>36,160</u>	<u>269,773</u>	<u>797,054</u>	<u>29,727,539</u>
DEFERRED INFLOW OF RESOURCES					
Unavailable Revenues - Property Taxes	<u>3,724,126</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,724,126</u>
FUND BALANCES					
Nonspendable:					
Inventories & Prepaid Costs	2,140,503	-	-	656,540	2,797,043
Restricted:					
TABOR Emergency Reserve	15,865,400	-	-	-	15,865,400
Medicaid Grant	2,974,795	-	-	-	2,974,795
Committed:					
3% Board Reserves	15,865,400	-	-	-	15,865,400
Assigned:					
School Carryover	19,478,605	-	985,458	-	20,464,063
Enterprise Reserves for COVID	1,775,000	-	-	-	1,775,000
Extended Service Severance	95,803	-	-	-	95,803
Facility Use Revenue Share	1,085,761	-	-	-	1,085,761
Cash in Lieu	-	-	6,567,901	-	6,567,901
2018 Mill Levy Override Carryover	9,262,081	-	-	-	9,262,081
Security and Mental Health Initiatives	823,182	-	-	-	823,182
Master Capital Plan Projects in Process	-	-	4,608,340	-	4,608,340
Subfund Carryover	-	-	5,726,027	5,364,944	11,090,971
Unassigned	<u>61,602,949</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>61,602,949</u>
Total Fund Balances	<u>130,969,479</u>	<u>-</u>	<u>17,887,726</u>	<u>6,021,484</u>	<u>154,878,689</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 163,318,157</u>	<u>\$ 36,160</u>	<u>\$ 18,157,499</u>	<u>\$ 6,818,538</u>	<u>\$ 188,330,354</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Combined General Fund
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2021

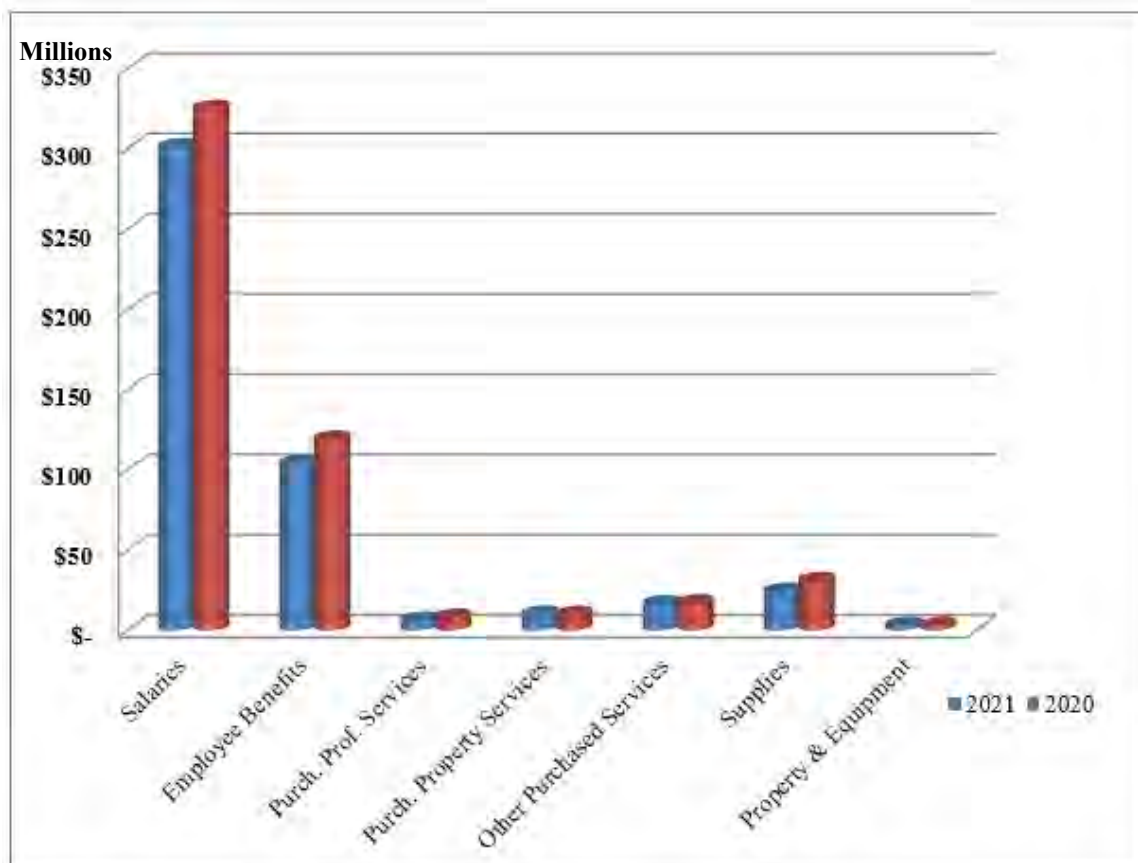
	General Fund 10	Outdoor Education Fund 13	Capital Projects Fund 14	Transportation Fund 25	Combined General Fund
REVENUES					
Property Taxes	\$ 264,170,216	\$ -	\$ -	\$ -	\$ 264,170,216
Specific Ownership Tax	31,547,273	-	-	-	31,547,273
Intergovernmental State Sources:					
Equalization	293,808,622	-	-	-	293,808,622
Special Education	14,864,032	-	-	-	14,864,032
Vocational Education	770,460	-	-	-	770,460
Other State	13,352,604	4,500	35,000	5,421,079	18,813,183
Charges for Services	13,777,138	348,020	-	295,967	14,421,125
Contributions and Donations	1,969,028	904	61,434	470,221	2,501,587
Investment Earnings	114,766	-	-	-	114,766
Other	6,808,787	-	2,877,936	5,980	9,692,703
Total Revenues	641,182,926	353,424	2,974,370	6,193,247	650,703,967
EXPENDITURES					
Current Operating:					
Instructional Services	287,150,142	-	1,137,971	-	288,288,113
Funding to Charter Schools	137,809,602	-	-	-	137,809,602
Supporting Services:					
Pupil Support Services	88,809,212	576,545	48,607	-	89,434,364
Operations and Maintenance	40,001,995	25,875	1,579,185	19,128,713	60,735,768
Central Supporting Services	28,095,206	-	202,383	-	28,297,589
Facility Acquisition and Construction	450,349	-	1,216,904	-	1,667,253
Total Expenditures	582,316,506	602,420	4,185,050	19,128,713	606,232,689
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	58,866,420	(248,996)	(1,210,680)	(12,935,466)	44,471,278
OTHER FINANCING SOURCES (USES)					
Proceeds from Sale of Capital Assets	148,608	-	-	-	148,608
Transfers In/Out	(31,344,056)	248,084	8,537,456	15,017,215	(7,541,301)
Total Other Financing Sources (Uses)	(31,195,448)	248,084	8,537,456	15,017,215	(7,392,693)
NET CHANGES IN FUND BALANCES	27,670,972	(912)	7,326,776	2,081,749	37,078,585
FUND BALANCES, Beginning	103,298,507	912	10,560,950	3,939,735	117,800,104
FUND BALANCES, Ending	\$ 130,969,479	\$ -	\$ 17,887,726	\$ 6,021,484	\$ 154,878,689

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Combined General Fund
Schedule of Expenditures by Object - Budget to Actual
For the Fiscal Year Ended June 30, 2021
(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
EXPENDITURES					
Salaries	\$ 321,155,894	\$ 315,389,981	\$ 301,516,210	\$ 13,873,771	\$ 325,213,722
Employee Benefits	112,287,147	110,556,238	104,159,897	6,396,341	119,346,022
Purchased Professional Services	6,606,306	8,158,490	6,505,172	1,653,318	8,399,949
Purchased Property Services	9,120,182	10,122,465	10,271,052	(148,587)	10,079,939
Other Purchased Services	16,433,687	18,456,424	16,731,205	1,725,219	17,318,977
Supplies	58,228,149	60,594,977	24,391,216	36,203,761	31,175,721
Property & Equipment	859,765	9,100,728	3,119,186	5,981,542	3,215,034
Other, Chargebacks/Credits	18,190,961	20,614,070	1,729,149	18,884,921	3,959,961
Total Expenditures	542,882,091	552,993,373	468,423,087	84,570,286	518,709,325
Charter School Allocations	137,377,919	138,269,503	137,809,602	459,901	153,937,969
Interfund Transfers, net	7,343,563	7,541,301	7,541,301	-	9,712,922
Total Expenditures	\$ 687,603,573	\$ 698,804,177	\$ 613,773,990	\$ 85,030,187	\$ 682,360,216

**Fiscal Year 2021 and 2020
Combined General Fund Expenditures by Object**



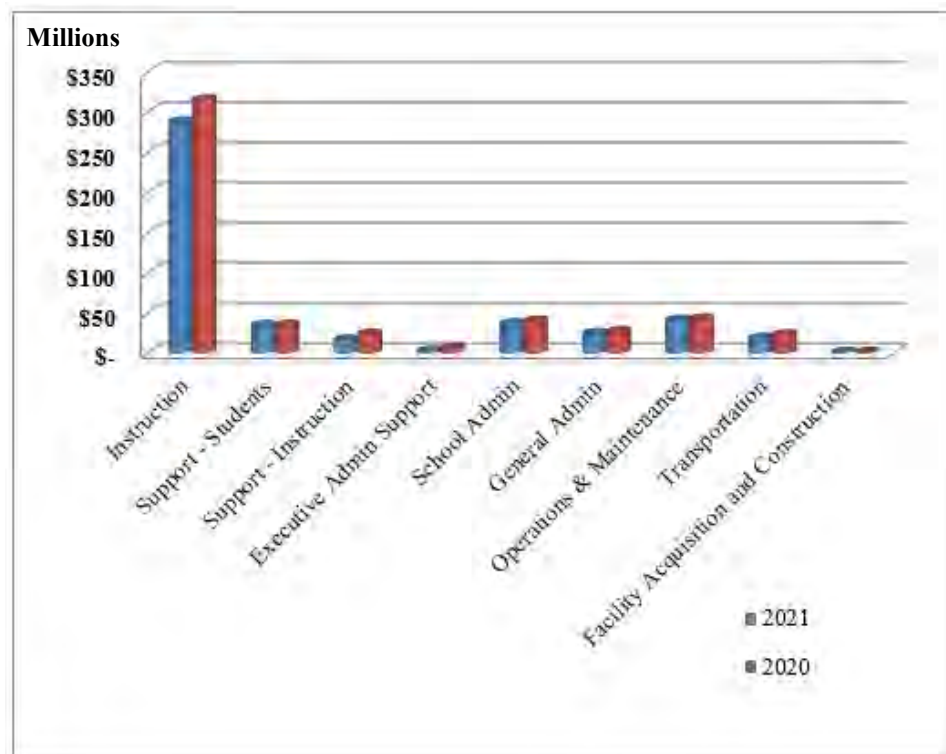
DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Combined General Funds
Schedule of Expenditures by Program - Budget to Actual
For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				
	Adopted Budget	Amended Budget	Actual	Variance with Budget	2020 Actuals
EXPENDITURES					
Instructional:					
Instruction	\$ 331,606,330	\$ 322,942,724	\$ 288,288,113	\$ 34,654,611	\$ 315,892,083
Support - Students	40,334,889	42,945,084	35,306,873	7,638,211	35,635,847
Support - Instruction	19,225,334	19,167,561	16,851,041	2,316,520	24,280,337
Support Services:					
Executive Admin Support	5,870,860	3,512,403	3,244,152	268,251	6,472,711
School Admin	37,930,692	40,583,533	37,276,450	3,307,083	40,442,133
General Admin	25,978,472	33,847,164	25,053,437	8,793,727	27,482,828
Operations & Maintenance	43,583,320	53,044,160	41,584,825	11,459,335	43,120,177
Transportation	24,082,818	24,444,086	19,150,943	5,293,143	23,594,088
Facility Acquisition and Construction	14,269,376	12,506,658	1,667,253	10,839,405	1,789,121
Total Expenditures	542,882,091	552,993,373	468,423,087	84,570,286	518,709,325
Charter Schools	137,377,919	138,269,503	137,809,602	459,901	153,937,969
Interfund Transfers, net (for instructional programs)	3,566,981	3,875,219	3,875,219	-	4,789,742
Interfund Transfers, net (for support programs)	3,776,582	3,666,082	3,666,082	-	4,923,180
Total Expenditures	\$ 687,603,573	\$ 698,804,177	\$ 613,773,990	\$ 85,030,187	\$ 682,360,216

**Fiscal Year 2021 and 2020
Combined General Fund Expenditures by Program**



DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Combined General Funds
Comparative Schedule of Revenues, Expenditures and Changes in Fund Balance
For the Fiscal Years Ended June 30, 2021 and 2020

	2021	2020
REVENUES		
Taxes	\$ 295,717,489	\$ 285,071,344
Intergovernmental:		
State Equalization	293,808,622	335,347,882
Special Education	14,864,032	14,583,294
Vocational Education	770,460	875,382
Other State	18,813,183	26,439,995
Charges for Services	18,014,415	24,410,659
Contributions and Donations	2,501,587	9,578,319
Investment Earnings	114,766	1,205,565
Other	6,099,413	4,958,918
Total Revenues	<u>650,703,967</u>	<u>702,471,358</u>
EXPENDITURES		
Current Operating:		
Instructional Services	288,288,113	315,892,083
Charter School Allocations	137,809,602	153,937,969
Supporting Services:		
Pupil Support Services	89,434,364	100,358,317
Operations and Maintenance	60,735,768	66,714,265
Central Supporting Services	28,297,589	33,955,539
Facility Acquisition and Construction	1,667,253	1,789,121
Total Expenditures	<u>606,232,689</u>	<u>672,647,294</u>
DEFICIENCY OF REVENUES OVER EXPENDITURES	<u>44,471,278</u>	<u>29,824,064</u>
OTHER FINANCING SOURCES (USES)		
Proceeds from Sale of Capital Assets	148,608	41,376
Transfers Out	<u>(7,541,301)</u>	<u>(9,712,922)</u>
Total Other Financing Sources (Uses)	<u>(7,392,693)</u>	<u>(9,671,546)</u>
NET CHANGES IN FUND BALANCES	37,078,585	20,152,518
FUND BALANCES, Beginning	<u>117,800,104</u>	<u>97,647,586</u>
FUND BALANCES, Ending	<u>\$ 154,878,689</u>	<u>\$ 117,800,104</u>



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Non-Major Governmental Funds

*Combining Balance Sheet
Combining Schedule of Revenues, Expenditures and
Changes in Fund Balances*

*Nutrition Services National School Lunch
Program (NSLP) Fund
Pupil Activity Fund
Athletics and Activities Fund
Nutrition Services Non-National School Lunch
Program (NSLP) Fund
Child Care Fund
Certificates of Participation Lease Payment Fund*

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Non-Major Governmental Funds
Combining Balance Sheet
June 30, 2021

	Nutrition Services Fund 21	Pupil Activity Fund 23	Athletics and Activities Fund 26	Nutrition Services Non-NSLP Fund 28	Child Care Fund 29	COP Lease Payment Fund 39	Total Non-Major Governmental Funds
ASSETS							
Cash and Investments	\$ 1,865,933	\$ 1,096,034	\$ 2,210,554	\$ 359,118	\$ 612,615	\$ 16,377	\$ 6,160,631
Grants Receivable	2,622,964	-	-	-	-	-	2,622,964
Accounts Receivable	21,396	189	6,852	160	-	-	28,597
Inventories	909,923	-	-	-	-	-	909,923
Restricted Cash and Investments	-	-	-	-	-	12,098,083	12,098,083
Total Assets	<u>\$ 5,420,216</u>	<u>\$ 1,096,223</u>	<u>\$ 2,217,406</u>	<u>\$ 359,278</u>	<u>\$ 612,615</u>	<u>\$ 12,114,460</u>	<u>\$ 21,820,198</u>
LIABILITIES							
Accounts Payable	\$ 177,797	\$ 12,058	\$ 306,379	\$ -	10,007	\$ -	\$ 506,241
Accrued Compensation	280,304	1,612	102,773	-	400,284	-	784,973
Unearned Revenues	637,458	-	20,140	342,477	19,500	-	1,019,575
Total Liabilities	<u>1,095,559</u>	<u>13,670</u>	<u>429,292</u>	<u>342,477</u>	<u>429,791</u>	<u>-</u>	<u>2,310,789</u>
FUND BALANCES							
Restricted	4,324,657	-	-	-	-	12,098,083	16,422,740
Assigned	-	1,082,553	1,788,114	16,801	182,824	16,377	3,086,669
Total Fund Balances	<u>4,324,657</u>	<u>1,082,553</u>	<u>1,788,114</u>	<u>16,801</u>	<u>182,824</u>	<u>12,114,460</u>	<u>19,509,409</u>
Total Liabilities and Fund Balances	<u>\$ 5,420,216</u>	<u>\$ 1,096,223</u>	<u>\$ 2,217,406</u>	<u>\$ 359,278</u>	<u>\$ 612,615</u>	<u>\$ 12,114,460</u>	<u>\$ 21,820,198</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Non-Major Governmental Funds
Combining Schedule of Revenues, Expenditures and Changes in Fund Balances
For the Fiscal Year Ended June 30, 2021

	Nutrition Services Fund 21	Pupil Activity Fund 23	Athletics and Activities Fund 26	Nutrition Services Non-NSLP Fund 28	Child Care Fund 29	COP Lease Payment Fund 39	Total Non-Major Governmental Funds
REVENUES							
Intergovernmental	\$ 16,949,536	\$ -	\$ -	\$ -	\$ 889,802	\$ -	\$ 17,839,338
Charges for Services	2,150,842	235,462	5,727,710	248,891	5,206,680	-	13,569,585
Aspen View COP Lease Payment	-	-	-	-	-	882,641	882,641
Fundraising and Donations	-	111,597	1,322,108	-	-	-	1,433,705
Other	111,670	-	126,548	-	58,594	228	297,040
Total Revenues	19,212,048	347,059	7,176,366	248,891	6,155,076	882,869	34,022,309
EXPENDITURES							
Current Operating:							
Instruction	-	380,894	8,918,289	-	7,395,413	-	16,694,596
Supporting Services	16,443,617	-	1,660,370	349,896	792,081	-	19,245,964
Lease Payments:							
Principal Retirement	-	-	-	-	-	2,580,000	2,580,000
Interest and Fiscal Charges	-	-	-	-	-	824,406	824,406
Total Expenditures	16,443,617	380,894	10,578,659	349,896	8,187,494	3,404,406	39,344,966
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	2,768,431	(33,835)	(3,402,293)	(101,005)	(2,032,418)	(2,521,537)	(5,322,657)
OTHER FINANCING SOURCES							
Proceeds from COP Refunding	-	-	-	-	-	12,098,083	12,098,083
Proceeds from Sale of Capital Assets	18,340	-	-	-	-	-	18,340
Transfers In	445,352	-	4,091,523	-	487,045	2,517,381	7,541,301
Total Other Financing Sources	463,692	-	4,091,523	-	487,045	14,615,464	19,657,724
NET CHANGE IN FUND BALANCES	3,232,123	(33,835)	689,230	(101,005)	(1,545,373)	12,093,927	14,335,067
FUND BALANCE, Beginning	1,092,534	1,116,388	1,098,884	117,806	1,728,197	20,533	5,174,342
FUND BALANCE, Ending	\$ 4,324,657	\$ 1,082,553	\$ 1,788,114	\$ 16,801	\$ 182,824	\$ 12,114,460	\$ 19,509,409

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 21

Nutrition Services Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020 Actual
	Adopted Budget	Amended Budget	Actual	Variance with Budget	
REVENUES					
Intergovernmental:					
Federal Government Lunch Program	\$ 2,842,163	\$ 14,664,262	\$ 16,059,720	\$ 1,395,458	\$ 3,618,717
Commodity Contribution	790,966	790,966	790,413	(553)	813,143
State Match	168,289	99,403	99,403	-	149,254
Food Sales	10,395,460	1,468,854	2,150,842	681,988	7,868,551
Other	105,290	53,000	111,670	58,670	73,108
Total Revenues	<u>14,302,168</u>	<u>17,076,485</u>	<u>19,212,048</u>	<u>2,135,563</u>	<u>12,522,773</u>
EXPENDITURES					
Supporting Services:					
Food Purchases	5,179,617	6,305,285	6,789,929	(484,644)	5,210,926
Salaries and Benefits	6,956,368	8,198,924	8,568,517	(369,593)	6,645,059
Purchased Services	487,041	108,338	86,951	21,387	326,982
Supplies and Equipment	845,613	832,363	818,561	13,802	691,941
Capital Outlay	125,000	160,544	105,609	54,935	81,043
Other	811,254	838,163	74,050	764,113	797,755
Total Expenditures	<u>14,404,893</u>	<u>16,443,617</u>	<u>16,443,617</u>	<u>-</u>	<u>13,753,706</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	<u>(102,725)</u>	<u>632,868</u>	<u>2,768,431</u>	<u>2,135,563</u>	<u>(1,230,933)</u>
OTHER FINANCING SOURCES					
Transfers In	351,634	445,352	445,352	-	351,634
Proceeds from Sale of Capital Assets	<u>-</u>	<u>36,413</u>	<u>18,340</u>	<u>(18,073)</u>	<u>9,677</u>
Total Other Financing Sources	<u>351,634</u>	<u>481,765</u>	<u>463,692</u>	<u>(18,073)</u>	<u>361,311</u>
NET CHANGE IN FUND BALANCE	<u>\$ 248,909</u>	<u>\$ 1,114,633</u>	<u>3,232,123</u>	<u>\$ 2,117,490</u>	<u>(869,622)</u>
FUND BALANCE, Beginning			<u>1,092,534</u>		<u>1,962,156</u>
FUND BALANCE, Ending			<u>\$ 4,324,657</u>		<u>\$ 1,092,534</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 23

Pupil Activity Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Charges for Services:					
Student Fees	\$ 1,685,550	\$ 1,685,550	\$ 227,857	\$ (1,457,693)	\$ 963,751
Gate Fees	-	-	7,535	7,535	27,293
Merchandise Sales	-	-	70	70	4,403
Fundraising and Donations	-	-	111,597	111,597	141,522
Total Revenues	<u>1,685,550</u>	<u>1,685,550</u>	<u>347,059</u>	<u>(1,338,491)</u>	<u>1,136,969</u>
EXPENDITURES					
Salaries and Benefits	150,128	150,128	45,034	105,094	93,843
Purchased Services	749,327	749,326	4,507	744,819	434,416
Supplies	1,575,595	1,870,111	299,970	1,570,141	615,492
Capital Outlay	12,589	12,589	6,085	6,504	12,589
Other	19,784	19,784	25,298	(5,514)	17,970
Total Expenditures	<u>2,507,423</u>	<u>2,801,938</u>	<u>380,894</u>	<u>2,421,044</u>	<u>1,174,310</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURES	<u>(821,873)</u>	<u>(1,116,388)</u>	<u>(33,835)</u>	<u>1,082,553</u>	<u>(37,341)</u>
NET CHANGE IN FUND BALANCE	<u>\$ (821,873)</u>	<u>\$ (1,116,388)</u>	<u>(33,835)</u>	<u>\$ 1,082,553</u>	<u>(37,341)</u>
FUND BALANCE, Beginning			<u>1,116,388</u>		<u>1,153,729</u>
FUND BALANCE, Ending			<u>\$ 1,082,553</u>		<u>\$ 1,116,388</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 26

Athletics and Activities Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Charges for Services:					
Student Fees	\$ 4,045,722	\$ 4,045,722	\$ 2,427,792	\$ (1,617,930)	\$ 2,132,684
Gate Fees	1,149,436	1,149,436	278,632	(870,804)	927,504
Merchandise Sales	4,501,073	4,497,869	3,021,286	(1,476,583)	3,859,595
Fundraising and Donations	2,396,028	2,445,444	1,322,108	(1,123,336)	1,913,936
Other	248,369	246,999	126,548	(120,451)	105,338
Total Revenues	12,340,628	12,385,470	7,176,366	(5,209,104)	8,939,057
EXPENDITURES					
Instructional:					
Salaries and Benefits	5,138,537	5,096,093	4,846,198	249,895	6,030,822
Purchased Services	3,765,062	3,761,212	1,601,468	2,159,744	2,921,540
Supplies	4,242,143	5,132,382	2,351,421	2,780,961	3,097,276
Capital Outlay	136,689	165,736	91,393	74,343	341,601
Other	492,673	492,673	27,809	464,864	135,179
Supporting Services:					
Salaries and Benefits	46,291	45,420	316,350	(270,930)	476,293
Purchased Services	1,234,025	1,235,275	765,461	469,814	1,098,134
Supplies	2,240,602	1,108,382	356,165	752,217	503,748
Capital Outlay	158,446	276,472	165,010	111,462	455,613
Other	262,232	262,232	57,384	204,848	74,098
Total Expenditures	17,716,700	17,575,877	10,578,659	6,997,218	15,134,304
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(5,376,072)	(5,190,407)	(3,402,293)	1,788,114	(6,195,247)
OTHER FINANCING SOURCES					
Transfers In	3,974,098	4,091,523	4,091,523	-	5,791,709
NET CHANGE IN FUND BALANCE	\$ (1,401,974)	\$ (1,098,884)	689,230	\$ 1,788,114	(403,538)
FUND BALANCE, Beginning			1,098,884		1,502,422
FUND BALANCE, Ending			\$ 1,788,114		\$ 1,098,884

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 28

Nutrition Services Non-NSLP Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Food Sales	\$ 6,533,622	\$ 738,176	\$ 248,891	\$ (489,285)	\$ 5,573,451
Total Revenues	6,533,622	738,176	248,891	(489,285)	5,573,451
EXPENDITURES					
Supporting Services:					
Food Purchases	1,998,968	229,046	147,298	81,748	2,130,979
Salaries and Benefits	3,603,017	384,638	11,825	372,813	3,384,799
Purchased Services	542,950	95,939	50,227	45,712	395,127
Supplies and Equipment	246,296	134,421	128,608	5,813	171,573
Capital Outlay	40,000	11,938	11,938	-	111,183
Other	26,909	-	-	-	21,063
Total Expenditures	6,458,140	855,982	349,896	506,086	6,214,724
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	75,482	(117,806)	(101,005)	16,801	(641,273)
OTHER FINANCING SOURCES					
Transfers In	93,718	-	-	-	643,718
Total Other Financing Sources	93,718	-	-	-	643,718
NET CHANGE IN FUND BALANCE	\$ 169,200	\$ (117,806)	(101,005)	\$ 16,801	2,445
FUND BALANCE, Beginning			117,806		115,361
FUND BALANCE, Ending			\$ 16,801		\$ 117,806

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 29

Child Care Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Charges for Services	\$ 11,168,058	\$ 7,778,868	\$ 5,206,680	\$ (2,572,188)	\$ 7,617,640
Intergovernmental State Funding	-	734,802	889,802	155,000	-
Other	-	-	58,594	58,594	417
Total Revenues	11,168,058	8,513,670	6,155,076	(2,358,594)	7,618,057
EXPENDITURES					
Instructional:					
Salaries and Benefits	7,807,561	8,209,399	6,903,981	1,305,418	8,243,979
Purchased Services	1,040,733	531,197	289,702	241,495	812,573
Supplies	762,873	342,013	122,903	219,110	386,033
Capital Outlay	-	-	-	-	15,001
Other	346,353	76,445	78,827	(2,382)	210,045
Supporting Services:					
Salaries and Benefits	697,137	668,068	651,860	16,208	600,655
Purchased Services	15,500	9,500	5,307	4,193	15,063
Supplies	30,744	11,000	865	10,135	7,447
Other	146,771	146,488	134,049	12,439	130,809
Total Expenditures	10,847,672	9,994,110	8,187,494	1,806,616	10,421,605
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	320,386	(1,480,440)	(2,032,418)	(551,978)	(2,803,548)
OTHER FINANCING SOURCES					
Transfers In	487,045	487,045	487,045	-	487,045
Total Other Financing Sources	487,045	487,045	487,045	-	487,045
NET CHANGE IN FUND BALANCE	\$ 807,431	\$ (993,395)	(1,545,373)	\$ (551,978)	(2,316,503)
FUND BALANCE, Beginning			1,728,197		4,044,700
FUND BALANCE, Ending			\$ 182,824		\$ 1,728,197

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 39

Certificates of Participation Lease Payment Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Aspen View COP Lease Payment	\$ 962,954	\$ 882,641	\$ 882,641	\$ -	\$ 962,790
Investment Earnings	6,384	6,384	228	(6,156)	5,818
Total Revenues	969,338	889,025	882,869	(6,156)	968,608
EXPENDITURES					
Lease Payments:					
Principal Retirement	2,580,000	2,580,000	2,580,000	-	2,525,000
Interest and Fiscal Charges	819,656	819,656	819,656	-	877,356
Other	6,750	6,750	4,750	2,000	4,750
Total Expenditures	3,406,406	3,406,406	3,404,406	2,000	3,407,106
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(2,437,068)	(2,517,381)	(2,521,537)	(4,156)	(2,438,498)
OTHER FINANCING SOURCES					
Proceeds from COP Refunding	-	-	12,098,083	12,098,083	-
Transfers In	2,437,068	2,517,381	2,517,381	-	2,438,816
Total Other Financing Sources	2,437,068	2,517,381	14,615,464	12,098,083	2,438,816
NET CHANGE IN FUND BALANCE	\$ -	\$ -	12,093,927	\$ 12,093,927	318
FUND BALANCE, Beginning			20,533		20,215
FUND BALANCE, Ending			\$ 12,114,460		\$ 20,533



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Governmental Designated Purpose Grant Fund

*Comparative Balance Sheets
Schedule of Revenues, Expenditures and
Changes in Fund Balance*

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 22
Governmental Designated Purpose Grants Fund
Comparative Balance Sheets
June 30, 2021 and 2020

	2021	2020
ASSETS		
Cash and Investments	\$ -	\$ 20,914,757
Grants Receivable	4,707,309	2,108,990
Total Assets	<u>\$ 4,707,309</u>	<u>\$ 23,023,747</u>
LIABILITIES		
Due to Other Funds	\$ 1,541,718	\$ -
Accounts Payable	1,512,740	655,948
Accrued Compensation	1,353,131	604,504
Unearned Revenues	299,720	21,763,295
Total Liabilities	<u>4,707,309</u>	<u>23,023,747</u>
FUND BALANCES		
Restricted	<u>-</u>	<u>-</u>
Total Liabilities and Fund Balances	<u>\$ 4,707,309</u>	<u>\$ 23,023,747</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 22

Governmental Designated Purpose Grants Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020 Actual
	Adopted Budget	Amended Budget	Actual	Variance with Budget	
REVENUES					
Intergovernmental:					
Federal	\$ 41,625,930	\$ 42,851,040	\$ 39,155,343	\$ (3,695,697)	\$ 19,565,114
State and Local	2,838,942	2,444,413	2,244,840	(199,573)	1,810,307
Other	941,197	438,973	298,470	(140,503)	122,905
Total Revenues	45,406,069	45,734,426	41,698,653	(4,035,773)	21,498,326
EXPENDITURES					
Instruction:					
Salaries and Benefits	7,201,941	26,904,720	25,550,893	1,353,827	7,861,801
Purchased Services	1,353,567	1,479,038	1,835,124	(356,086)	1,278,653
Supplies and Materials	28,914,328	4,632,570	1,846,351	2,786,219	128,954
Capital Outlay	47,517	85,676	80,498	5,178	114,504
Other	34,603	1,364,162	252,201	1,111,961	-
Support Services:					
Salaries and Benefits	3,626,194	2,579,676	3,631,934	(1,052,258)	3,158,387
Purchased Services	1,249,622	4,529,528	2,964,360	1,565,168	7,960,928
Supplies and Materials	306,810	2,212,818	3,635,975	(1,423,157)	519,299
Capital Outlay	1,374,872	1,375,382	1,351,441	23,941	-
Other	1,296,615	570,856	549,876	20,980	475,800
Total Expenditures	45,406,069	45,734,426	41,698,653	4,035,773	21,498,326
NET CHANGE IN FUND BALANCE	\$ -	\$ -	-	\$ -	-
FUND BALANCE, Beginning			-		-
FUND BALANCE, Ending			\$ -		\$ -



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Bond Redemption Fund

*Comparative Balance Sheets
Schedule of Revenues, Expenditures and
Changes in Fund Balance*

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 31
Bond Redemption Fund
Comparative Balance Sheets
June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
Receivables:		
Property Taxes, Net of Allowance for Uncollectible Taxes	\$ 1,563,622	\$ 2,382,075
Accrued Interest on Investments	12,246	44,975
Restricted Cash and Investment	<u>70,937,724</u>	<u>66,102,249</u>
Total Assets	<u>\$ 72,513,592</u>	<u>\$ 68,529,299</u>
DEFERRED INFLOWS OF RESOURCES		
Unavailable - Property Taxes	<u>\$ 700,104</u>	<u>\$ 916,102</u>
FUND BALANCES		
Restricted:		
Debt Service	<u>71,813,488</u>	<u>67,613,197</u>
Total Fund Balances	<u>71,813,488</u>	<u>67,613,197</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balances	<u>\$ 72,513,592</u>	<u>\$ 68,529,299</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 31

Bond Redemption Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020 Actual
	Adopted Budget	Amended Budget	Actual	Variance with Budget	
REVENUES					
Property Taxes	\$ 58,693,094	\$ 60,042,104	\$ 60,010,997	\$ (31,107)	\$ 58,382,363
Investment Earnings	682,510	463,915	125,375	(338,540)	894,211
Total Revenues	59,375,604	60,506,019	60,136,372	(369,647)	59,276,574
EXPENDITURES					
Debt Service:					
Principal Retirement	35,465,000	35,465,000	35,465,000	-	31,615,000
Interest and Fiscal Charges	20,467,581	20,467,581	20,467,581	-	21,879,625
Other	5,593	5,593	3,500	2,093	1,800
Total Expenditures	55,938,174	55,938,174	55,936,081	2,093	53,496,425
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	3,437,430	4,567,845	4,200,291	(367,554)	5,780,149
NET CHANGE IN FUND BALANCE	<u>\$ 3,437,430</u>	<u>\$ 4,567,845</u>	4,200,291	<u>\$ (367,554)</u>	5,780,149
FUND BALANCE, Beginning			67,613,197		61,833,048
FUND BALANCE, Ending			<u>\$ 71,813,488</u>		<u>\$ 67,613,197</u>



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Building Fund

*Comparative Balance Sheets
Schedule of Revenues, Expenditures and
Changes in Fund Balance*

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 41

Building Fund

Comparative Balance Sheets

June 30, 2021 and 2020

	<u>2021</u>	<u>2020</u>
ASSETS		
Restricted Cash and Investments	\$ 138,874,181	\$ 233,858,675
Accounts Receivable	-	25,170
Interest Receivable	<u>812,251</u>	<u>1,118,288</u>
Total Assets	<u>\$ 139,686,432</u>	<u>\$ 235,002,133</u>
LIABILITIES		
Accounts Payable	\$ 26,583,092	\$ 21,386,949
Retainage Payable	<u>3,152,477</u>	<u>1,768,319</u>
Total Liabilities	<u>29,735,569</u>	<u>23,155,268</u>
FUND BALANCES		
Restricted:		
Building Expenditures	<u>109,950,863</u>	<u>211,846,865</u>
Total Fund Balances	<u>109,950,863</u>	<u>211,846,865</u>
Total Liabilities and Fund Balances	<u>\$ 139,686,432</u>	<u>\$ 235,002,133</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 41

Building Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Investment Earnings	\$ 1,013,802	\$ 4,078,584	\$ 446,925	\$ (3,631,659)	\$ 8,371,550
Total Revenues	1,013,802	4,078,584	446,925	(3,631,659)	8,371,550
EXPENDITURES					
Capital Outlay:					
Building and Building Improvements	104,140,844	109,173,381	91,844,337	17,329,044	47,548,530
Equipment	173,899	12,554,764	10,498,590	2,056,174	16,761,898
Total Expenditures	104,314,743	121,728,145	102,342,927	19,385,218	64,310,428
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(103,300,941)	(117,649,561)	(101,896,002)	15,753,559	(55,938,878)
NET CHANGE IN FUND BALANCE	<u>\$ (103,300,941)</u>	<u>\$ (117,649,561)</u>	(101,896,002)	<u>\$ 15,753,559</u>	(55,938,878)
FUND BALANCE, Beginning			211,846,865		267,785,743
FUND BALANCE, Ending			<u>\$ 109,950,863</u>		<u>\$ 211,846,865</u>



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Internal Service Funds

*Combining Balance Sheet
Combining Schedule of Revenues, Expenses and
Changes in Fund Net Position
Combining Statement of Cash Flows*

*Medical Fund
Short Term Disability Fund*

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Internal Service Funds
Combining Balance Sheet
June 30, 2021

	Medical Fund 65	Short Term Disability Fund 66	Total Internal Service Funds
ASSETS			
Current Assets:			
Cash and Investments	\$ 5,548,613	\$ 496,634	\$ 6,045,247
Accounts Receivable	3,655	-	3,655
Prepaid Costs	3,005,432	103,000	3,108,432
	<u> </u>	<u> </u>	<u> </u>
Total Assets	<u>\$ 8,557,700</u>	<u>\$ 599,634</u>	<u>\$ 9,157,334</u>
LIABILITIES			
Current Liabilities:			
Accounts Payable	\$ 680	\$ -	\$ 680
Accrued Insurance Claims	4,587,600	-	4,587,600
	<u> </u>	<u> </u>	<u> </u>
Total Current Liabilities	<u>4,588,280</u>	<u>-</u>	<u>4,588,280</u>
NET POSITION			
Unrestricted	<u>3,969,420</u>	<u>599,634</u>	<u>4,569,054</u>
	<u> </u>	<u> </u>	<u> </u>
Total Net Position	<u>3,969,420</u>	<u>599,634</u>	<u>4,569,054</u>
	<u> </u>	<u> </u>	<u> </u>
Total Liabilities and Net Position	<u>\$ 8,557,700</u>	<u>\$ 599,634</u>	<u>\$ 9,157,334</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Internal Service Funds
Combining Schedule of Revenues, Expenses and Changes in Fund Net Position
For the Fiscal Year Ended June 30, 2021

	Medical Fund 65	Short Term Disability Fund 66	Total Internal Service Funds
REVENUES			
Premium Revenue	\$ 53,929,696	\$ 498,133	\$ 54,427,829
Other	34,123	-	34,123
Total Revenues	53,963,819	498,133	54,461,952
EXPENSES			
Insurance and Claims	57,475,447	437,901	57,913,348
Stop Loss Premiums	684,848	-	684,848
Salaries and Benefits	38,051	-	38,051
Purchased Services	943,321	165,204	1,108,525
Supplies	51,557	-	51,557
Total Expenses	59,193,224	603,105	59,796,329
OPERATING (LOSS)	(5,229,405)	(104,972)	(5,334,377)
NON-OPERATING REVENUES			
Investment Earnings	15,318	-	15,318
Total Non-Operating Revenues	15,318	-	15,318
CHANGE IN NET POSITION	(5,214,087)	(104,972)	(5,319,059)
NET POSITION, Beginning	9,183,507	704,606	9,888,113
NET POSITION, Ending	\$ 3,969,420	\$ 599,634	\$ 4,569,054

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Internal Service Funds
Combining Statement of Cash Flows
For the Fiscal Year Ended June 30, 2021

	Medical Fund 65	Short Term Disability Fund 66	Total Internal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from Customers	\$ 54,217,303	\$ 498,133	\$ 54,715,436
Payments to Suppliers	(58,274,101)	(603,105)	(58,877,206)
Payments to Employees	(38,051)	-	(38,051)
Net Cash (Used by) Operating Activities	(4,094,849)	(104,972)	(4,199,821)
CASH FLOWS FROM INVESTING ACTIVITIES:			
Earnings on Investments	15,318	-	15,318
NET (DECREASE) IN CASH AND CASH EQUIVALENTS	(4,079,531)	(104,972)	(4,184,503)
CASH AND CASH EQUIVALENTS, Beginning	9,628,144	601,606	10,229,750
CASH AND CASH EQUIVALENTS, Ending	<u>\$ 5,548,613</u>	<u>\$ 496,634</u>	<u>\$ 6,045,247</u>
RECONCILIATION OF OPERATING INCOME TO NET			
CASH (USED BY) PROVIDED TO OPERATING ACTIVITIES:			
Operating (Loss)	\$ (5,229,405)	\$ (104,972)	\$ (5,334,377)
Changes in Assets and Liabilities:			
Change in Prepaid Costs	257,139	-	257,139
Change in Accounts Receivable	(3,655)	-	(3,655)
Change in Accounts Payable	(7,128)	-	(7,128)
Change in Accrued Insurance Claims	888,200	-	888,200
Total Adjustments	1,134,556	-	1,134,556
NET CASH (USED BY) OPERATING ACTIVITIES	<u>\$ (4,094,849)</u>	<u>\$ (104,972)</u>	<u>\$ (4,199,821)</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 65

Medical Fund

Schedule of Revenues, Expenses and Changes in Fund Net Position

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Health Revenue	\$ 54,760,171	\$ 52,760,171	\$ 50,624,110	\$ (2,136,061)	\$ 50,291,493
Dental Revenue	3,491,609	3,491,609	3,305,586	(186,023)	3,421,876
Other	31,000	31,000	34,123	3,123	23,532
Total Revenues	58,282,780	56,282,780	53,963,819	(2,318,961)	53,736,901
EXPENSES					
Health Plan	55,732,732	57,732,732	54,521,618	3,211,114	50,422,734
Dental Plan	3,473,709	3,473,709	2,953,829	519,880	3,433,573
Stop Loss Premiums	734,342	734,342	684,848	49,494	698,435
Salaries and Benefits	46,272	46,272	38,051	8,221	39,726
Purchased Services	982,904	982,904	943,321	39,583	931,894
Supplies	46,500	46,500	51,557	(5,057)	37,357
Total Expenses	61,016,459	63,016,459	59,193,224	3,823,235	55,563,719
OPERATING INCOME (LOSS)	(2,733,679)	(6,733,679)	(5,229,405)	1,504,274	(1,826,818)
NON-OPERATING REVENUES					
Investment Earnings	240,000	240,000	15,318	(224,682)	167,547
Total Non-Operating Revenues	240,000	240,000	15,318	(224,682)	167,547
CHANGE IN NET POSITION	<u>\$ (2,493,679)</u>	<u>\$ (6,493,679)</u>	(5,214,087)	<u>\$ 1,279,592</u>	(1,659,271)
NET POSITION, Beginning			9,183,507		10,842,778
NET POSITION, Ending			<u>\$ 3,969,420</u>		<u>\$ 9,183,507</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 66

Short Term Disability Fund

Schedule of Revenues, Expenses and Changes in Fund Net Position

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020
	Adopted Budget	Amended Budget	Actual	Variance with Budget	Actual
REVENUES					
Short Term Disability Revenue	\$ 524,880	\$ 524,880	\$ 498,133	\$ (26,747)	\$ 495,197
Total Revenues	524,880	524,880	498,133	(26,747)	495,197
EXPENSES					
Claims	462,559	462,559	437,901	24,658	398,081
Purchased Services	190,000	190,000	165,204	24,796	168,143
Total Expenses	652,559	652,559	603,105	49,454	566,224
OPERATING (LOSS) INCOME	(127,679)	(127,679)	(104,972)	22,707	(71,027)
CHANGE IN NET POSITION	<u>\$ (127,679)</u>	<u>\$ (127,679)</u>	(104,972)	<u>\$ 22,707</u>	(71,027)
NET POSITION, Beginning			704,606		775,633
NET POSITION, Ending			<u>\$ 599,634</u>		<u>\$ 704,606</u>

Fiduciary Fund

Private Purpose Trust Scholarship Fund

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund 75

Private Purpose Trust Scholarship Fund

Schedule of Changes in Fiduciary Net Position - Budget to Actual

For the Fiscal Year Ended June 30, 2021

(With Comparative Actual Information for the Year Ended June 30, 2020)

	2021				2020 Actual
	Adopted Budget	Amended Budget	Actual	Variance with Budget	
ADDITIONS					
Contributions	\$ 60,000	\$ 56,617	\$ 56,617	\$ -	\$ 58,000
Total Additions	60,000	56,617	56,617	-	58,000
DEDUCTIONS					
Grants and Scholarships	56,000	56,000	52,000	4,000	55,000
Total Deductions	56,000	56,000	52,000	4,000	55,000
CHANGE IN NET POSITION	<u>\$ 4,000</u>	<u>\$ 617</u>	4,617	<u>\$ 4,000</u>	3,000
NET POSITION, Beginning			<u>37,012</u>		<u>34,012</u>
NET POSITION, Ending			<u>\$ 41,629</u>		<u>\$ 37,012</u>

Component Units (Charter Schools)

Component units (Charter Schools) have separate governing boards but are dependent upon the District for the majority of their funding. Charter Schools are responsible for their own audits.

*Discretely Presented Component Units
(Charter Schools)*

*Combining Statement of Net Position
Combining Statement of Activities*

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units
Combining Statement of Net Position

June 30, 2021

	Academy Charter School	American Academy	Aspen View Academy	Ben Franklin Academy Charter School
ASSETS				
Cash and Investments	\$ 5,334,708	\$ 6,999,213	\$ 3,323,297	\$ 6,908,887
Accounts Receivable	11,893	107,031	4,795	50
Inventories	-	-	9,189	-
Prepaid Costs & Other Assets	47,563	188,971	-	-
Deposits	-	-	-	-
Restricted Cash and Investments	601,114	4,207,682	15,795,391	2,000,496
Capital Assets, Not Being Depreciated	1,427,700	3,657,167	11,210,770	-
Capital Assets, Net of Accumulated Depreciation	4,593,286	45,357,720	12,362,041	15,908,252
Total Assets	12,016,264	60,517,784	42,705,483	24,817,685
DEFERRED OUTFLOWS OF RESOURCES				
Related to Pensions	2,819,905	14,412,431	5,043,789	3,570,809
Related to OPEB	26,966	351,303	99,688	66,230
Loss on Debt Refunding	384,247	916,306	-	-
Total Deferred Outflows of Resources	3,231,118	15,680,040	5,143,477	3,637,039
LIABILITIES				
Accounts Payable	104,728	68,375	163,503	50,146
Accrued Liabilities	15,735	-	407,068	103,147
Accrued Compensation	295,649	1,099,303	-	864,242
Accrued Interest Payable	8,635	2,739,350	-	390,350
Unearned Revenues	1,055	141,465	-	1,740
Non-Current Liabilities:				
Due Within One Year	259,408	290,358	560,000	370,000
Due in More Than One Year	5,351,119	64,330,544	38,459,987	18,302,778
Pension Liability	8,936,721	36,575,767	12,965,648	11,324,919
OPEB Liability	324,809	1,329,082	471,256	411,506
Total Liabilities	15,297,859	106,574,244	53,027,462	31,818,828
DEFERRED INFLOWS OF RESOURCES				
Related to Pension	3,988,703	14,199,228	5,743,959	4,730,686
Related to OPEB	114,904	1,434,269	158,560	141,187
Total Deferred Inflows of Resources	4,103,607	15,633,497	5,902,519	4,871,873
NET POSITION				
Net Investment in Capital Assets	1,241,409	14,221,172	(15,447,176)	(2,764,526)
Restricted for:				
Emergencies	192,074	900,000	305,360	264,933
Debt Service, Repairs	592,479	4,396,653	-	1,610,146
Unrestricted	(6,180,046)	(65,527,742)	4,060,795	(7,346,530)
Total Net Position	\$ (4,154,084)	\$ (46,009,917)	\$ (11,081,021)	\$ (8,235,977)

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)
Combining Statement of Net Position

June 30, 2021

	Challenge to Excellence Charter School	DCS Montessori Charter School	Global Village Academy	Hope Online Learning Academy CO-op
ASSETS				
Cash and Investments	\$ 3,921,985	\$ 1,918,137	\$ 147,123	\$ 937,583
Accounts Receivable	2,665	12,141	168,180	498,209
Inventories	-	-	-	-
Prepaid Costs & Other Assets	10,929	9,273	-	340,156
Deposits	-	-	11,200	138,621
Restricted Cash and Investments	29,259	1,123,795	-	365,095
Capital Assets, Not Being Depreciated	1,027,634	508,415	-	-
Capital Assets, Net of Accumulated Depreciation	2,784,007	5,434,450	110,857	156,453
Total Assets	7,776,479	9,006,211	437,360	2,436,117
DEFERRED OUTFLOWS OF RESOURCES				
Related to Pensions	1,958,358	1,762,811	1,528,341	1,925,860
Related to OPEB	35,348	22,258	50,186	63,417
Loss on Debt Refunding	146,208	306,396	-	-
Total Deferred Outflows of Resources	2,139,914	2,091,465	1,578,527	1,989,277
LIABILITIES				
Accounts Payable	404,768	34,121	63,730	459,316
Accrued Liabilities	2,779	-	1,428,853	52,949
Accrued Compensation	220,237	188,340	160,438	-
Accrued Interest Payable	14,987	163,557	36,033	-
Unearned Revenues	-	83,444	4,144	-
Non-Current Liabilities:				
Due Within One Year	180,476	305,000	-	-
Due in More Than One Year	5,023,075	6,958,022	-	-
Pension Liability	6,901,863	7,011,474	4,019,074	10,794,242
OPEB Liability	250,909	255,015	146,023	393,558
Total Liabilities	12,999,094	14,998,973	5,858,295	11,700,065
DEFERRED INFLOWS OF RESOURCES				
Related to Pension	2,915,573	3,061,819	1,560,262	7,142,766
Related to OPEB	92,154	104,140	49,257	318,047
Total Deferred Inflows of Resources	3,007,727	3,165,959	1,609,519	7,460,813
NET POSITION				
Net Investment in Capital Assets	(1,391,910)	(1,013,761)	110,857	156,453
Restricted for:				
Emergencies	160,000	162,948	111,124	365,095
Debt Service, Repairs	14,272	1,266,634	-	-
Unrestricted	(4,872,790)	(7,483,077)	(5,673,908)	(15,257,032)
Total Net Position	\$ (6,090,428)	\$ (7,067,256)	\$ (5,451,927)	\$ (14,735,484)

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)

Combining Statement of Net Position

June 30, 2021

	Leman Classical Academy	North Star Academy	Parker Core Knowledge	Parker Performing Arts
ASSETS				
Cash and Investments	\$ 3,848,922	\$ 3,187,352	\$ 3,781,923	\$ 1,543,674
Accounts Receivable	34,782	64,005	11,587	9,699
Inventories	-	-	-	-
Prepaid Costs & Other Assets	-	28,749	28,104	4,500
Deposits	-	-	12,829	-
Restricted Cash and Investments	3,244,876	1,368,679	317,544	551,174
Capital Assets, Not Being Depreciated	2,109,522	489,207	235,020	-
Capital Assets, Net of Accumulated Depreciation	26,925,104	6,908,196	8,056,811	17,492,068
Total Assets	36,163,206	12,046,188	12,443,818	19,601,115
DEFERRED OUTFLOWS OF RESOURCES				
Related to Pensions	4,668,140	2,971,408	3,603,362	2,803,377
Related to OPEB	200,711	72,076	45,354	68,334
Loss on Debt Refunding	-	1,841,289	481,524	-
Total Deferred Outflows of Resources	4,868,851	4,884,773	4,130,240	2,871,711
LIABILITIES				
Accounts Payable	36,230	5,706	82,190	128,075
Accrued Liabilities	-	-	242,584	-
Accrued Compensation	212,766	363,644	-	340,809
Accrued Interest Payable	828,269	76,443	25,152	19,962
Unearned Revenues	-	-	28,223	53,737
Non-Current Liabilities:				
Due Within One Year	-	425,000	256,676	-
Due in More Than One Year	34,189,533	11,366,108	8,455,850	19,396,900
Pension Liability	6,320,892	9,581,832	10,982,064	9,084,599
OPEB Liability	229,504	348,222	399,192	330,252
Total Liabilities	41,817,194	22,166,955	20,471,931	29,354,334
DEFERRED INFLOWS OF RESOURCES				
Related to Pension	2,453,860	3,719,804	4,632,509	4,740,554
Related to OPEB	73,907	122,078	132,375	136,124
Total Deferred Inflows of Resources	2,527,767	3,841,882	4,764,884	4,876,678
NET POSITION				
Net Investment in Capital Assets	(4,894,545)	(2,552,416)	125,217	(1,904,832)
Restricted for:				
Emergencies	249,200	234,000	239,000	199,000
Debt Service, Repairs	2,133,730	1,292,236	292,392	551,174
Unrestricted	(801,289)	(8,051,696)	(9,319,366)	(10,603,528)
Total Net Position	\$ (3,312,904)	\$ (9,077,876)	\$ (8,662,757)	\$ (11,758,186)

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)

Combining Statement of Net Position

June 30, 2021

	Platte River Academy	Renaissance Secondary School	SkyView Academy Charter School	STEM School
ASSETS				
Cash and Investments	\$ 2,600,452	\$ 806,148	\$ 4,194,469	\$ 11,977,803
Accounts Receivable	179,066	26,507	61,204	182,009
Inventories	-	-	-	-
Prepaid Costs & Other Assets	5	6,349	-	18,267
Deposits	-	-	-	-
Restricted Cash and Investments	518,999	1,117,788	3,312,863	2,558,378
Capital Assets, Not Being Depreciated	553,332	-	3,534,756	2,370,970
Capital Assets, Net of Accumulated Depreciation	3,242,410	9,910,334	17,709,035	16,873,320
Total Assets	7,094,264	11,867,126	28,812,327	33,980,747
DEFERRED OUTFLOWS OF RESOURCES				
Related to Pensions	2,740,951	2,120,372	6,431,015	8,230,434
Related to OPEB	35,654	130,691	95,498	148,703
Loss on Debt Refunding	792,750	-	-	-
Total Deferred Outflows of Resources	3,569,355	2,251,063	6,526,513	8,379,137
LIABILITIES				
Accounts Payable	2,877	66,142	70,353	481,762
Accrued Liabilities	-	-	-	380,474
Accrued Compensation	463,651	155,664	584,554	599,874
Accrued Interest Payable	78,833	55,963	724,441	197,578
Unearned Revenues	4,680	5,416	-	-
Non-Current Liabilities:				
Due Within One Year	167,599	-	508,712	305,000
Due in More Than One Year	5,569,428	12,210,000	27,261,136	26,532,433
Pension Liability	7,929,100	4,614,957	19,190,176	23,164,542
OPEB Liability	340,871	170,070	697,658	841,935
Total Liabilities	14,557,039	17,278,212	49,037,030	52,503,598
DEFERRED INFLOWS OF RESOURCES				
Related to Pension	3,571,619	1,791,592	8,029,389	9,791,323
Related to OPEB	107,457	60,485	224,666	294,243
Total Deferred Inflows of Resources	3,679,076	1,852,077	8,254,055	10,085,566
NET POSITION				
Net Investment in Capital Assets	1,679,268	(1,181,878)	(6,271,209)	(5,596,543)
Restricted for:				
Emergencies	152,408	96,000	399,007	575,000
Debt Service, Repairs	518,999	-	2,588,422	2,411,220
Unrestricted	(9,923,171)	(3,926,222)	(18,668,465)	(17,618,957)
Total Net Position	\$ (7,572,496)	\$ (5,012,100)	\$ (21,952,245)	\$ (20,229,280)

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)
Combining Statement of Net Position
June 30, 2021

	World Compass Academy	Totals
ASSETS		
Cash and Investments	\$ 2,430,566	\$ 63,862,242
Accounts Receivable	11,567	1,385,390
Inventories	-	9,189
Prepaid Costs & Other Assets	35,041	717,907
Deposits	-	162,650
Restricted Cash and Investments	2,332,842	39,445,975
Capital Assets, Not Being Depreciated	2,000,000	29,124,493
Capital Assets, Net of Accumulated Depreciation	15,947,774	209,772,118
Total Assets	22,757,790	344,479,964
DEFERRED OUTFLOWS OF RESOURCES		
Related to Pensions	3,084,150	69,675,513
Related to OPEB	62,932	1,575,349
Loss on Debt Refunding	-	4,868,720
Total Deferred Outflows of Resources	3,147,082	76,119,582
LIABILITIES		
Accounts Payable	38,165	2,260,187
Accrued Liabilities	148,479	2,782,068
Accrued Compensation	-	5,549,171
Accrued Interest Payable	312,562	5,672,115
Unearned Revenues	126,730	450,634
Non-Current Liabilities:		
Due Within One Year	300,000	3,928,229
Due in More Than One Year	22,910,000	306,316,913
Pension Liability	8,345,565	197,743,435
OPEB Liability	303,296	7,243,158
Total Liabilities	32,484,797	531,945,910
DEFERRED INFLOWS OF RESOURCES		
Related to Pension	3,342,419	85,416,065
Related to OPEB	106,664	3,670,517
Total Deferred Inflows of Resources	3,449,083	89,086,582
NET POSITION		
Net Investment in Capital Assets	(5,262,226)	(30,746,646)
Restricted for:		
Emergencies	218,600	4,823,749
Debt Service, Repairs	2,020,280	19,688,637
Unrestricted	(7,005,662)	(194,198,686)
Total Net Position	\$ (10,029,008)	\$ (200,432,946)

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units
Combining Statement of Activities
For the Fiscal Year Ended June 30, 2021

Functions/Programs	Academy Charter School	American Academy	Aspen View Academy	Ben Franklin Academy
EXPENSES				
Instruction	\$ 2,092,579	\$ 9,925,545	\$ 3,476,841	\$ 3,101,851
Supporting Services	1,668,098	19,129,333	6,673,674	3,828,111
Interest on Long-Term Debt	211,073	-	417,381	745,586
Business Type Activities	-	2,050	213,197	-
Total Expenses	3,971,750	29,056,928	10,781,093	7,675,548
PROGRAM REVENUES				
Charges for Services	169,435	4,913,125	555,998	505,616
Capital Grants and Contributions	329,280	-	270,188	-
Operating Grants and Contributions	201,053	205,745	726,161	502,226
Total Program Revenues	699,768	5,118,870	1,552,347	1,007,842
Net Program Expenses	(3,271,982)	(23,938,058)	(9,228,746)	(6,667,706)
GENERAL REVENUES				
Per Pupil Operating Revenue	5,192,736	20,168,262	6,968,861	6,996,286
Mill Levy	785,432	3,045,561	1,055,517	1,061,025
Capital Construction	-	779,400	-	270,944
Investment Earnings	27,575	72,655	-	8,043
Contributions and Grants	-	1,296,564	131,849	1,635
Other	66,152	803,882	1,089,374	1,156,667
Total General Revenues and Transfers	6,071,895	26,166,324	9,245,601	9,494,600
CHANGE IN NET POSITION	2,799,913	2,228,266	16,855	2,826,894
NET POSITION, Beginning, as restated	(6,953,997)	(48,238,183)	(11,097,876)	(11,062,871)
NET POSITION, Ending	<u>\$ (4,154,084)</u>	<u>\$ (46,009,917)</u>	<u>\$ (11,081,021)</u>	<u>\$ (8,235,977)</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)
Combining Statement of Activities
For the Fiscal Year Ended June 30, 2021

Functions/Programs	Challenge to Excellence Charter School	DCS Montessori Charter School	Global Village Academy	Hope Online Learning Academy Co-op
EXPENSES				
Instruction	\$ 1,691,242	\$ 1,660,494	\$ 1,550,152	\$ 7,003,112
Supporting Services	1,962,816	1,900,224	2,334,370	499,196
Interest on Long-Term Debt	218,753	376,799	29,249	-
Business Type Activities	-	-	-	195,164
Total Expenses	<u>3,872,811</u>	<u>3,937,517</u>	<u>3,913,771</u>	<u>7,697,472</u>
PROGRAM REVENUES				
Charges for Services	156,889	1,726,503	74,736	-
Capital Grants and Contributions	-	-	116,184	-
Operating Grants and Contributions	299,317	221,180	345,124	3,588,247
Total Program Revenues	<u>456,206</u>	<u>1,947,683</u>	<u>536,044</u>	<u>3,588,247</u>
Net Program Expenses	<u>(3,416,605)</u>	<u>(1,989,834)</u>	<u>(3,377,727)</u>	<u>(4,109,225)</u>
GENERAL REVENUES				
Per Pupil Operating Revenue	4,251,683	3,402,712	3,042,605	8,954,853
Mill Levy	643,002	514,165	453,884	-
Capital Construction	164,594	131,615	-	-
Investment Earnings	5,446	3,661	-	1,606
Contributions and Grants	-	135,214	-	-
Other	352,262	39,739	24,425	-
Total General Revenues and Transfers	<u>5,416,987</u>	<u>4,227,106</u>	<u>3,520,914</u>	<u>8,956,459</u>
CHANGE IN NET POSITION	2,000,382	2,237,272	143,187	4,847,234
NET POSITION, Beginning, as restated	<u>(8,090,810)</u>	<u>(9,304,528)</u>	<u>(5,595,114)</u>	<u>(19,582,718)</u>
NET POSITION, Ending	<u>\$ (6,090,428)</u>	<u>\$ (7,067,256)</u>	<u>\$ (5,451,927)</u>	<u>\$ (14,735,484)</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)
Combining Statement of Activities
For the Fiscal Year Ended June 30, 2021

Functions/Programs	Leman Academy of Excellence	North Star Academy	Parker Core Knowledge	Parker Performing Arts
EXPENSES				
Instruction	\$ 2,790,669	\$ 2,788,173	\$ 2,511,804	\$ 1,383,942
Supporting Services	4,084,845	1,266,388	2,666,012	2,399,710
Interest on Long-Term Debt	-	-	405,633	1,952,584
Business Type Activities	2,163,339	1,154,678	-	-
Total Expenses	9,038,853	5,209,239	5,583,449	5,736,236
PROGRAM REVENUES				
Charges for Services	134,948	235,212	989,509	841,541
Capital Grants and Contributions	827,630	358,474	-	-
Operating Grants and Contributions	66,102	1,296,561	380,354	16,288
Total Program Revenues	1,028,680	1,890,247	1,369,863	857,829
Net Program Expenses	(8,010,173)	(3,318,992)	(4,213,586)	(4,878,407)
GENERAL REVENUES				
Per Pupil Operating Revenue	6,630,935	4,990,198	5,461,923	5,239,765
Mill Levy	1,002,918	779,144	829,757	782,477
Capital Construction	-	-	212,399	213,228
Investment Earnings	(12,128)	-	3,134	-
Contributions and Grants	-	281,158	42,514	416,079
Other	10,721	5,442	556,042	836,111
Total General Revenues and Transfers	7,632,446	6,055,942	7,105,769	7,487,660
CHANGE IN NET POSITION	(377,727)	2,736,950	2,892,183	2,609,253
NET POSITION, Beginning, as restated	(2,935,177)	(11,814,826)	(11,554,940)	(14,367,439)
NET POSITION, Ending	<u>\$ (3,312,904)</u>	<u>\$ (9,077,876)</u>	<u>\$ (8,662,757)</u>	<u>\$ (11,758,186)</u>

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)
Combining Statement of Activities
For the Fiscal Year Ended June 30, 2021

Functions/Programs	Platte River Academy	Renaissance Secondary School	Sky View Academy Charter School	STEM School
EXPENSES				
Instruction	\$ 2,827,255	\$ 1,791,200	\$ 4,637,894	\$ 5,025,272
Supporting Services	942,296	2,296,178	5,283,658	6,806,229
Interest on Long-Term Debt	291,311	671,550	1,448,881	1,170,860
Business Type Activities	-	-	155,851	98,789
Total Expenses	4,060,862	4,758,928	11,526,284	13,101,150
PROGRAM REVENUES				
Charges for Services	272,625	1,050,121	2,811,715	1,994,857
Capital Grants and Contributions	-	102,554	-	159,913
Operating Grants and Contributions	227,959	236,639	780,051	873,939
Total Program Revenues	500,584	1,389,314	3,591,766	3,028,709
Net Program Expenses	(3,560,278)	(3,369,614)	(7,934,518)	(10,072,441)
GENERAL REVENUES				
Per Pupil Operating Revenue	3,945,656	2,379,248	9,740,670	13,755,580
Mill Levy	601,042	361,689	1,470,395	2,081,483
Capital Construction	153,853	-	376,387	532,812
Investment Earnings	30,784	1,223	1,384	15,748
Contributions and Grants	57,109	-	246,157	114,066
Other	627,536	432,512	1,872,569	23,264
Total General Revenues and Transfers	5,415,980	3,174,672	13,707,562	16,522,953
CHANGE IN NET POSITION	1,855,702	(194,942)	5,773,044	6,450,512
NET POSITION, Beginning, as restated	(9,428,198)	(4,817,158)	(27,725,289)	(26,679,792)
NET POSITION, Ending	\$ (7,572,496)	\$ (5,012,100)	\$ (21,952,245)	\$ (20,229,280)

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Discretely Presented Component Units (Continued)
Combining Statement of Activities
For the Fiscal Year Ended June 30, 2021

Functions/Programs	World Compass Academy	Totals
EXPENSES		
Instruction	\$ 3,371,101	\$ 57,629,126
Supporting Services	3,202,067	66,943,205
Interest on Long-Term Debt	1,255,447	9,195,107
Business Type Activities	-	3,983,068
Total Expenses	<u>7,828,615</u>	<u>137,750,506</u>
PROGRAM REVENUES		
Charges for Services	394,138	16,826,968
Capital Grants and Contributions	-	2,164,223
Operating Grants and Contributions	<u>482,281</u>	<u>10,449,227</u>
Total Program Revenues	<u>876,419</u>	<u>29,440,418</u>
Net Program Expenses	<u>(6,952,196)</u>	<u>(108,310,088)</u>
GENERAL REVENUES		
Per Pupil Operating Revenue	5,214,776	116,336,749
Mill Levy	786,307	16,253,798
Capital Construction	201,204	3,036,436
Investment Earnings	3,494	162,625
Contributions and Grants	33,339	2,755,684
Other	<u>2,268,470</u>	<u>10,165,168</u>
Total General Revenues and Transfers	<u>8,507,590</u>	<u>148,710,460</u>
CHANGE IN NET POSITION	1,555,394	40,400,372
NET POSITION, Beginning, as restated	<u>(11,584,402)</u>	<u>(240,833,318)</u>
NET POSITION, Ending	<u>\$ (10,029,008)</u>	<u>\$ (200,432,946)</u>



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STATISTICAL SECTION



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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Listing of Statistical Information

The Statistical Section presents detailed information that assists users in utilizing the basic financial statements, related notes to the financial statements as well as required and other supplementary information to assess the condition of Douglas County School District Re.1.

Financial Trends Data 152-159

These schedules show trend information to help the reader understand the District's performance and financial position over time.

- Net Position by Component
- Change in Net Position
- Fund Balances, Governmental Funds
- Change in Fund Balances, Governmental Funds

Revenue Capacity Data 160-165

These schedules present property tax information related to the District.

- Assessed Value and Estimated Actual Value of Taxable Property
- Direct and Overlapping Property Tax Rates
- Principal Property Tax Payers
- Property Tax Levies and Collections

Debt Capacity Data..... 166-175

These schedules present information regarding the District's levels of outstanding debt and other related information.

- Ratios of Outstanding Debt by Type
- Ratios of Net General Bonded Debt Outstanding
- Estimated Overlapping General Obligation Debt
- Legal Debt Margin

Demographic and Economic Statistics 176-177

These schedules provide demographic and economic indicators relative to the District.

- Demographic and Economic Statistics
- Principal Employers

Operating Information 178-182

These schedules contain service and infrastructure data pertaining to the District operations for the last ten years.

- Full-time Equivalent District Employees by Function/Program
- Operating Indicators
- Capital Asset Statistics by Type

Note: Unless otherwise noted, the information in these schedules is derived from internal sources.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Net Position by Component
Last Ten Fiscal Years

	2021	2020	Restated 2019 ⁽¹⁾
General Activities:			
Net Investment in Capital Assets	\$ 372,855,713	\$ 363,201,591	\$ 340,650,911
Restricted	104,218,835	86,916,311	81,677,807
Unrestricted	(985,242,693)	(1,266,898,849)	(1,429,010,082)
Total Governmental Activities Net Position	\$ (508,168,145)	\$ (816,780,947)	\$ (1,006,681,364)
Business-type Activities			
Net Investment in Capital Assets	\$ -	\$ -	\$ -
Restricted	-	-	-
Unrestricted	-	-	-
Total Business-type Activities Net Position	\$ -	\$ -	\$ -
Primary Government			
Net Investment in Capital Assets	\$ 372,855,713	\$ 363,201,591	\$ 340,650,911
Restricted	92,120,752	86,916,311	81,677,807
Unrestricted	(973,144,610)	(1,266,597,159)	(1,429,010,082)
Total Primary Government Net Position	\$ (508,168,145)	\$ (816,780,947)	\$ (1,006,681,364)

⁽¹⁾ In fiscal year 2019, the District restated beginning net position/fund balance due to the reclassification of the agency fund to non-major special revenue fund. In accordance with GASB Statement No. 84, *Fiduciary Activities*, the District has reclassified the Pupil Activities Fund from a Fiduciary Fund to a Special Revenue Fund. Balances prior to 2019 have not been restated for these accounting changes.

⁽²⁾ In fiscal year 2017, the District restated beginning balance net position/fund balance due to the adoption of GASB Statement No. 75, *Accounting and Financial Reporting for Post Employment Benefits Other Than Pension*. In addition, the District restated Nutrition Services Funds 21 and 28 due to the omission of accounts receivable and unearned revenues.

⁽³⁾ In fiscal year 2015, the District restated beginning net position/fund balance due to reclassification of non-major enterprise funds to non-major special revenue funds. Consistent with the guidance from the Colorado Department of Education and in accordance with GASB Statement No. 54, *Fiduciary Funds*, management of the District has reclassified the Nutrition Services Fund and Child Care Fund from an enterprise fund to a special revenue fund, and the Outdoor Education Fund as part of the Combined General Fund.

In addition, during fiscal year 2015, the District adopted GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, which requires the District to record its proportionate share of PERA's net pension liability and related deferred inflows and outflows of resources in the government-wide financial statement.

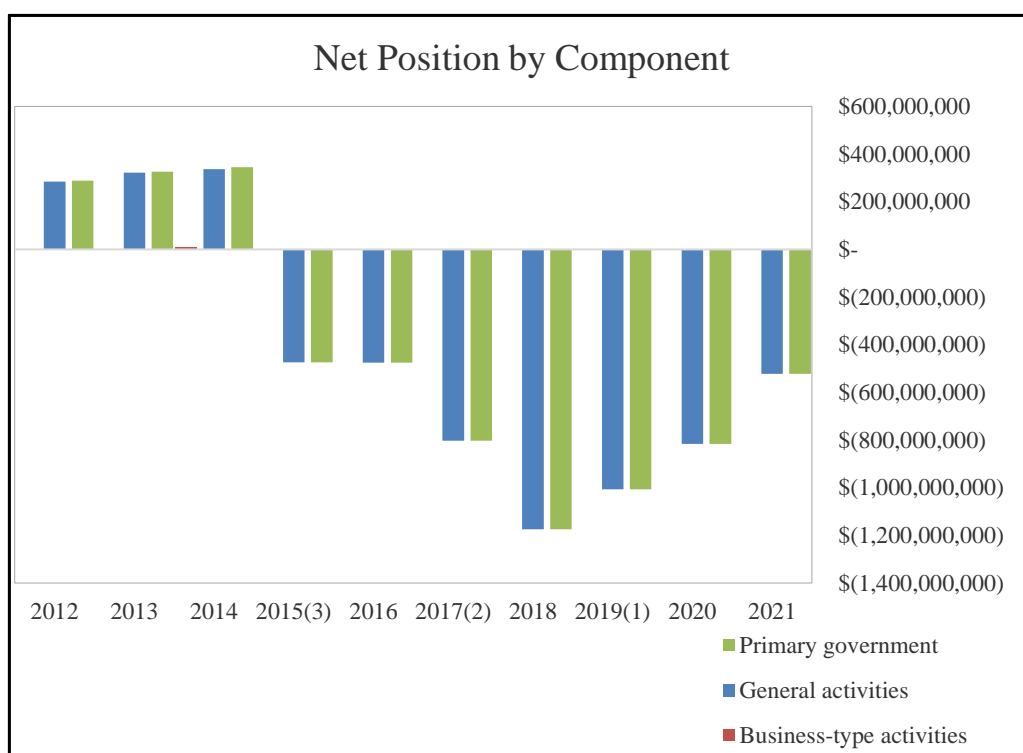
Balances prior to 2015 are shown as originally presented and have not been restated for these accounting changes.

Table 1

2018	2017 ⁽²⁾	2016	2015 ⁽³⁾	2014	2013	2012
\$ 320,514,061	\$ 300,050,580	\$ 266,307,934	\$ 223,953,589	\$ 195,973,287	\$ 174,072,099	\$ 125,537,753
78,274,093	85,827,425	87,678,033	102,440,756	95,722,952	74,749,578	92,237,379
(1,573,314,701)	(1,188,832,840)	(829,825,456)	(800,342,280)	45,382,747	72,738,537	67,437,692
\$ (1,174,526,547)	\$ (802,954,835)	\$ (475,839,489)	\$ (473,947,935)	\$ 337,078,986	\$ 321,560,214	\$ 285,212,824

\$ -	\$ -	\$ -	\$ -	\$ 3,528,490	\$ 3,290,033	\$ 3,721,875
-	-	-	-	-	-	-
-	-	-	-	4,526,262	839,446	181,336
\$ -	\$ -	\$ -	\$ -	\$ 8,054,752	\$ 4,129,479	\$ 3,903,211

\$ 320,514,061	\$ 300,050,580	\$ 266,307,934	\$ 223,953,589	\$ 199,501,777	\$ 177,362,132	\$ 129,259,628
78,274,093	85,827,425	87,678,033	102,440,756	95,722,952	74,749,578	92,237,379
(1,573,314,701)	(1,188,832,840)	(829,825,456)	(800,342,280)	49,909,009	73,577,983	67,619,028
\$ (1,174,526,547)	\$ (802,954,835)	\$ (475,839,489)	\$ (473,947,935)	\$ 345,133,738	\$ 325,689,693	\$ 289,116,035



DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Change in Net Position
Last Ten Fiscal Years

	2021	2020	2019 ⁽¹⁾
EXPENSES			
Governmental Activities:			
Instruction	\$ 152,779,508	\$ 249,946,956	\$ 254,172,228
Supporting Services	165,281,130	192,834,057	194,903,578
Payment to Component Units ⁽²⁾	137,809,602	153,937,969	140,793,998
Interest on Long-Term Debt	21,929,753	23,269,639	19,319,130
Total Governmental Activity Expenses	477,799,993	619,988,621	609,188,934
Business-type Activities:			
Nutrition Services	-	-	-
Non-Major Enterprise Funds	-	-	-
Total Business-type Activities Expenses	-	-	-
Total Primary Governmental Expenses	477,799,993	619,988,621	609,188,934
PROGRAM REVENUES			
Governmental Activities:			
Charges for Services	27,990,710	53,385,531	67,245,742
Operating Grants and Contributions	93,326,049	49,786,156	48,402,673
Capital Grants and Contributions	-	-	-
Total Governmental Activities Revenues	121,316,759	103,171,687	115,648,415
Business-type Activities:			
Charges for Services - Nutrition Services	-	-	-
Operating Grants and Contributions	-	-	-
Charges for Services - Non-Major Enterprise Funds	-	-	-
Total Business-type Activities	-	-	-
Total Primary Governmental Program Revenues	121,316,759	103,171,687	115,648,415
Net (Expense) Revenue			
Governmental Activities	(356,483,234)	(516,816,934)	(493,540,519)
Business-type Activities	-	-	-
Total Primary Governmental Net Expense	(356,483,234)	(516,816,934)	(493,540,519)
GENERAL REVENUES AND OTHER CHANGES IN NET POSITION			
Governmental Activities:			
Property Taxes	322,974,647	318,364,477	290,585,916
Specific Ownership Taxes	31,547,273	25,595,802	28,076,258
State Equalization	294,169,769	335,347,882	319,317,806
COP Charter School Repayment	-	-	-
Investment Earnings	702,384	10,638,873	8,368,512
Grants and Contributions not Specific to Programs	3,935,292	11,633,777	5,162,745
Other	11,766,671	5,136,540	8,675,038
Transfers	-	-	-
Total Governmental Activities	665,096,036	706,717,351	660,186,275
Business-type Activities:			
Other	-	-	-
Transfers	-	-	-
Total Business-type Activities	-	-	-
Total Primary Governmental General Revenues	665,096,036	706,717,351	660,186,275
CHANGE IN NET POSITION			
Governmental Activities	308,612,802	189,900,417	166,645,756
Business-type Activities	-	-	-
TOTAL CHANGE IN NET POSITION	\$ 308,612,802	\$ 189,900,417	\$ 166,645,756

⁽¹⁾In fiscal year 2019, the District restated beginning net position/fund balance due to the reclassification of the agency fund to non-major special revenue fund. In accordance with GASB Statement No. 84, *Fiduciary Activities*, the District has reclassified the Pupil Activities Fund from a Fiduciary Fund to a Special Revenue Fund. Balances prior to 2019 have not been restated for these accounting changes.

Table 2

2018	2017	2016	2015 ⁽²⁾⁽³⁾	2014	2013	2012
\$ 575,136,210	\$ 484,977,831	\$ 329,000,833	\$ 301,623,918	\$ 274,095,304	\$ 270,892,918	\$ 266,574,362
358,768,350	345,400,596	220,462,709	224,759,449	192,408,770	171,113,103	149,913,182
116,696,635	105,366,488	91,493,127	80,957,702	73,281,995	59,994,588	54,244,208
15,244,244	17,549,955	20,438,609	24,041,678	28,911,330	30,187,963	28,148,114
1,065,845,439	953,294,870	661,395,278	631,382,747	568,697,399	532,188,572	498,879,866
-	-	-	-	14,628,994	14,470,523	14,163,053
-	-	-	-	9,938,248	9,457,490	8,945,976
-	-	-	-	24,567,242	23,928,013	23,109,029
1,065,845,439	953,294,870	661,395,278	631,382,747	593,264,641	556,116,585	521,988,895
64,905,244	58,998,077	53,412,403	53,492,483	28,530,827	27,874,860	26,326,938
41,319,993	41,944,598	40,351,338	36,769,664	30,342,355	28,777,165	23,774,694
-	-	-	-	-	-	-
106,225,237	100,942,675	93,763,741	90,262,147	58,873,182	56,652,025	50,101,632
-	-	-	-	12,179,758	10,941,844	10,624,082
-	-	-	-	3,091,358	3,602,925	3,576,019
-	-	-	-	10,490,492	9,664,554	9,139,908
-	-	-	-	25,761,608	24,209,323	23,340,009
106,225,237	100,942,675	93,763,741	90,262,147	84,634,790	80,861,348	73,441,641
(959,620,202)	(852,352,195)	(564,631,537)	(541,120,600)	(509,824,217)	(475,536,547)	(448,778,234)
-	-	-	-	1,194,366	281,310	230,980
(959,620,202)	(852,352,195)	(564,631,537)	(541,120,600)	(508,629,851)	(475,255,237)	(448,547,254)
248,797,953	234,440,643	237,419,629	230,044,555	224,180,235	225,526,250	213,087,082
26,409,216	23,870,092	22,236,877	21,630,690	19,916,387	17,961,028	16,186,615
295,788,353	296,915,245	288,952,398	293,357,217	270,410,414	255,686,365	246,289,764
-	-	-	-	-	-	12,364,050
2,195,821	832,512	378,573	147,171	144,848	247,485	174,758
4,999,420	8,792,764	8,651,744	-	-	-	159,476
9,857,727	7,472,809	5,100,762	9,923,025	13,296,105	12,407,767	10,339,083
-	-	-	-	(2,605,000)	55,042	(1,150,000)
588,048,490	572,324,065	562,739,983	555,102,658	525,342,989	511,883,937	497,450,828
-	-	-	-	125,907	-	-
-	-	-	-	2,605,000	(55,042)	1,150,000
-	-	-	-	2,730,907	(55,042)	1,150,000
588,048,490	572,324,065	562,739,983	555,102,658	528,073,896	511,828,895	498,600,828
(371,571,712)	(280,028,130)	(1,891,554)	13,982,058	15,518,772	36,347,390	48,672,594
-	-	-	-	3,925,273	226,268	1,380,980
\$ (371,571,712)	\$ (280,028,130)	\$ (1,891,554)	\$ 13,982,058	\$ 19,444,045	\$ 36,573,658	\$ 50,053,574

⁽²⁾In fiscal year 2015, the District restated beginning net position/fund balance due to reclassification of non-major enterprise funds to non-major special revenue funds. Consistent with the guidance from the Colorado Department of Education and in accordance with GASB Statement No. 54, *Fiduciary Funds*, management of the District has reclassified the Nutrition Services Fund and Child Care Fund from an enterprise fund to a special revenue fund, and the Outdoor Education Fund as part of the Combined General Fund.

⁽³⁾Increased due to the adoption of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, beginning in 2015.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Fund Balances, Governmental Funds
Last Ten Fiscal Years

	2021	2020	2019 ⁽¹⁾	2018*
Combined General Fund				
Nonspendable	\$ 2,797,043	\$ 2,043,846	\$ 2,697,434	\$ 2,071,980
Restricted - TABOR Emergency Reserve & Medicaid	18,840,195	20,217,904	19,443,817	17,206,688
Committed	15,865,400	17,311,000	16,600,000	15,038,500
Assigned*	55,773,102	53,996,698	33,684,728	32,142,379
Unassigned	61,602,949	24,230,656	25,221,607	14,704,878
Total Combined General Fund	\$ 154,878,689	\$ 117,800,104	\$ 97,647,586	\$ 81,164,425
All Other Governmental Funds				
Nonspendable	\$ -	\$ -	\$ -	\$ 559,786
Restricted:				
Building/Aspen View Academy	109,950,863	211,846,865	267,785,743	-
Debt Service	71,813,488	67,613,197	61,833,048	60,143,652
Other	16,422,740	1,092,534	1,962,156	1,219,256
Assigned	3,086,669	4,081,808	6,836,427	7,096,058
Unassigned	-	-	-	-
Total All Other Governmental Funds	\$ 201,273,760	\$ 284,634,404	\$ 338,417,374	\$ 69,018,752
Governmental Funds				
Nonspendable	\$ 2,797,043	\$ 2,043,846	\$ 2,697,434	\$ 2,631,766
Restricted	217,027,286	300,770,500	351,024,764	78,569,596
Committed	15,865,400	17,311,000	16,600,000	15,038,500
Reserved/Assigned	58,859,771	58,078,506	40,521,155	39,238,437
Unreserved	61,602,949	24,230,656	25,221,607	14,704,878
Total Governmental Funds	\$ 356,152,449	\$ 402,434,508	\$ 436,064,960	\$ 150,183,177

* In a change in practice from prior years, the District is no longer assigning specific line items to the budget for the subsequent school year, but rather electing to hold unassigned fund balance.

⁽¹⁾ In fiscal year 2019, the District restated beginning net position/fund balance due to the reclassification of the agency fund to non-major special revenue fund. In accordance with GASB Statement No. 84, *Fiduciary Activities*, the District has reclassified the Pupil Activities Fund from a Fiduciary Fund to a Special Revenue Fund. Balances prior to 2019 have not been restated for these accounting changes.

Table 3

2017	2016	2015 ⁽²⁾	2014	2013	2012
\$ 1,123,187	\$ 734,119	\$ 734,907	\$ 1,027,061	\$ 820,300	\$ 806,542
15,995,000	15,995,000	15,290,000	15,132,000	14,043,000	12,790,000
15,995,000	15,995,000	20,390,000	20,200,000	18,724,000	-
56,267,152	70,091,929	58,787,558	51,379,987	70,303,824	68,735,779
589,821	555,667	463,134	786,854	537,143	18,052,019
\$ 89,970,160	\$ 103,371,715	\$ 95,665,599	\$ 88,525,902	\$ 104,428,267	\$ 100,384,340
\$ 524,065	\$ 647,527	\$ 671,255	\$ -	\$ 30,000	\$ -
1,541,920	5,727,695	9,071,898	14,986,393	14,342,407	18,002,255
59,416,714	59,084,589	68,501,246	62,838,660	59,535,070	60,333,964
8,873,791	6,870,749	7,368,073	2,765,899	1,171,508	1,111,160
-	101,953	-	-	-	-
-	-	-	-	-	-
\$ 70,356,490	\$ 72,432,513	\$ 85,612,472	\$ 80,590,952	\$ 75,078,985	\$ 79,447,379
\$ 1,647,252	\$ 1,381,646	\$ 1,406,162	\$ 1,027,061	\$ 70,333,824	\$ 806,542
85,827,425	87,678,033	100,231,217	95,722,952	89,091,985	92,237,379
15,995,000	15,995,000	20,390,000	20,200,000	18,724,000	-
56,267,152	70,193,882	58,787,558	51,379,987	820,300	68,735,779
555,667	555,667	463,134	786,854	537,143	18,052,019
\$ 160,292,496	\$ 175,804,228	\$ 181,278,071	\$ 169,116,854	\$ 179,507,252	\$ 179,831,719

⁽²⁾ In fiscal year 2015, the District restated beginning net position/fund balance due to a reclassification of non-major enterprise funds to non-major special revenue funds. Consistent with the guidance from the Colorado Department of Education and in accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, management of the District has reclassified the Nutrition Services Fund and Child Care Fund from an enterprise fund to a special revenue fund, and Outdoor Education Fund to the Combined General Fund. Balances prior to 2015 are shown as originally presented and have not been restated for accounting changes.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Change in Fund Balances, Governmental Funds
Last Ten Fiscal Years

	2021	2020	2019	2018
REVENUES				
Taxes	\$ 355,728,486	\$ 343,453,707	\$ 317,096,992	\$ 275,111,761
Intergovernmental	387,495,818	403,203,088	375,083,914	337,108,346
Charges for services	31,584,000	53,385,531	65,857,469	64,905,244
Investment Earnings	687,066	10,471,326	8,150,604	1,484,563
Other	11,512,856	17,863,071	13,107,087	11,864,422
Total Revenues	787,008,226	828,376,723	779,296,066	690,474,336
EXPENDITURES				
Current operating:				
Instruction	334,547,776	348,644,354	338,420,071	319,563,484
Supporting Services	211,514,524	233,914,083	221,809,509	200,496,216
Intergovernmental - Charter Schools	137,809,602	153,937,969	140,793,998	116,696,635
Capital Outlay	102,342,927	68,658,291	15,202,621	7,615,498
Debt Service:				
Debt Issuance Costs	-	-	-	-
Principal	38,045,000	34,140,000	50,765,000	35,629,571
Interest and Fiscal Charges	21,295,487	22,763,531	18,398,121	20,219,056
Total Expenditures	845,555,316	862,058,228	785,389,320	700,220,460
OTHER FINANCING SOURCES (USES)				
Bond Proceeds	-	-	249,975,000	-
Premium on Bonds	-	-	40,816,808	-
Payments to Refunded Bond Escrow	-	-	-	-
Issuance of COP	-	-	-	-
COP Charter School Repayment	12,098,083	-	-	-
Compensation for Loss of Asset	-	51,053	29,500	2,900
Issuance of Capital Lease	-	-	-	130,087
Other Sources (Uses)	166,948	-	-	-
Transfers In	-	9,712,922	21,967,770	8,576,023
Transfers Out	-	(9,712,922)	(21,967,770)	(8,576,023)
Total Other Financing Sources (Uses)	12,265,031	51,053	290,821,308	132,987
Net Change in Fund Balances	\$ (46,282,059)	\$ (33,630,452)	\$ 284,728,054	\$ (9,613,137)
Debt Service as a Percentage of Non-Capital Expenditures	8.0%	6.8%	9.1%	8.2%

Table 4

2017	2016	2015	2014	2013	2012
\$ 258,474,174	\$ 260,227,313	\$ 252,092,362	\$ 247,142,354	\$ 237,365,348	\$ 236,258,181
338,859,843	329,303,736	330,128,900	300,751,769	284,463,530	270,223,934
53,151,768	51,086,322	53,492,483	28,530,827	27,874,860	26,326,938
782,801	363,496	140,674	132,902	276,635	160,793
20,395,926	20,046,480	12,803,286	13,932,610	12,211,910	10,188,833
671,664,512	661,027,347	648,657,705	590,490,462	562,192,283	543,158,679
306,149,147	299,786,084	283,860,606	276,669,387	274,167,817	247,204,042
212,310,034	199,043,430	198,026,671	180,116,275	160,186,452	143,195,462
105,366,488	91,493,127	80,957,702	73,821,995	59,994,588	54,244,208
4,223,743	3,371,577	5,904,688	12,945,707	18,620,893	19,743,061
-	190,545	431,679	172,052	483,024	489,201
40,170,143	50,863,535	42,298,688	41,841,380	43,289,338	40,960,449
18,933,080	23,014,446	29,681,349	32,193,583	29,603,277	29,153,263
687,152,635	667,762,744	641,161,383	617,760,379	586,345,389	534,989,686
-	12,100,000	47,135,000	-	31,020,000	71,095,000
-	943,790	3,197,689	-	3,925,547	14,185,059
-	(12,846,310)	(49,891,056)	-	(34,353,871)	(84,800,060)
-	-	-	15,000,000	15,500,000	-
-	-	-	-	-	12,364,049
10,545	1,064,074	-	-	-	-
-	-	-	3,530,800	7,636,963	3,478,130
-	-	-	122,719	100,000	-
9,442,074	7,228,188	7,436,481	10,063,087	6,715,311	5,377,499
(9,442,074)	(7,228,188)	(7,436,481)	(12,668,087)	(6,715,311)	(6,527,499)
10,545	1,261,554	441,633	16,048,519	23,828,639	15,172,178
\$ (15,477,578)	\$ (5,473,843)	\$ 7,937,956	\$ (11,221,397)	\$ (324,466)	\$ 23,341,172
8.8%	11.3%	11.7%	12.7%	12.8%	13.6%

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Assessed Value and Estimated Actual Value of Taxable Property ⁽¹⁾
Last Ten Calendar Years

<u>Residential Property</u>			<u>Other Property Classes</u>				
Tax Year	Collection Year	Assessed Value	Actual Value	Vacant Land	Commercial	Industrial	Agricultural
2020	2021	\$ 4,609,305,950	\$ 57,905,853,643	\$ 307,869,190	\$ 2,053,095,370	\$ 226,348,660	\$ 19,976,660
2019	2020	4,466,842,560	56,116,112,563	312,951,200	2,042,457,140	202,691,420	19,835,070
2018	2019	3,842,166,270	48,268,420,477	267,594,630	1,937,411,920	163,037,980	18,791,620
2017	2018	3,732,587,220	46,891,799,246	299,988,170	1,893,860,500	163,071,690	18,256,950
2016	2017	3,443,604,810	43,261,366,960	221,157,040	1,634,129,580	131,056,010	19,095,700
2015	2016	3,348,508,890	42,066,694,598	233,290,650	1,625,150,430	129,205,900	18,640,540
2014	2015	2,772,808,070	34,834,272,236	207,204,100	1,438,065,210	116,662,310	17,590,720
2013	2014	2,700,797,330	33,929,614,698	212,708,100	1,409,372,620	113,493,760	17,339,320
2012	2013	2,633,649,430	33,086,048,116	230,484,200	1,352,916,980	107,361,790	16,897,990
2011	2012	2,605,060,140	32,726,886,181	237,907,000	1,352,671,890	106,996,720	16,967,090

⁽¹⁾ Source: Douglas County Assessor<https://www.douglas.co.us/documents/2020-abstract-2.pdf/>⁽²⁾ Source: Douglas County Assessor -2020 Tax Districts and Authorities<https://www.douglas.co.us/documents/2020-tax-districts-and-mill-levies.pdf/>

Table 5

Natural Resources		State Assessed	Other Property Classes Assessed	Other Property Classes Actual Value	Total Assessed Value	Grand Total Actual Value	Direct ⁽²⁾ Tax Rate
\$	294,560	\$ 253,186,600	\$ 2,860,771,040	\$ 9,864,727,724	\$ 7,470,076,990	\$ 67,770,581,367	43.504
	234,860	244,062,800	2,822,232,490	9,731,836,172	7,289,075,050	65,847,948,735	43.839
	272,490	239,845,700	2,626,954,340	9,058,463,241	6,469,120,610	57,326,883,719	44.950
	388,200	253,480,700	2,629,046,210	9,065,676,586	6,361,633,430	55,957,475,832	38.996
	327,390	246,628,700	2,252,394,420	7,766,877,310	5,695,999,230	51,028,244,270	41.064
	438,980	237,761,700	2,244,488,200	7,739,614,483	5,592,997,090	49,806,309,081	42.439
	458,850	227,523,800	2,007,504,990	6,922,431,000	4,780,313,060	41,756,703,236	48.277
	422,900	235,325,500	1,988,662,200	6,857,455,862	4,689,459,530	40,787,070,561	48.277
	435,290	209,659,400	1,917,755,650	6,612,950,517	4,551,405,080	39,698,998,633	48.727
	425,920	184,707,000	1,899,675,620	6,550,605,586	4,504,735,760	39,277,491,767	48.788

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Direct and Overlapping Property Tax Rates ⁽¹⁾
Last Ten Calendar Years

Assessment	Collection	General	Debt		Douglas	
Year	Year	Fund	Service	Total	County ⁽²⁾	Total
2020	2021	35.450	8.054	43.504	23.774	67.278
2019	2020	35.785	8.054	43.839	23.774	67.613
2018	2019	36.896	8.054	44.950	24.274	69.224
2017	2018	30.942	8.054	38.996	24.274	63.270
2016	2017	31.508	9.556	41.064	23.774	64.838
2015	2016	31.763	10.676	42.439	24.270	66.709
2014	2015	32.849	15.428	48.277	24.270	72.547
2013	2014	32.935	15.342	48.277	24.270	72.547
2012	2013	33.599	15.128	48.727	24.270	72.997
2011	2012	33.341	15.447	48.788	24.270	73.058

⁽¹⁾ In addition to the County and the School District, there are five cities and towns and 103 special districts which levy property taxes in Douglas County.

Because of this number of taxing entities, this table identifies only the District and the County.

⁽²⁾ Includes the Law Enforcement Authority (LEA) and Douglas County Government.

Source: Douglas County Treasurer's Office

<https://www.douglas.co.us/documents/2020-tax-districts-and-mill-levies.pdf/>

Table 7

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Principal Property Tax Payers
Current Year and Nine Years Ago as of December 31

	2020			2011		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Park Meadows Mall LLC	\$ 66,081,810	1	0.89%	\$ 61,970,950	1	1.38%
Portercare Adventist Health	57,859,190	2	0.77%			
Charles Schwab Lone Tree	25,671,580	3	0.34%			
Cherry Hills Community Church	22,844,450	4	0.31%			
Plaza Drive Properties LLC	21,649,180	5	0.29%	16,931,860	7	0.38%
VISA Technology & Operations	18,139,120	6	0.24%			
HCA Health	8,639,070	7	0.12%			
Cognizant Trizetto Software	6,146,300	8	0.08%			
Flexential Colorado	5,247,070	9	0.07%			
Echosphere LLS	4,123,260	10	0.06%			
HCA HealthOne LLC				48,530,100	2	1.08%
Intermountain Rural Elec Assn				43,139,000	3	0.96%
Public Service Co. of Colo (Xcel)				40,741,200	4	0.90%
Century Link (was Qwest Corporation)				38,882,200	5	0.86%
Craig Realty Group Castle Rock LLC				18,898,990	6	0.42%
Target Corporation				16,391,460	8	0.36%
Visa USA Inc				13,863,170	9	0.31%
Wells Reit II South Jamaica Street LLC				11,759,110	10	0.26%
Total Principal Property Tax Payers	\$ 236,401,030		3.17%	\$ 311,108,040		6.91%

Source: Douglas County Annual Comprehensive Financial Report

<https://www.douglas.co.us/documents/2020-comprehensive-annual-financial-report.pdf/>



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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Property Tax Levies and Collections
Last Ten Years

Assessment Year	Collection Year	Total Tax Levy	Collected within the Fiscal Year of the Levy ⁽¹⁾		Collection in Subsequent Years	Total Tax Collections	Percent of Total Tax Collections to Levy
			Current Tax Collections	Percent of Levy Collected			
2020	2021	\$ 324,319,801	\$ 315,982,205	97.43%	\$ 502,202	\$ 316,484,407	97.58%
2019	2020	319,558,356	310,078,679	97.03%	115,045	310,193,724	97.07%
2018	2019	290,654,450	283,933,533	97.69%	57,829	283,991,362	97.71%
2017	2018	248,074,817	242,414,296	97.72%	26,010	242,440,306	97.73%
2016	2017	234,851,135	227,683,294	96.95%	501,829	228,185,123	97.16%
2015	2016	238,509,546	237,545,623	99.60%	450,136	237,995,759	99.78%
2014	2015	231,973,131	229,982,554	99.14%	86,893	230,069,447	99.18%
2013	2014	227,593,608	227,223,163	99.84%	103,769	227,326,932	99.88%
2012	2013	223,058,985	215,369,540	96.55%	28,714	215,398,254	96.57%
2011	2012	221,044,051	219,450,816	99.28%	56,221	219,507,037	99.30%

Source: Douglas County Treasurer's Office

⁽¹⁾ Collections are from January 1 to August 31. Additional taxes will be collected from September 1 to December 31.

The above schedule lists property tax information for the assessment year. Property taxes are recognized by the District when due and payable in the year following the assessment year. Current tax allocation listed above represent actual cash collections by the County during the period. For financial purposes, the District includes within property tax revenue amounts received during the 60 days following the end of the fiscal year, resulting in final tax collections which may be higher than amounts reported above.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Ratios of Outstanding Debt by Type
Last Ten Years

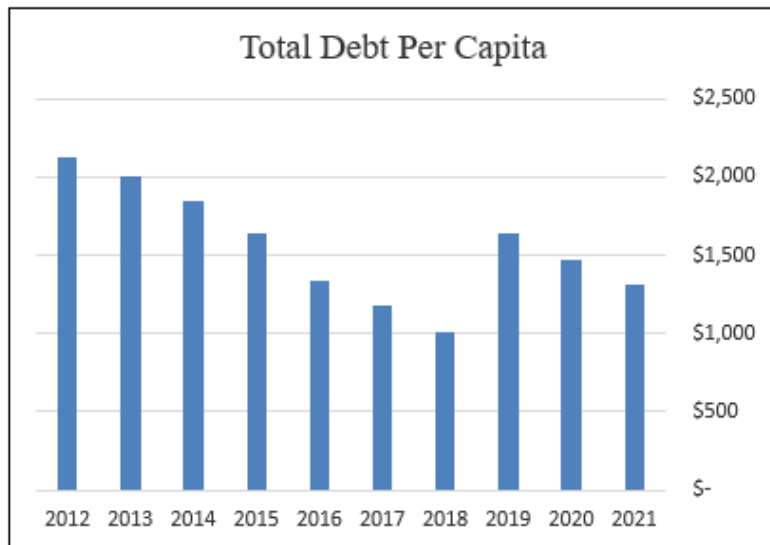
Governmental Activities						
Year Ended June 30,	General Obligation Bonds	Certificates of Participation	Accreted Interest	Bond Premiums	Capital Leases	Total Primary Government
2021	\$ 419,585,000	\$ 22,385,000	\$ 2,379,722	\$ 50,892,604	\$ 3,623,865	\$ 498,866,191
2020	455,050,000	24,965,000	1,655,232	57,410,391	4,557,113	543,637,736
2019	486,665,000	27,490,000	1,142,467	64,228,806	5,465,076	584,991,349
2018	272,435,000	42,510,000	779,558	28,275,838	6,318,769	350,319,165
2017	305,059,570	45,515,000	5,780,971	31,144,205	7,096,285	394,596,031
2016	342,249,713	48,495,000	7,095,655	35,369,506	8,171,653	441,381,527
2015	390,608,248	50,510,000	9,620,808	45,288,506	9,206,434	505,233,996
2014	432,426,936	52,200,000	15,722,043	49,067,791	10,174,165	559,590,935
2013	470,743,316	40,735,000	19,695,769	53,252,046	7,364,704	591,790,835
2012	509,211,093	26,505,000	18,532,441	63,924,242	1,159,302	619,332,078

⁽¹⁾ Douglas County Government<https://www.douglas.co.us/documents/2020-abstract-2.pdf/>⁽²⁾ 2020 Douglas County Annual Comprehensive Financial Report -
Demographic and Economic Statistics<https://www.douglas.co.us/documents/2020-comprehensive-annual-financial-report.pdf>

Figures included in this schedule represent the most recent data available.
2020 and prior numbers have not been revised to match the County's updated data.

Table 9

Assessed Value ⁽¹⁾	Personal Income ⁽²⁾ (in thousands)	Population ⁽²⁾	Percentage of Personal Income	Total Debt Per Capita
\$ 7,470,076,990	\$ 30,923,747	379,000	1.61%	\$ 1,316
7,289,075,050	28,072,588	370,000	1.94%	1,469
6,469,120,610	27,021,840	358,000	2.16%	1,634
6,361,633,430	22,765,492	346,000	1.54%	1,012
5,695,999,230	22,558,704	336,000	1.75%	1,174
5,592,997,090	21,713,011	328,990	2.03%	1,342
4,780,313,060	19,900,804	308,000	2.54%	1,640
4,689,459,530	18,561,913	302,464	3.01%	1,850
4,551,405,080	21,737,873	295,689	2.72%	2,001
4,504,735,760	20,801,664	291,083	2.98%	2,128



DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Ratios of Net General Bonded Debt Outstanding
Last Ten Years

Year Ended June 30,	General Obligation Bonds ⁽³⁾	Debt Service Funds Available	Net Bonded Debt	Percentage of Actual Taxable Value of Property	Per Capita	Actual Value	Assessed Value ⁽¹⁾	Personl Income ⁽²⁾ (in thousands)	Population ⁽²⁾
2021	\$ 472,857,326	\$ 36,635,000	\$ 436,222,326	0.64%	\$ 1,151	\$ 67,770,581,367	\$ 7,470,076,990	\$ 30,923,747	379,000
2020	514,115,623	35,465,000	478,650,623	0.73%	1,294	65,847,948,735	7,289,075,050	28,072,588	370,000
2019	552,036,273	31,615,000	520,421,273	0.91%	1,454	57,326,883,719	6,469,120,610	27,021,840	358,000
2018	301,490,396	39,698,856	261,791,540	0.47%	757	55,957,475,832	6,361,633,430	22,765,492	346,000
2017	341,984,746	41,671,933	300,312,813	0.59%	894	51,028,244,270	5,695,999,230	22,558,704	336,000
2016	384,714,874	37,190,142	347,524,732	0.70%	1,056	49,806,309,081	5,592,997,090	21,713,011	328,990
2015	445,517,562	48,358,535	397,159,027	0.95%	1,289	41,756,703,236	4,780,313,060	19,900,804	308,000
2014	497,216,770	39,363,688	457,853,082	1.12%	1,514	40,787,070,561	4,689,459,530	18,561,913	302,464
2013	543,691,131	46,691,379	496,999,752	1.25%	1,681	39,698,998,633	4,551,405,080	21,737,873	295,689
2012	591,667,776	40,687,776	550,980,000	1.40%	1,893	39,277,491,767	4,504,735,760	20,801,664	291,083

⁽¹⁾ Douglas County Government
<https://www.douglas.co.us/documents/2020-abstract-2.pdf/>

⁽²⁾ Douglas County Annual Comprehensive Financial Report
<https://www.douglas.co.us/documents/2020-comprehensive-annual-financial-report.pdf/>

⁽³⁾ General Obligation Bond related amounts include General Obligation Bonds, accreted interest and bond premiums

Figures included in this schedule represent the most recent data available.
 Data is estimated and is subject to change based on updated information.
 2020 and prior numbers have not been updated to match the County's updated data.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Estimated Overlapping General Obligation Debt

In addition to the general obligation indebtedness of the District, other taxing entities are authorized to incur general obligation debt within boundaries which overlap or partially overlap the boundaries of the District. The following table sets forth the estimated overlapping general obligation debt attributable to property owners within the District as of the date of this Official Statement. Additional taxing entities may overlap with the District in the future.

Estimated Overlapping Debt

	2020 Assessed Valuation ⁽²⁾	Entity's Debt Outstanding	Outstanding Debt Attributable to the District ⁽³⁾	
			Percent	Amount
Direct Debt				
Douglas County School District RE-1	\$ 7,470,076,990	\$ 498,866,191	100%	\$ 498,866,191

Overlapping G.O. Debt ⁽¹⁾

Name of Overlapping Entity ⁽¹⁾	Valuation ⁽²⁾	Outstanding G.O. Debt	Percent	Amount
Antelope Heights Metropolitan District ⁽⁴⁾	\$ 17,399,960	\$ 11,670,000	100%	\$ 11,670,000
Anthology West Metropolitan District No. 2 ⁽⁴⁾	10,173,470	1,657,500	100	1,657,500
Anthology West Metropolitan District No. 4 ⁽⁴⁾	7,542,560	6,440,000	100	6,440,000
Anthology West Metropolitan District No. 5 ⁽⁴⁾	2,060	5,328,000	100	5,328,000
Arapahoe County Water and Wastewater P.I.D.	667,442,407	125,760,000	8.54	10,739,904
Belford North Metropolitan District ⁽⁴⁾	87,660	39,155,000	100	39,155,000
Bella Mesa Metropolitan District ⁽⁴⁾	2,500,850	15,747,961	100	15,747,961
Canterberry Crossing Metropolitan District	35,731,350	8,245,000	100	8,245,000
Canterberry Crossing Metropolitan District II	26,218,000	8,495,000	100	8,495,000
Canyons Metropolitan District No. 3 ⁽⁴⁾	310	15,750,000	100	15,750,000
Canyons Metropolitan District No. 5 ⁽⁴⁾	18,434,090	59,425,000	100	59,425,000
Canyons Metropolitan District No. 6 ⁽⁴⁾	18,434,080	14,797,000	100	14,797,000
Castle Oaks Metropolitan District ⁽⁴⁾	30,907,760	15,125,000	100	15,125,000
Castle Oaks Metropolitan District No. 3 ⁽⁴⁾	26,790,600	34,250,000	100	34,250,000
Castle Pines Commercial Metro. District No. 1 ⁽⁵⁾	6,168,410	5,365,000	100	5,365,000
Castleview Metropolitan District No. 2 ⁽⁴⁾	924,910	3,693,000	100	3,693,000
Castlewood Ranch Metropolitan District	42,292,430	15,180,000	100	15,180,000
Chambers Highpoint Metropolitan District No. 2	320	11,300,000	100	11,300,000
Cherokee Ridge Estates Metropolitan District	3,710,940	760,000	100	760,000
Cherry Creek South Metropolitan District No. 11 ⁽⁴⁾	3,880	500,000	100	500,000
Cielo Metropolitan District ⁽⁴⁾	2,201,830	17,942,000	100	17,942,000
Compark Business Campus Metropolitan District	58,549,970	49,704,000	100	49,704,000
Concord Metropolitan District	52,815,660	3,195,000	100	3,195,000
Consolidated Bell Mountain Ranch Metro. District ⁽⁴⁾	19,234,190	11,180,000	100	11,180,000
Cottonwood Highlands Metropolitan District No. 1 ⁽⁴⁾	14,465,320	19,155,000	100	19,155,000
Cottonwood Water and Sanitation District	126,860,503	10,028,871	100	10,028,871
Crowfoot Valley Ranch Metro. District No. 2 ⁽⁴⁾	3,988,720	35,205,000	100	35,205,000
Crystal Crossing Metropolitan District ⁽⁴⁾	10,757,330	8,185,000	100	8,185,000
Crystal Valley Metropolitan District No. 2	69,953,320	56,110,000	100	56,110,000
Elkhorn Ranch Metropolitan District No. 1 ⁽⁴⁾	13,164,530	8,045,766	100	8,045,766
Foxhill Metropolitan District No. 2 ⁽⁴⁾	642,960	6,000,000	100	6,000,000
Hess Ranch Metropolitan District No. 6 ⁽⁴⁾	730	71,529,628	100	71,529,628
Highfield Metropolitan District	34,140,200	5,978,820	100	5,978,820
Highlands Ranch Metropolitan District	1,733,778,940	19,190,000	100	19,190,000
Hilltop Metropolitan District ⁽⁴⁾	3,130	1,855,000	100	1,855,000

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Estimated Overlapping General Obligation Debt

Estimated Overlapping General Obligation Debt

(Continued)

Name of Overlapping Entity ⁽¹⁾	Valuation ⁽²⁾	G.O. Debt	Percent	Amount
Horse Creek Metropolitan District	15,283,500	4,000,000	100	4,000,000
Horseshoe Ridge Metro. Districts Nos. 1 to 3 ⁽⁶⁾	12,065,600	3,850,000	100	3,850,000
Hunting Hill Metropolitan District ⁽⁴⁾	6,598,230	7,090,000	100	7,090,000
Inspiration Metropolitan District ⁽⁴⁾	60,951,360	67,054,000	100	67,054,000
Inverness Metropolitan Improvement District	408,721,717	1,245,000	29.61	368,645
Inverness Water and Sanitation District	410,530,641	6,445,788	29.48	1,900,218
Jordan Crossing Metropolitan District	3,402,420	1,395,000	100	1,395,000
Lanterns Metropolitan District No. 1 ⁽⁴⁾	2,463,200	22,120,000	100	22,120,000
Lanterns Metropolitan District No. 2 ⁽⁴⁾	5,030	25,482,000	100	25,482,000
Larkspur Fire Protection District	161,571,370	1,370,000	100	1,370,000
Lincoln Creek Metropolitan District ⁽⁴⁾	6,381,620	6,000,000	100	6,000,000
Lincoln Meadows Metropolitan District ⁽⁴⁾	12,096,630	7,187,000	100	7,187,000
Lincoln Park Metropolitan District ⁽⁴⁾	46,494,400	30,430,000	100	30,430,000
Lincoln Station Metropolitan District ⁽⁴⁾	53,215,810	14,320,000	100	14,320,000
Louviers Water and Sanitation District ⁽⁷⁾	2,773,940	1,626,074	100	1,626,074
Maher Ranch Metropolitan District No. 4 ⁽⁴⁾	35,195,900	15,756,000	100	15,756,000
Meadowlark Metropolitan District ⁽⁴⁾	2,658,130	9,609,000	100	9,609,000
Meadows Metropolitan Districts Nos. 1 to 7 ⁽⁸⁾	268,004,690	70,000,000	100	70,000,000
Meridian Metropolitan District	205,308,200	85,354,000	100	85,354,000
Meridian Village Metropolitan Dists. Nos. 1 and 2 ⁽⁹⁾	79,500,440	34,155,000	100	34,155,000
Miller's Landing Business Improvement District ⁽¹⁰⁾	261,110	21,250,000	100	21,250,000
Mirabelle Metropolitan District No. 2 ⁽⁴⁾	3,093,550	36,660,000	100	36,660,000
Neu Towne Metropolitan District ⁽⁴⁾	11,004,390	11,000,000	100	11,000,000
North Meridian Metropolitan District	1,107,910	7,234,000	100	7,234,000
North Pine Vistas Metropolitan District No. 2 ⁽⁴⁾	4,825,140	10,545,000	100	10,545,000
North Pine Vistas Metropolitan District No. 3 ⁽⁴⁾	14,122,970	12,318,000	100	12,318,000
North Pines Metropolitan District	5,141,160	1,870,000	100	1,870,000
Olde Town Metropolitan District ⁽⁴⁾	3,391,800	945,000	100	945,000
Overlook Metropolitan District ⁽⁴⁾	7,062,430	7,961,000	100	7,961,000
Parker Automotive Metropolitan District	9,541,450	15,336,000	100	15,336,000
Parker Homestead Metropolitan District	14,366,690	8,300,000	100	8,300,000
Parker Water and Sanitation District	802,903,807	81,045,000	100	81,045,000
Pine Bluffs Metropolitan District	21,385,627	3,745,000	100	3,745,000
Pinery West Metropolitan District No. 2 ⁽⁴⁾	45,616,090	9,340,000	100	9,340,000
Promenade at Castle Rock Metro. District No. 1 ⁽⁴⁾⁽¹¹⁾	5,592,840	35,970,000	100	35,970,000
Rampart Range Metropolitan District No. 1 ⁽¹²⁾	40	182,149,000	100	182,149,000
Ravenna Metropolitan District	22,843,500	41,580,697	100	41,580,697
Reata North Metropolitan District ⁽⁴⁾	36,926,930	9,790,000	100	9,790,000
Reata Ridge Village Metropolitan District No. 2 ⁽⁴⁾	1,767,850	5,739,000	100	5,739,000
Reata South Metropolitan District ⁽⁴⁾	23,756,390	19,330,000	100	19,330,000
Regency Metropolitan District ⁽⁴⁾	6,957,460	3,720,000	100	3,720,000
Remuda Ranch Metropolitan District ⁽⁴⁾	56,670	9,042,000	100	9,042,000
Robinson Ranch Metropolitan District	4,068,660	735,000	100	735,000
Rock Canyon Metropolitan District ⁽⁴⁾	649,350	2,035,000	100	2,035,000

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Estimated Overlapping General Obligation Debt

Estimated Overlapping General Obligation Debt

(Continued)

Name of Overlapping Entity ⁽¹⁾	Valuation ⁽²⁾	G.O. Debt	Percent	Amount
Roxborough Village Metropolitan District	80,342,990	1,884,560	100	1,884,560
Roxborough Water and Sanitation District ⁽⁷⁾	258,253,680	18,978,219	75.21	14,273,519
Salisbury Heights Metropolitan District ⁽⁴⁾	4,426,500	2,844,000	100	2,844,000
Sierra Ridge Metropolitan District No. 2 ⁽⁴⁾	36,703,700	29,990,000	100	29,990,000
Solitude Metropolitan District	943,770	5,000,000	100	5,000,000
South Meridian Metropolitan District	52,830,480	4,180,000	100	4,180,000
South Suburban Park and Recreation District	3,521,882,452	39,235,000	23.08	9,055,438
Southeast Public Improvement Metro. District ⁽⁴⁾	2,870,604,732	2,385,000	29.90	713,115
Spring Valley Metropolitan District No. 4 ⁽⁴⁾	6,470	14,761,000	100	14,761,000
Sterling Ranch Colorado Metro. District No. 2 ⁽¹³⁾	30,349,060	40,000,000	100	40,000,000
Sterling Ranch Colorado Metro. District No. 3 ⁽¹³⁾	10,779,380	89,120,000	100	89,120,000
Stone Canon Ranch Metropolitan District	1,969,830	160,891	100	160,891
Stone Creek Metropolitan District ⁽⁴⁾	6,607,040	9,470,000	100	9,470,000
Stonegate Village Metropolitan District	95,591,330	15,155,000	100	15,155,000
Tallman Gulch Metropolitan District ⁽⁴⁾	5,148,050	9,465,000	100	9,465,000
Thunderbird Water and Sanitation District ⁽⁷⁾	8,459,890	332,831	100	332,831
Timbers Metropolitan District ⁽⁴⁾	7,834,430	5,224,000	100	5,224,000
Trails Metropolitan District ⁽⁴⁾	3,550	6,999,000	100	6,999,000
Trails at Crowfoot Metropolitan District No. 3 ⁽⁴⁾	587,520	35,105,000	100	35,105,000
Two Bridges Metropolitan District ⁽⁴⁾	2,725,820	3,723,000	100	3,723,000
Village on the Green Metro. District No. 1	2,851,980	1,335,000	100	1,335,000
Villages at Castle Rock Metropolitan Dist. No. 4 and Founders	1,184,010	25,911,000	100	25,911,000
Village Metropolitan District ⁽¹⁴⁾				
Villages at Castle Rock Metropolitan District No. 6 ⁽⁴⁾	38,477,700	63,326,773	100	63,326,773
Villas Metropolitan District ⁽⁴⁾	2,942,800	4,940,000	100	4,940,000
West Metro Fire Protection District	4,887,744,346	19,125,000	3.20	612,000
Westcreek Metropolitan District No. 2 ⁽⁴⁾	4,415,980	7,800,000	100	7,800,000
Total Overlapping				\$ 1,949,184,211
Total Direct Debt and Overlapping Debt				\$ 2,448,050,402

⁽¹⁾ The following entities also overlap the District, but have no outstanding general obligation debt: Airport Vista Metropolitan Districts Nos. 1 and 2; Anthology West Metropolitan Districts Nos. 3 and 6; City of Aurora; Belford South Metropolitan District; BMR Metropolitan District; Canyons Metropolitan Districts Nos. 1, 2, 4 and 7 to 11; Carousel Farms Metropolitan District; Castle Oaks Metropolitan District No. 2; City of Castle Pines; Castle Pines Commercial Metropolitan Districts Nos. 2 and 5; Castle Pines Metropolitan District; Castle Pines North Metropolitan District; Castle Pines Town Center Metropolitan Districts Nos. 1 to 3; Town of Castle Rock; Castle Rock Downtown Development Authority; Castleton Center Water and Sanitation District; Castlevue Metropolitan District No. 1; Cedar Hill Cemetery Association; Centennial Water and Sanitation District; Chambers Highpoint Metropolitan District No. 1; Chatfield South Water District; Cherry Creek Basin Water Quality Authority; Cherry Creek South Metropolitan Districts Nos. 1, 4 to 10; Citadel Station-Castle Meadows Urban Renewal Plan; Clearwater Metropolitan District; Cottonwood Commercial Area Urban Renewal Plan; Cottonwood Highlands Metropolitan District No. 2; Cottonwood Metropolitan District; Crowfoot Valley Ranch Metropolitan District No. 1; Crystal Valley Metropolitan District No. 1; Dawson Ridge Metropolitan Districts Nos. 1 to 5; Denver Southeast Suburban Water and Sanitation District; Devils Head Metropolitan District; Dominion Water and Sanitation District; Douglas County; Douglas County Law Enforcement Authority; Douglas County Libraries; Douglas County Local Improvement Districts Nos. 01-01, 01-02, 01-03, 07-01, 94-001, 95-001 and 97-001; Douglas County Soil Conservation District; Douglas County Woodmoor Mountain General Improvement District; E-470 Potomac Metropolitan District; E-470 Public Highway Authority; Elbert County; Elbert County Library District; Foxhill Metropolitan District No. 1; Franktown Business Area Metropolitan District; Franktown Fire Protection District; Grandview Estates Rural Water Conservation District; Heritage Hills Metropolitan District; Hess Ranch Metropolitan Districts Nos. 4, 5, 7 and 8; Hidden Pointe Metropolitan District; High Prairie Farms Metropolitan District; Hillside at Castle Rock Metropolitan District; Jackson 105 Fire Protection District; Kings Point South Metropolitan Districts Nos. 1 and 2; Kiowa Soil Conservation District; Lanterns Metropolitan

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Estimated Overlapping General Obligation Debt

Estimated Overlapping General Obligation Debt
(Continued)

- ⁽¹⁾ Districts Nos. 3 to 5; Town of Larkspur; City of Littleton; Littleton Fire Protection District; City of Lone Tree; Lone Tree Business Improvement District; McArthur Ranch Metropolitan Recreation District; Meadow Station Public Improvement District; Meridian Village Metropolitan Districts Nos. 3 and 4; Mirabelle Metropolitan Districts Nos. 1, 3 and 4; Mountain Communities Fire Protection District; North Fork Fire Protection District; North Pine Vistas Metropolitan District No. 1; Northern Douglas County Water and Sanitation District; Omnipark Metropolitan District; Park Meadows Business Improvement District; Park Meadows Metropolitan District; Town of Parker; Parker Central Area Urban Renewal Plan; Parker Road Area Urban Renewal Plan; Perry Park Metropolitan District; Perry Park Water and Sanitation District; Perry Park Water and Sanitation District (Water Service Area); Pinery Commercial Metropolitan Districts Nos. 1 and 2; Promenade at Castle Rock Metropolitan District No. 2; Rampart Range Metropolitan Districts Nos. 3 to 6, 8 and 9; Rattlesnake Fire Protection District; Reata Ridge Village Metropolitan District No. 1; Regional Transportation District; RockingHorse Metropolitan District No. 1; Sedalia Water and Sanitation District; Sierra Ridge Metropolitan District No. 1; Silver Heights Water and Sanitation District; South Metro Fire Rescue Fire Protection District; South Santa Fe Metropolitan Districts Nos. 1 and 2; Southgate Sanitation District; Southgate Water District; Southwest Metropolitan Water and Sanitation District; Sterling Crossing Commercial Metropolitan District; Sterling Crossing Residential Metropolitan District; Sterling Ranch Colorado Metropolitan Districts Nos. 1 and 4 to 7; Town of Castle Rock Festival Park Commons General Improvement District; Trails at Crowfoot Metropolitan Districts Nos. 1 and 2; United Water and Sanitation District; Upper South Platte Water Conservancy District; Urban Drainage and Flood Control District; Urban Drainage and Flood Control District - South Platte Levy; Ute Pass Regional Health Service District; Villages at Castle Rock Metropolitan Districts Nos. 7 and 9; West Douglas County Fire Protection District; Westcreek Lakes Water District; Westcreek Metropolitan District No. 1; Westfield Metropolitan Districts Nos. 1 and 2; and The Yard Metropolitan District.
- ⁽²⁾ The 2020 assessed valuation figures certified by the County Assessors are for the collection of ad valorem property taxes in 2021.
- ⁽³⁾ The percentage of each entity's outstanding debt attributable to the District is calculated by comparing the assessed valuation of the portion overlapping the District to the total assessed valuation of the overlapping entity. To the extent the District's assessed valuation changes disproportionately with the assessed valuation of overlapping entities, the percentage of debt for which property owners within the District are responsible will also change.
- ⁽⁴⁾ The debt of this district consists of limited tax general obligation bonds secured by a required mill levy, specific ownership taxes, and other available moneys.
- ⁽⁵⁾ Castle Pines Commercial Metropolitan District No. 1 issued limited tax supported revenue bonds payable from the property taxes generated by the debt service levies of Castle Pines Commercial Metropolitan Districts Nos. 3 and 4. The 2020 assessed valuations of No. 3 and No. 4 are \$6,594,690 and \$8,623,120, respectively.
- ⁽⁶⁾ Under a Capital Pledge Agreement, Horseshoe Ridge Metropolitan Districts Nos. 2 and 3 pledge certain tax revenues to pay Horseshoe Ridge Metropolitan District No. 1's property tax supported revenue bonds.
- ⁽⁷⁾ The debt of this district consists of mill levy supported loans from Colorado Water Resources and Power Development Authority and/or the Colorado Water Conservation Board.
- ⁽⁸⁾ Seven contiguous districts formed as part of the Meadows project entered into a Regional Facilities Cost Sharing Agreement whereby each district is liable for a portion of the total general obligation debt incurred by the other districts.
- ⁽⁹⁾ Meridian Village Metropolitan District No. 1's debt is supported by pledged revenues partially consisting of ad valorem property taxes levied against all taxable property in Meridian Village Metropolitan District No. 2.
- ⁽¹⁰⁾ Miller's Landing Business Improvement District issued revenue bonds secured by contractually imposed public improvement fees with respect to certain retail sales transactions, a debt service mill levy, specific ownership taxes, revenue generated from an urban renewal plan, revenues from a contractually imposed requirement that payments in lieu of taxes be made by owners of tax-exempt property, and payments made under a guaranty agreement with the developer.
- ⁽¹¹⁾ Pursuant to a Capital Pledge Agreement, Promenade at Castle Rock Metropolitan District No. 3 transfers property tax revenue to Promenade at Castle Rock Metropolitan District No. 1 for repayment of all the bonds. The 2020 assessed valuation of Promenade at Castle Rock Metropolitan District No. 3 is \$60,695,110.
- ⁽¹²⁾ Pursuant to a Capital Pledge Agreement, Rampart Range Metropolitan Districts Nos. 2 and 7 transfer property tax revenue to Rampart Range Metropolitan District No. 1 for repayment of all the bonds. The 2020 assessed valuations of Nos. 2 and 7 are \$26,127,850 and \$212,051,970, respectively.
- ⁽¹³⁾ Sterling Ranch Colorado Metropolitan Districts Nos. 1 to 7 formed the Sterling Ranch Community Authority Board (the "SRCA Board") to provide public services and facilities. The SRCA Board issued limited tax and special revenue bonds secured by Sterling Ranch Colorado Metropolitan Districts Nos. 2 and 3's required mill levy, specific ownership taxes, and other available moneys.
- ⁽¹⁴⁾ Pursuant to a Plan for Adjustment of Debts approved by the United States Bankruptcy Court, Villages at Castle Rock Metropolitan District No. 4 ("Villages No. 4") issued Revenue Refunding Bonds, Series 1991 in the amount of \$29,970,000. Pursuant to an agreement with Villages No. 4, Founders Village Metropolitan District is obligated to levy a limited mill levy to pay debt service on the bonds. The bonds mature in 2031, and any outstanding current interest, accrued but unpaid interest (\$118,421,846 as of December 31, 2020), and principal amounts due as of such date will be discharged. The 2020 assessed valuation of Founders Village Metropolitan District is \$60,479,620.

Sources: Assessors' Offices of Arapahoe, Douglas, Elbert, and Jefferson Counties; Assessor's Office of the City and County of Denver; and individual taxing entities.



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DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Legal Debt Margin
For The Last Ten Fiscal Years

	2021	2020	2019	2018	2017
Debt Limit ⁽¹⁾	\$ 1,494,015,398	\$ 1,457,815,010	\$ 1,293,824,122	\$ 1,272,326,686	\$ 1,139,199,846
Total Debt Applicable to Limit	498,866,191	543,637,736	584,991,349	350,319,165	394,596,031
Legal Debt Margin ⁽²⁾	995,149,207	914,177,274	708,832,773	922,007,521	744,603,815
Total Debt Applicable to the Limit as a Percentage of Debt Limit	33.39%	37.29%	45.21%	27.53%	34.64%

⁽¹⁾ Debt limits calculated by determining the total assessed value as reported in Table 9 and multiplying by 20 percent.

⁽²⁾ Legal debt margin is calculated by subtracting the "total debt applicable to limit from the debt limit".

Table 12

2016	2015	2014	2013	2012
\$ 1,118,599,418	\$ 956,062,612	\$ 937,891,906	\$ 910,281,016	\$ 900,947,152
441,381,527	505,233,996	559,590,935	591,790,835	619,332,078
677,217,891	450,828,616	378,300,971	318,490,181	281,615,074
39.46%	52.85%	59.66%	65.01%	68.74%

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Demographic and Economic Statistics ⁽¹⁾

Year	Estimated Population	Per Capita Personal Income	Personal Income Total (in thousands)	Average Household Size	Median Age	School Enrollment	Unemployment Rate
2020	379,000	\$ 81,593	\$ 30,923,747	2.52	38.5	67,305	6.3%
2019	370,000	75,872	28,072,588	2.79	38.1	67,591	2.8%
2018	358,000	75,480	27,021,840	2.81	38.1	67,597	3.4%
2017	346,000	65,796	22,765,492	2.75	38.9	67,470	2.6%
2016	336,000	67,139	22,558,704	2.76	37.6	66,896	2.8%
2015	328,990	65,999	21,713,011	2.84	37.2	66,702	2.6%
2014	308,000	64,613	19,900,804	2.82	36.9	66,230	4.5%
2013	302,464	61,369	18,561,913	2.80	37.5	64,657	5.6%
2012	295,689	73,516	21,737,873	2.95	37.4	63,114	5.9%
2011	291,083	71,463	20,801,664	2.79	36.6	61,465	6.1%

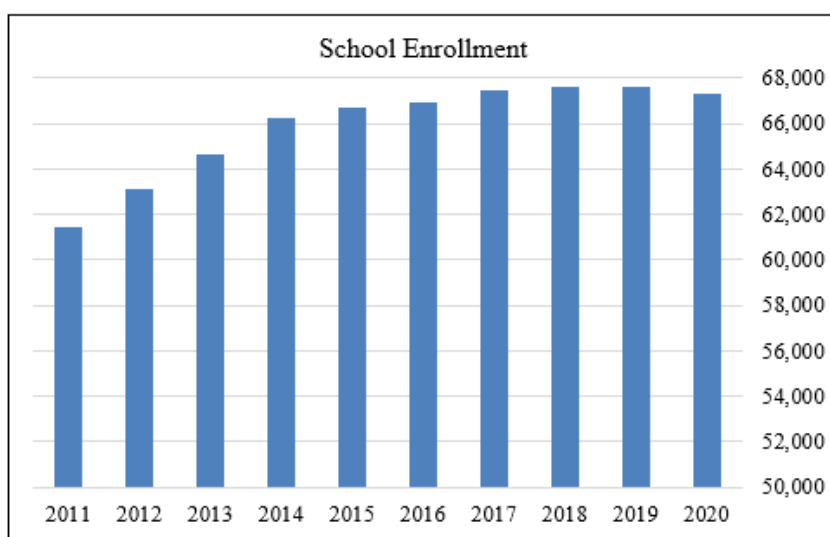
⁽¹⁾ 2020 Douglas County Annual Comprehensive Financial Report

<https://www.douglas.co.us/documents/2020-comprehensive-annual-financial-report.pdf>

Figures included in this schedule represent the most recent data available.

Data is estimated and is subject to change based on updated information.

2019 and prior numbers have not been updated to match the County's updated data in their most recent Annual Comprehensive Financial Report



DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Principal Employers
Current Year and Nine Years Ago

	2020			2011		
	Employees		Percent of Total County Employment	Employees		Percent of Total County Employment
Douglas County School District ⁽¹⁾	6,477	1	3.38%	6,245	1	4.02%
Charles Schwab	4,300	2	2.24%	1,840	2	1.19%
EchoStar Communications	2,700	3	1.41%			
Centura Health	1,510	4	0.79%	840	8	0.54%
Healthone: Sky Ridge Medical	1,370	5	0.72%	1,030	7	0.66%
Douglas County Government	1,332	6	0.70%	1,061	6	0.68%
VISA Debit Processing Services	990	7	0.52%			
Specialized Loan Servicing LLC	920	8	0.48%			
Jacobs Engineering (formerly CH2M Hill)	880	9	0.46%	1,600	3	1.03%
HIS Markit	750	10	0.39%			
TW Telecom	-	-	-	1,100	4	0.71%
Western Union	-	-	-	1,090	5	0.70%
Liberty Media	-	-	-	730	9	0.47%
Information Handling Services	-	-	-	700	10	0.45%
Total for Principal Employers	<u>21,229</u>		<u>11.1%</u>	<u>16,236</u>		<u>10.5%</u>
Total Employment in Douglas County	191,586			145,954		

2020 Douglas County Annual Comprehensive Financial Report

<https://www.douglas.co.us/documents/2020-comprehensive-annual-financial-report.pdf>⁽¹⁾ Based on full time equivalent.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Full-time Equivalent (FTE) District Employees by Function/Program

Last Ten Fiscal Years

	2021	2020	2019
Instructional Services			
Teacher	2,624	2,581	2,539
Teacher - Special Education	576	581	562
Instructional & Educational Assistants ⁽²⁾	229	307	291
Educational Assistants - Special Education ⁽²⁾	569	607	567
Preschool ⁽²⁾	80	89	85
Outdoor Education ⁽²⁾	12	22	18
School Support			
Principals & Assistant Principals	170	171	170
Counselors	163	167	104
Student Support - Special Education	127	128	138
Student Support - Specialized Programming	11	9	8
Deans	25	26	24
Professional Learning Specialists	32	36	33
Librarians & Library Specialists/Assistants ⁽²⁾	57	62	62
Nurses & Health Assistants ⁽²⁾	87	84	74
Office/Administrative Support ⁽²⁾	288	306	313
Professional, Technical & Administrators	76	81	77
General Administration			
Executive Cabinet	10	10	11
Office/Administrative Support ⁽²⁾	52	57	60
Professional, Technical & Administrators	83	91	88
Other Support Staff ⁽²⁾	4	5	6
Before and After School Child Care			
Preschool & Child Care ⁽²⁾	111	118	132
Operations & Maintenance			
Office/Administrative Support ⁽²⁾	8	8	8
Skilled Trade ⁽²⁾	205	220	223
Security Services ⁽²⁾	71	81	69
Transportation ⁽²⁾	257	347	343
Professional, Technical & Administrators	11	13	13
Nutrition Services			
Kitchen & Office Workers ⁽²⁾	236	270	265
Total	6,174	6,477	6,283

Note: This listing represents filled positions as of May 1 of each fiscal year.

⁽¹⁾ For fiscal year 2015 and prior, FTE for classified staff members (hourly workers) was defined as number of yearly hours worked divided by 2,080 hours.

Table 15

2018	2017	2016	2015 ⁽¹⁾	2014	2013	2012
2,551	2,563	2,579	2,608	2,525	2,436	2,400
545	521	497	471	451	429	418
291	295	288	343	341	296	236
539	510	441	411	301	286	309
89	84	85	81	51	49	47
19	18	17	13	4	1	0
167	153	153	148	143	134	126
87	78	75	75	66	62	62
136	127	129	128	104	117	111
6	11	8	8	7	7	7
25	39	33	34	23	25	26
39	46	51	55	46	40	33
68	68	71	77	49	46	48
70	57	84	61	44	48	46
321	324	296	280	218	212	206
72	78	84	70	67	64	62
9	10	13	14	10	9	9
66	72	69	82	52	50	48
89	89	82	83	77	73	64
6	7	6	5	5	5	4
142	147	142	126	130	124	125
9	9	8	9	7	7	6
228	232	232	238	236	239	238
77	73	70	71	32	35	35
360	368	398	381	308	272	267
12	16	14	16	11	11	11
260	246	240	225	162	149	150
6,283	6,241	6,165	6,113	5,470	5,226	5,094

⁽²⁾ These staff members are the classified staff members identified in ⁽¹⁾ above.
For fiscal years after 2015, the FTE was calculated as weekly hours worked divided by 40 hours.
For example, a classified employee working 20 hours per week is a 0.5 FTE.

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Operating Indicators
Last Ten Fiscal Years

	2021	2020	2019	2018
School Enrollment ⁽¹⁾	62,979	67,305	67,591	67,597
Funded Pupil Count (FPC) ⁽¹⁾	63,534	65,405	63,926	63,977
Average Student Teacher Ratio ⁽¹⁾	18.0	18.9	18.8	20.1
Expenses - Total Governmental Funds	\$ 845,555,316	\$ 862,058,228	\$ 785,389,320	\$ 700,220,460
Cost per FPC	\$ 13,309	\$ 13,084	\$ 12,286	\$ 10,945
Building Square Footage	6,714,527	6,714,527	6,714,527	6,714,527
Free & Reduced Student Count ⁽¹⁾	6,812	7,896	8,053	8,135
% of Free & Reduced to Total School Enrollment	10.8%	12.0%	11.9%	12.4%
Graduation Rate ⁽¹⁾	*	91.2%	91.7%	90.8%
Dropout Rate ⁽¹⁾	*	0.6%	0.6%	0.7%
CDE Average Teacher Salary ⁽¹⁾	\$ 57,919	\$ 60,557	\$ 59,471	\$ 53,080

⁽¹⁾ Obtained from Colorado Department of Education, includes charter schools

* Information not available

Table 16

2017	2016	2015	2014	2013	2012
67,470	66,896	66,702	66,230	64,657	63,114
63,729	63,572	63,354	62,610	61,199	59,606
20.3	20.8	22.4	21.5	20.8	21.2
\$ 687,152,635	\$ 667,762,744	\$ 641,161,383	\$ 617,230,379	\$ 586,345,389	\$ 534,989,686
\$ 10,782	\$ 10,504	\$ 10,120	\$ 9,858	\$ 9,581	\$ 8,975
6,714,527	6,680,458	6,678,758	6,661,633	6,661,633	6,660,845
7,788	7,954	7,326	8,023	7,321	6,867
11.9%	12.2%	11.2%	11.5%	11.6%	11.2%
90.4%	90.1%	90.0%	93.0%	92.5%	87.4%
0.7%	0.6%	0.8%	0.8%	0.9%	0.8%
\$ 52,044	\$ 51,274	\$ 50,165	\$ 50,652	\$ 50,656	\$ 51,838

DOUGLAS COUNTY SCHOOL DISTRICT RE. 1

Capital Asset Statistics by Type
Last Ten Fiscal Years

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Schools										
Elementary Schools	47	47	47	47	47	47	47	47	47	47
Middle Schools	9	9	9	9	9	9	9	9	9	9
High Schools	9	9	9	9	9	9	9	9	9	9
Charter Schools	17	18	18	18	16	15	15	13	13	11
Magnet Schools	2	2	2	2	2	2	2	2	2	2
Alternative High Schools	1	1	1	1	1	1	1	1	1	1
Night Schools	1	1	1	1	1	1	1	1	1	1
Plum Creek - Special Education	1	1	1	1	1	1	1	1	1	1
Administration										
Administration	3	3	3	3	3	3	3	3	3	3
Bus Terminals	3	3	3	3	3	3	3	3	3	3
Operations & Maintenance	3	3	3	3	3	3	3	3	3	3
Warehouse	2	2	2	2	2	2	2	2	2	2
Stadiums	3	3	3	3	3	3	3	3	3	3

COMPLIANCE SECTION



Colorado Department of Education

Auditors Integrity Report

District: 0900 - Douglas County Re 1

Fiscal Year 2020-21

Colorado School District/BOCES

Revenues, Expenditures, & Fund Balance by Fund

Fund Type & Number	Beg Fund Balance & Prior Per Adj (6880*)	1000 - 5999 Total Revenues & Other Sources	0001-0999 Total Expenditures & Other Uses	6700-6799 & Prior Per Adj (6880*) Ending Fund Balance
Governmental	+	-	=	
10 General Fund	113,860,370	489,493,337	454,496,503	148,857,205
18 Risk Mgmt Sub-Fund of General Fund	0	0	0	0
19 Colorado Preschool Program Fund	0	0	0	0
Sub- Total	113,860,370	489,493,337	454,496,503	148,857,205
11 Charter School Fund	52,670,215	184,683,888	165,926,727	71,427,376
20,26-29 Special Revenue Fund	20,846,394	44,944,991	45,762,569	20,028,816
06 Supplemental Cap Const, Tech, Main, Fund	0	0	0	0
07 Total Program Reserve Fund	0	0	0	0
21 Food Service Spec Revenue Fund	1,366,867	20,322,841	16,854,106	4,835,602
22 Govt Designated-Purpose Grants Fund	0	41,698,653	41,698,653	0
23 Pupil Activity Special Revenue Fund	1,116,387	347,060	380,894	1,082,553
24 Full Day Kindergarten Mill Levy Override	0	0	0	0
25 Transportation Fund	3,939,735	21,210,461	19,128,713	6,021,482
31 Bond Redemption Fund	67,613,198	60,136,372	55,936,081	71,813,488
39 Certificate of Participation (COP) Debt Service Fund	20,533	15,498,333	3,404,406	12,114,460
41 Building Fund	211,846,864	446,926	102,342,928	109,950,862
42 Special Building Fund	0	0	0	0
43 Capital Reserve Capital Projects Fund	0	0	0	0
46 Supplemental Cap Const, Tech, Main Fund	0	0	0	0
Totals	473,280,562	878,782,862	905,931,580	446,131,844
Proprietary				
50 Other Enterprise Funds	-4,490,259	3,308,395	4,061,367	-5,243,231
64 (63) Risk-Related Activity Fund	0	0	0	0
60,65-69 Other Internal Service Funds	9,888,113	13,680,800	18,999,858	4,569,054
Totals	5,397,853	16,989,195	23,061,225	-674,177
Fiduciary				
70 Other Trust and Agency Funds	37,012	56,617	52,000	41,628
72 Private Purpose Trust Fund	0	0	0	0
73 Agency Fund	0	0	0	0
74 Pupil Activity Agency Fund	0	0	0	0
79 GASB 34 Permanent Fund	0	0	0	0
85 Foundations	0	0	0	0
Totals	37,012	56,617	52,000	41,628

FINAL

12/10/21

